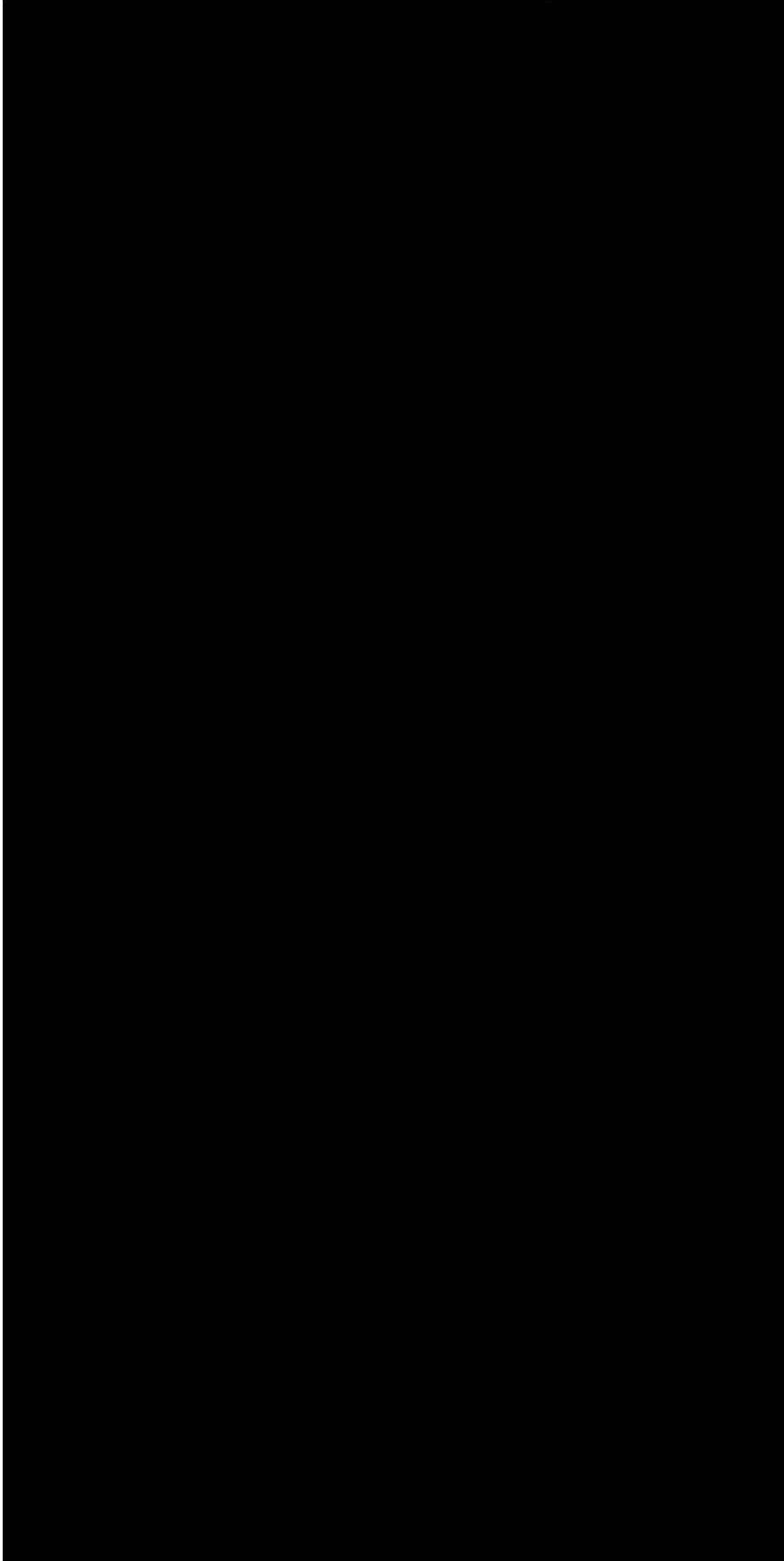
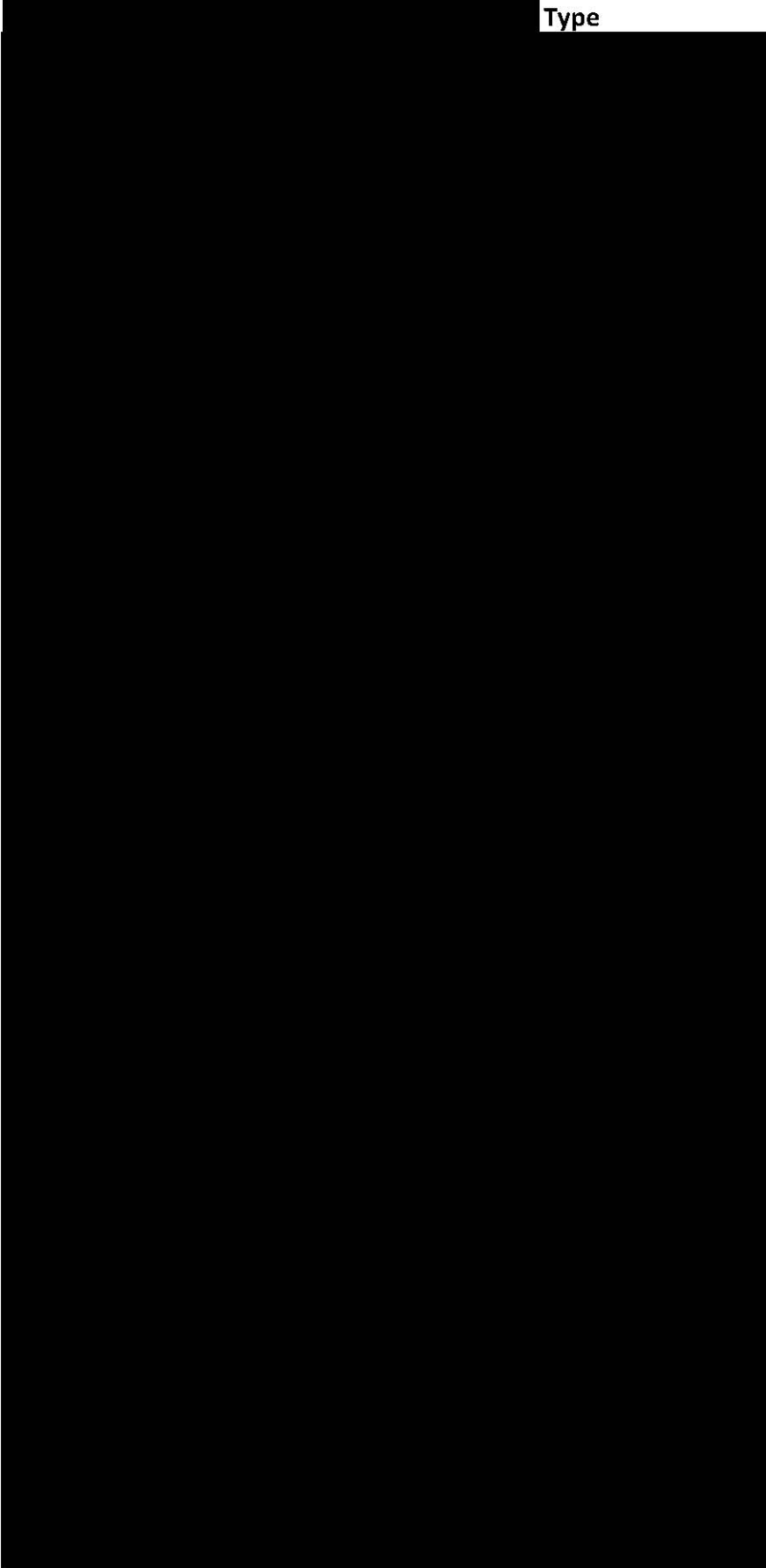




Anchor Institutions:	Anchor	Sub-	Total	Percentage		
	Type	Totals				
						

Anchor Institutions:	Anchor Type	Sub-Totals	Total	Percentage		
						

Anchor Institutions:	Anchor Type	Sub-Totals	Total	Percentage		
						

Anchor Institutions:	Anchor Type	Sub-Totals	Total	Percentage	
					

Anchor Institutions:	Anchor Type	Sub-Totals	Total	Percentage		
						

ATTACHMENT E(SUPPLEMENTAL INFO #3) -- PROJECT PLAN (KEY PHASES AND MILESTONES TO DEMONSTRATE DEGREE OF COMPLETION)

- Use the following table to list the major network build-out phases and milestones that can demonstrate that your entire project will be substantially complete by the end of Year 2 and fully complete by the end of Year 3. This is to be done at the aggregate level (combining all proposed funded service areas.)
- Indicate how the milestones listed below will demonstrate these completion objectives. The applicant should consider such project areas as: a) network design; b) securing all relevant licenses and agreements; c) site preparation; d) equipment procurement; e) inside plant deployment; f) outside plant deployment; g) equipment deployment; h) network testing; i) network complete and operational. The applicant may provide any other milestones that it believes showcase progress.
- Project inception (Year 0) starts at the date when the applicant receives notice that the project has been approved for funding.
- In the table, provide any information (e.g., facts, analysis) to: a) demonstrate the reasonableness of these milestones; b) substantiate the ability to reach the milestones by the quarters indicated.
- On a separate sheet, describe the key challenges, if any, to a timely completion of the project, including any applicable mitigation plans.

Time Period	Qtr	List All Relevant Milestones	Support for Reasonableness/Data Points
Year 0	-	<ul style="list-style-type: none"> • Equipment RFP • Order required fiber • Fiber installation crew assignments • Final Network Design 	<ul style="list-style-type: none"> • Negotiate best pricing for equipment, large fiber order for better discount.
Year 1	Qtr. 1	<ul style="list-style-type: none"> • Engineering, surveying and permitting for the following: <i>Pellston to Mackinaw City, Traverse City to Kalkaska, Benton Harbor to Berrien Springs, Petoskey to Pellston, Kalkaska to Mancelona, Whitehall to Pentwater, Berrien Springs to Three Rivers, [REDACTED] to Pellston Spur, Midland to Bay City, Coldwater to Hillsdale, Boyne City to Petoskey, Pentwater to Ludington, Mancelona to East Jordan, Standish to Pinconning, Pinconning to Midland, Lateral to [REDACTED] Lateral to [REDACTED] Three Rivers to Coldwater, Ludington to Scottsville, East Jordan to Boyne City, Lateral [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED]</i> 	<ul style="list-style-type: none"> • First steps for each segment as defined by construction contractor.

	<ul style="list-style-type: none"> Order optical and network equipment for following locations. <i>Bay City, Pinconning, Benton Harbor, Berrien Springs, Three Rivers, Coldwater, Traverse City, Mancelona, Petoskey, Mackinaw City</i> 	<ul style="list-style-type: none"> Equipment order schedule driven by manufacturer delivery times.
Qtr. 2	<ul style="list-style-type: none"> Engineering, surveying and permitting for the following. <i>Lateral to [redacted], Lateral to [redacted]</i> <i>Lateral to [redacted] Twinning to Standish, Lateral to [redacted]</i> <i>[redacted] Lateral to [redacted]</i> <i>[redacted] Lateral to [redacted] Lateral to West Shore [redacted]</i> <i>[redacted] Lateral to [redacted]</i> <i>Tawas to Twinning, Lateral to [redacted]</i> <i>Lateral to [redacted] Oscoda to Tawas City</i> Make ready completion fiber build to start. <i>Pellston to Mackinaw City, Muskegon to Whitehall, Benton Harbor to Berrien Springs, Petoskey to Pellston, Kalkaska to Mancelona, Whitehall to Pentwater, Berrien Springs to Three Rivers, [redacted]</i> <i>[redacted] to Pellston Spur, Midland to Bay City, Coldwater to Hillsdale, Pentwater to Ludington, Boyne City to Petoskey, Mancelona to East Jordan, Standish to Pinconning, Lateral to [redacted]</i> <i>[redacted] Lateral to [redacted] Three Rivers to Coldwater, Ludington to Scottsville, East Jordan to Boyne City, Lateral to [redacted]</i> <i>[redacted] Lateral to [redacted] Lateral to [redacted]</i> <i>[redacted] Lateral to [redacted], Lateral to [redacted]</i> <i>[redacted] Lateral to [redacted] Twinning to Standish, Lateral to [redacted]</i> <i>[redacted] Lateral to [redacted] Lateral to [redacted]</i> <i>[redacted] Lateral to [redacted]</i> Fiber completions <i>Pellston to Mackinaw City, Benton Harbor to Berrien Springs, Traverse</i> 	<ul style="list-style-type: none"> First steps for each segment as defined by construction contractor. Experience with aerial construction in this area indicates an average of 80 days to complete permitting process. Segment testing and equipment install.

	<p><i>City to Kalkaska, Midland to Bay City</i></p> <ul style="list-style-type: none"> Order optical and network equipment for the following locations. <i>Tawas, Oscoda</i> 	<ul style="list-style-type: none"> Equipment order schedule driven by manufacturer delivery times.
Qtr. 3	<ul style="list-style-type: none"> Engineering, surveying and permitting for the following. <i>Lateral to [REDACTED] Lateral to [REDACTED]</i> <i>[REDACTED] Grand Haven to Muskegon, Zeeland to Grand Haven</i> Make ready completed build to start. <i>Tawas to Twinning, Lateral to [REDACTED]</i> <i>Lateral to [REDACTED] Lateral to [REDACTED]</i> <i>[REDACTED] Oscoda to Tawas City, Lateral to [REDACTED]</i> Fiber completions <i>Petoskey to Pellston, Kalkaska to Mancelona, Lateral to [REDACTED]</i> <i>[REDACTED] Pinconning to Midland, Standish to Pinconning, Lateral to [REDACTED]</i> <i>Lateral to [REDACTED] Lateral to [REDACTED]</i> <i>Later to [REDACTED]</i> <i>Pellston Spur, Muskegon to Whitehall, Boyne City to Petoskey, Berrien Springs to Three Rivers, Lateral to [REDACTED] Lateral to [REDACTED]</i> <i>Lateral to [REDACTED] Lateral to [REDACTED]</i> Order optical and network equipment for the following locations. <i>Hillsdale, Zeeland, Muskegon</i> Sites and Segments activated for service <i>Pellston to Mackinaw City, Benton Harbor to Berrien Springs, Travers City to Kalkaska, Midland to Bay City, Petoskey to Pellston, Kalkaska to Mancelona, [REDACTED] Pinconning to Midland, Standish to Pinconning, [REDACTED]</i> 	<ul style="list-style-type: none"> First steps for each segment as defined by construction contractor. Experience with aerial construction in this area indicates an average of 80 days to complete permitting process. Segment testing and equipment install. Equipment order schedule driven by manufacturer delivery times. Testing complete, ready for service.
Qtr. 4	<ul style="list-style-type: none"> Engineering, surveying and permitting for the following. <i>South Haven to Zeeland, Benton Harbor to South Haven, Hillsdale to Hudson, Hudson to Adrian, Lateral to [REDACTED] Lateral to [REDACTED]</i> <i>[REDACTED] Adrian to Blissfield, Lateral to [REDACTED]</i> <i>[REDACTED] Blissfield to Monroe, Gladwin to Mt. Pleasant, East Jordan to [REDACTED]</i> <i>[REDACTED] Boyne City to Charlevoix East Spur, Grayling to Gladwin, Lateral to [REDACTED] Lateral to [REDACTED]</i> 	<ul style="list-style-type: none"> First steps for each segment as defined by construction contractor.

		<p> <i>Lateral to [redacted] Lateral to [redacted]</i> <i>[redacted] Lateral to [redacted] Lateral to [redacted]</i> <i>Gaylord to Grayling, Lateral to [redacted]</i> </p> <ul style="list-style-type: none"> • Make ready completed build to be started. <i>Grand Haven to Muskegon, Zeeland to Grand Haven , South Haven to Zeeland</i> • Fiber Completions <i>Lateral to [redacted] Lateral to [redacted] Mancelona to East Jordan, Lateral to [redacted] East Jordan to Boyne City, Pentwater to Ludington, Twining to Standish, Lateral to [redacted] Lateral to [redacted] Ludington to Scottsville, Lateral to [redacted] Lateral to [redacted] Lateral to [redacted] Lateral to [redacted] Tawas to Twining , Whitehall to Pentwater, Oscoda to Tawas City, Three Rivers to Coldwater</i> • Order optical and network equipment for the following locations. <i>Monroe, Adrian , South Haven, Mt. Pleasant , Gladwin, Grayling, Gaylord</i> • Segments and sites activated for service. [redacted] <i>Muskegon to Whitehall, Boyne City to Petoskey, Berrien Springs to Three Rivers.</i> [redacted] [redacted] <i>Mancelona to East Jordan,</i> [redacted] <i>East Jordan to Boyne City, Pentwater to Ludington, Twining to Standish,</i> [redacted] <i>Ludington to Scottsville,</i> [redacted] [redacted] <i>Tawas City to Twining</i> 	<ul style="list-style-type: none"> • Experience with aerial construction in this area indicates an average of 80 days to complete permitting process. • Segment testing and equipment install. • Equipment order schedule driven by manufacturer delivery times. • Testing complete, ready for service.
Year 2	Qtr. 1	<ul style="list-style-type: none"> • Engineering, surveying and permitting for the following. 	<ul style="list-style-type: none"> • First steps for each segment as

	<p><i>Beulah to Traverse City, Lateral to [REDACTED] Hillman to Gaylord, Manistee to Beulah, [REDACTED] Lateral to [REDACTED] [REDACTED] Lateral to [REDACTED] Scottsville to Manistee, Lateral to [REDACTED] Lateral to [REDACTED] Public Library, Lateral to MI Works Grayling, Lateral to Benzie County Office, Lateral to Manistee – Benzie CMH</i></p> <ul style="list-style-type: none"> • Make ready is completed build to be started. <p><i>Benton Harbor to South Haven, Hillsdale to Hudson, Hudson to Adrian, Lateral to [REDACTED] Lateral to [REDACTED] Adrian to Blissfield, Lateral to [REDACTED] Blissfield to Monroe, Gladwin to Mt. Pleasant, East Jordan to Charlevoix West Spur, Boyne City to Charlevoix East Spur, Grayling to Gladwin, Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Gaylord to Grayling, Lateral to [REDACTED] Beulah to Traverse City, Lateral to [REDACTED] Hillman to Gaylord</i></p> <ul style="list-style-type: none"> • Fiber Completions <p><i>Coldwater to Hillsdale, Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED]</i></p> <ul style="list-style-type: none"> • Order optical and network equipment for the following locations. <p><i>Pentwater, Manistee, Beulah, Hillman, Alpena</i></p> <ul style="list-style-type: none"> • Segments and sites activated for service. <p><i>Whitehall to Pentwater, Oscoda to Tawas City, Coldwater to Hillsdale, [REDACTED]</i></p>	<p>defined by construction contractor.</p> <ul style="list-style-type: none"> • Experience with aerial construction in this area indicates an average of 80 days to complete permitting process. • Segment testing and equipment install. • Equipment order schedule driven by manufacturer delivery times. • Testing complete, ready for service.
Qtr. 2	<ul style="list-style-type: none"> • Make Ready is completed build to be started <p><i>Manistee to Beulah, Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Scottsville to Manistee, Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED]</i></p>	<ul style="list-style-type: none"> • Experience with aerial construction in this area indicates an average of 80 days to complete permitting process.

	<ul style="list-style-type: none"> • Fiber Completions <i>Grand Haven to Muskegon , Adrian to Blissfield , Hudson to Adrian, Blissfield to Monroe, Hillsdale to Hudson, Zeeland to Grand Haven, Lateral to Ottawa County Office, Lateral to [REDACTED] Beulah to Traverse City</i> • Segments and sites activated for service [REDACTED] <i>Grand Haven to Muskegon, Adrian to Blissfield, Hudson to Adrian , Blissfield to Monroe , Hillsdale to Hudson</i> 	<ul style="list-style-type: none"> • Segment testing and equipment install. • Testing complete, ready for service.
Qtr. 3	<ul style="list-style-type: none"> • Fiber Completions <i>Lateral to [REDACTED] Lateral to [REDACTED], Scottsville to Manistee, Boyne City to Charlevoix East Spur, Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Benton Harbor to South Haven, East Jordan to Charlevoix West Spur. Hillman to Gaylord, Gaylord to Grayling, [REDACTED] South Haven to Zeeland, Gladwin to Mt. Pleasant</i> • Segments and sites activated for service <i>Holland to Grand Haven, [REDACTED] [REDACTED] Beulah to Traverse City, [REDACTED] [REDACTED] Scottsville to Manistee, Boyne City to Charlevoix East Spur, [REDACTED] [REDACTED] Benton Harbor to South Haven</i> 	<ul style="list-style-type: none"> • Segment testing and equipment install. • Testing complete, ready for service.
Qtr. 4	<ul style="list-style-type: none"> • Fiber Completions <i>Manistee to Beulah, Lateral to [REDACTED], Lateral to [REDACTED] [REDACTED] Lateral to [REDACTED] Lateral to [REDACTED] Grayling to Gladwin</i> • Segments and sites activate for service <i>East Jordan to Charlevoix West Spur, Hillman to Gaylord, Gaylord to Grayling, [REDACTED] South Haven to Zeeland,</i> 	<ul style="list-style-type: none"> • Segment testing and equipment install. • Testing complete, ready for service.

		<i>Gladwin to Mt. Pleasant, Manistee to Beulah,</i> [REDACTED]	
Year 3	Qtr. 1	<ul style="list-style-type: none"> Fiber Completions <i>Lateral to</i> [REDACTED] <i>Lateral to</i> [REDACTED] <i>Lateral to</i> [REDACTED] <i>Lateral to</i> [REDACTED] Segments and sites activated for service <i>Grayling to Gladwin,</i> [REDACTED] 	<ul style="list-style-type: none"> Segment testing and equipment install. Testing complete, ready for service.
	Qtr. 2	• .	• .
	Qtr. 3	• .	• .
	Qtr. 4	• .	• .

BUILD-OUT TIMELINE

Complete the following schedule for each proposed funded service area (or, if a middle mile project, for each last mile service area) to indicate the planned build-out in terms of: 1) the requested infrastructure funds; and 2) the entities passed. Entities passed include households, businesses, and "strategic institutions" comprised of critical community facilities, community anchor institutions, and public safety entities. In addition, please complete a separate schedule that aggregates all projected broadband subscribers within the proposed funded service area (or if a middle mile project, for each last mile service area). For BIP only, please include this information for the non-funded service areas as well.

Service Area REACH-3MC	REACH Michigan Mile Collaborative																			
	YEAR 0	YEAR 1				YEAR 2				YEAR 3				YEAR 4				YEAR 5		
		Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3
Infrastructure Funds																				
Infrastructure Funds Advanced (estimate)																				
Percentage of Total Funds																				
Entities Passed	0	0	286k	269k	223k	0	35k	103k	20k											
&%	0	0	30.4%	27%	23.7%	0	3.7%	10.9%	2%											
Households	0	0	270k	258k	203k	0	34k	99k	20k											
Percentage of Total Households	0	0	32%	27%	26%	0	4%	9%	2%											
Businesses	0	0	16.5k	11.8k	11.5k	0	1.5k	3.7k	771											
Percentage of Total Businesses	0	0	36%	26%	25%	0	3%	8%	2%											
Strategic Institutions (Comm. Anchor, Public Safety, etc)	0	0	129	123	105	0	20	43	10											
Percentage of Total Institutions	0	0	30%	29%	24%	0	5%	10%	2%											

Supplemental Information 3

KEY CHALLENGES

- Weather in the Michigan region restricts underground construction from approximately November to April in the northern areas and January to March in the southern areas. Mitigation is to plan underground work outside these months.
- Variations in geography can restrict construction. Swamps, large rocks, etc may prevent construction on the desired path. Mitigation is to reroute around the obstacle.
- Permit granting on aerial right of way can be highly variable in terms of time and costs. Experience has shown that problematic aerial paths (large amounts of make ready required) are best bypassed by rerouting on alternate roadways or going underground. A balance between high make ready costs and the increased cost of going underground needs to be maintained.
- Fiber availability varies with manufacturer's production schedule. Order of work can be altered to continue building infrastructure and install fiber at a later time. This may increase cost due to dispatching construction crews multiple times.
- In order to ensure projects move forward without delay, the State of Michigan is developing a multi-agency coordinating committee comprised of management level staff from each of the agencies involved in the permitting or approval process. The committee will be responsible for expediting and/or resolving any issues that develop with regard to broadband project permitting. In addition, in order to minimize the time associated with the review and approval process for projects related to this program, the group has developed a streamlined process for application identification, submittal and processing. Applicants awarded funds for broadband infrastructure projects will be notified by letter of the expedited process and contact information for the committee.

Service Area Allegan	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households			43,292									
Percentage of Total Households			4.9%									
Businesses			2,167									
Percentage of Total Businesses			4.7%									
Strategic Institutions (Comm. Anchor, Public Safety, etc)			26									
Percentage of Total Institutions			6.0%									

Service Area Arenac	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households			9,563									
Percentage of Total Households			1.1%									
Businesses			479									
Percentage of Total Businesses			1.0%									
Strategic Institutions (Comm. Anchor, Public Safety, etc)			10									
Percentage of Total Institutions			2.3%									

Service Area Bay	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households			46,423									
Percentage of Total Households			5.2%									
Businesses			2,556									
Percentage of Total Businesses			5.6%									
Strategic Institutions (Comm. Anchor, Public Safety, etc)			12									
Percentage of Total Institutions			2.8%									

Service Area Berrien	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households			73,445									
Percentage of Total Households			8.3%									
Businesses			3,991									
Percentage of Total Businesses			8.7%									
Strategic Institutions (Comm. Anchor, Public Safety, etc)			37									
Percentage of Total Institutions			8.6%									

Service Area Emmet	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households			18,544									
Percentage of Total Households			2.1%									
Businesses			1,393									
Percentage of Total Businesses			3.0%									
Strategic Institutions (Comm. Anchor, Public Safety, etc)			23									
Percentage of Total Institutions			5.3%									

Service Area Grand Traverse	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households			34,842									
Percentage of Total Households			3.9%									
Businesses			3,568									
Percentage of Total Businesses			7.8%									
Strategic Institutions (Comm. Anchor, Public Safety, etc)			6									
Percentage of Total Institutions			1.4%									

Service Area Kalkaska	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households			10,822									
Percentage of Total Households			1.2%									
Businesses			395									
Percentage of Total Businesses			0.9%									
Strategic Institutions (Comm. Anchor, Public Safety, etc)			3									
Percentage of Total Institutions			0.7%									

Service Area Midland	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households			33,796									
Percentage of Total Households			3.8%									
Businesses			1,947									
Percentage of Total Businesses			4.2%									
Strategic Institutions (Comm. Anchor, Public Safety, etc)			12									
Percentage of Total Institutions			2.8%									

Service Area Antrim	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				15,090								
Percentage of Total Households				1.7%								
Businesses				661								
Percentage of Total Businesses				1.4%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				8								
Percentage of Total Institutions				1.9%								

Service Area Branch	REACH Michigan Middle Mile Collaboration											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				19,822								
Percentage of Total Households				2.2%								
Businesses				936								
Percentage of Total Businesses				2.0%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				4								
Percentage of Total Institutions				0.9%								

Service Area Charlevoix	REACH Michigan Middle Mile Collaboration											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				15,370								
Percentage of Total Households				1.7%								
Businesses				1,087								
Percentage of Total Businesses				2.4%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				16								
Percentage of Total Institutions				3.7%								

Service Area Iosco	REACH Michigan Middle Mile Collaboration											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				20,432								
Percentage of Total Households				2.3%								
Businesses				682								
Percentage of Total Businesses				1.5%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				11								
Percentage of Total Institutions				2.6%								

Service Area Manistee	REACH Michigan Middle Mile Collaboration											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				14,272								
Percentage of Total Households				1.6%								
Businesses				612								
Percentage of Total Businesses				1.3%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				6								
Percentage of Total Institutions				1.4%								

Service Area Mason	REACH Michigan Middle Mile Collaboration											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				16,063								
Percentage of Total Households				1.8%								
Businesses				853								
Percentage of Total Businesses				1.9%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				8								
Percentage of Total Institutions				1.9%								

Service Area Muskegon	REACH Michigan Middle Mile Collaboration											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				68,556								
Percentage of Total Households				7.7%								
Businesses				3,587								
Percentage of Total Businesses				7.8%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				22								
Percentage of Total Institutions				5.1%								

Service Area Oceana	REACH Michigan Middle Mile Collaboration											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				15,009								
Percentage of Total Households				1.7%								
Businesses				590								
Percentage of Total Businesses				1.3%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				6								
Percentage of Total Institutions				1.4%								

Service Area St. Joseph	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				26,503								
Percentage of Total Households				3.0%								
Businesses				1,289								
Percentage of Total Businesses				2.8%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				21								
Percentage of Total Institutions				4.9%								

Service Area Cass	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				23,884								
Percentage of Total Households				2.7%								
Businesses				820								
Percentage of Total Businesses				1.8%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				16								
Percentage of Total Institutions				3.7%								

Service Area Hillsdale	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households					20,189							
Percentage of Total Households					2.3%							
Businesses					941							
Percentage of Total Businesses					2.1%							
Strategic Institutions (Comm. Anchor, Public Safety, etc)					23							
Percentage of Total Institutions					5.3%							

Service Area Lenawee	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households					39,769							
Percentage of Total Households					4.5%							
Businesses					2,131							
Percentage of Total Businesses					4.6%							
Strategic Institutions (Comm. Anchor, Public Safety, etc)					32							
Percentage of Total Institutions					7.4%							

Service Area Monroe	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households					56,471							
Percentage of Total Households					6.4%							
Businesses					2,486							
Percentage of Total Businesses					5.4%							
Strategic Institutions (Comm. Anchor, Public Safety, etc)					26							
Percentage of Total Institutions					6.0%							

Service Area Ottawa	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households					86,856							
Percentage of Total Households					9.8%							
Businesses					5,890							
Percentage of Total Businesses					12.8%							
Strategic Institutions (Comm. Anchor, Public Safety, etc)					24							
Percentage of Total Institutions					5.6%							

Service Area Van Buren	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households							33,975					
Percentage of Total Households							3.8%					
Businesses							1,547					
Percentage of Total Businesses							3.4%					
Strategic Institutions (Comm. Anchor, Public Safety, etc)							20					
Percentage of Total Institutions							4.7%					

Service Area Clare	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households							22,229					
Percentage of Total Households							2.5%					
Businesses							644					
Percentage of Total Businesses							1.4%					
Strategic Institutions (Comm. Anchor, Public Safety, etc)							9					
Percentage of Total Institutions							2.1%					

Service Area Gladwin	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households								16,828				
Percentage of Total Households								1.9%				
Businesses								464				
Percentage of Total Businesses								1.0%				
Strategic Institutions (Comm. Anchor, Public Safety, etc)								8				
Percentage of Total Institutions								1.9%				

Service Area Isabella	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households								24,528				
Percentage of Total Households								2.8%				
Businesses								1,324				
Percentage of Total Businesses								2.9%				
Strategic Institutions (Comm. Anchor, Public Safety, etc)								11				
Percentage of Total Institutions								2.6%				

Service Area Lake	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households								13,498				
Percentage of Total Households								1.5%				
Businesses								175				
Percentage of Total Businesses								0.4%				
Strategic Institutions (Comm. Anchor, Public Safety, etc)								2				
Percentage of Total Institutions								0.5%				

Service Area Montmorency	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households								9,238				
Percentage of Total Households								1.0%				
Businesses								248				
Percentage of Total Businesses								0.5%				
Strategic Institutions (Comm. Anchor, Public Safety, etc)								4				
Percentage of Total Institutions								0.9%				

Service Area Ostego	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households								13,375				
Percentage of Total Households								1.5%				
Businesses								909				
Percentage of Total Businesses								2.0%				
Strategic Institutions (Comm. Anchor, Public Safety, etc)								9				
Percentage of Total Institutions								2.1%				

Service Area Benzie	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households									10,312			
Percentage of Total Households									1.2%			
Businesses									469			
Percentage of Total Businesses									1.0%			
Strategic Institutions (Comm. Anchor, Public Safety, etc)									3			
Percentage of Total Institutions									0.7%			

Service Area Crawford	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households									10,042			
Percentage of Total Households									1.1%			
Businesses									302			
Percentage of Total Businesses									0.7%			
Strategic Institutions (Comm. Anchor, Public Safety, etc)									7			
Percentage of Total Institutions									1.6%			

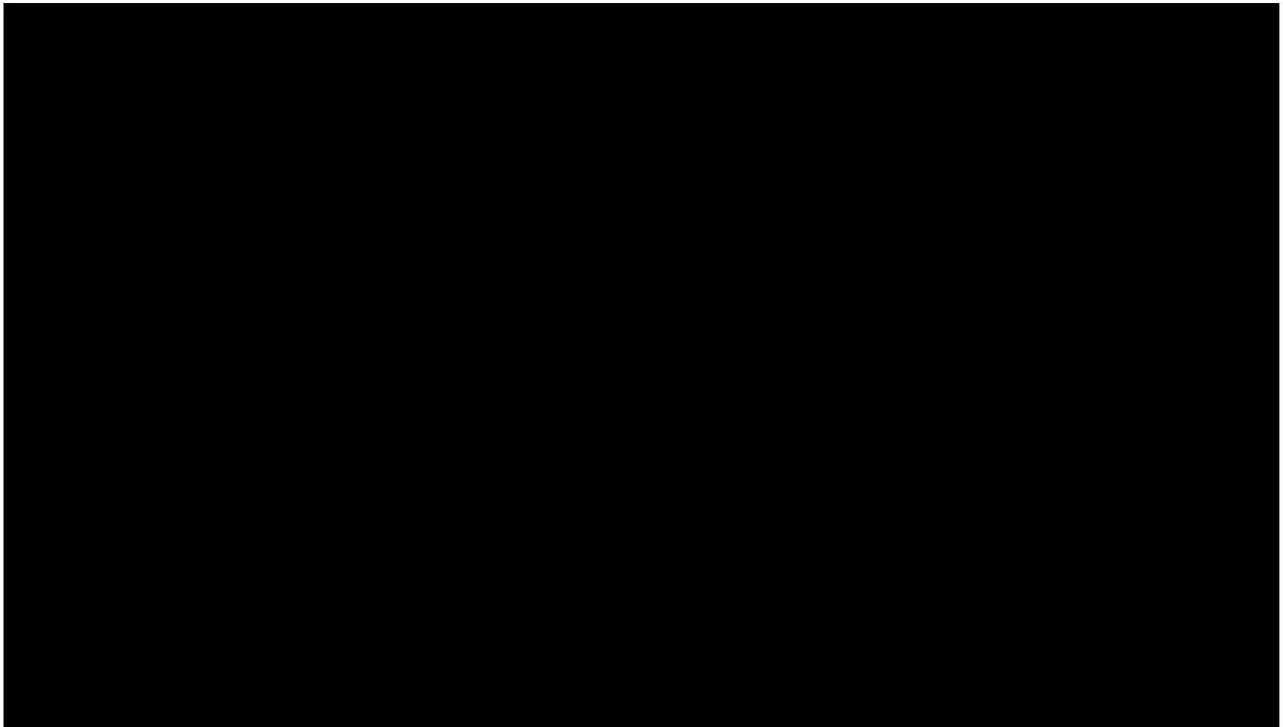
Service Area Roscommon	REACH Michigan Middle Mile Collaborative											
	YEAR 1				YEAR 2				YEAR 3			
	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4
Households				23,109								
Percentage of Total Households				2.6%								
Businesses				732								
Percentage of Total Businesses				1.6%								
Strategic Institutions (Comm. Anchor, Public Safety, etc)				5								
Percentage of Total Institutions				1.2%								

Please see the following Memorandum's of Understanding (MOU's) with construction subcontractors.

Memorandum of Understanding

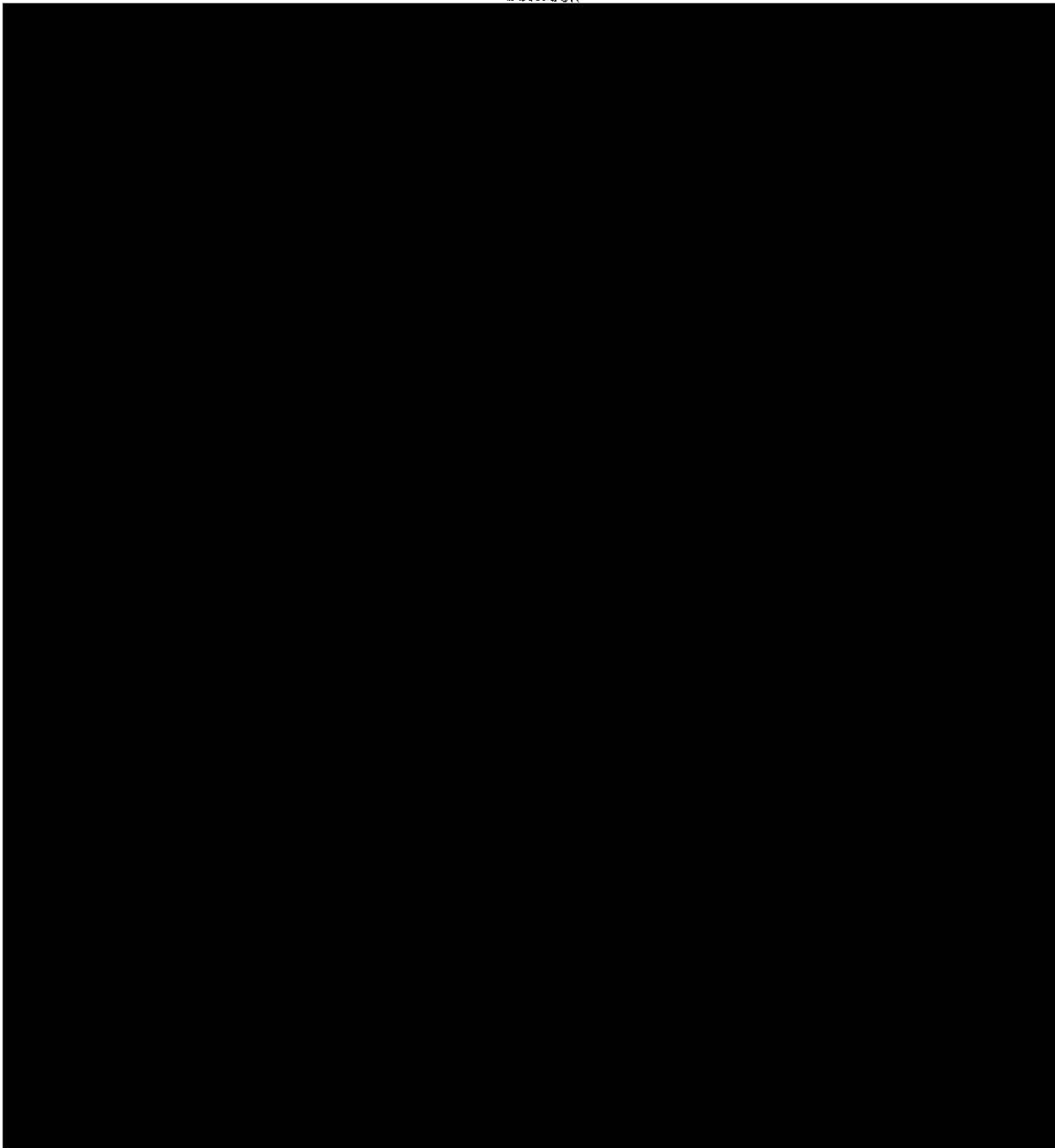
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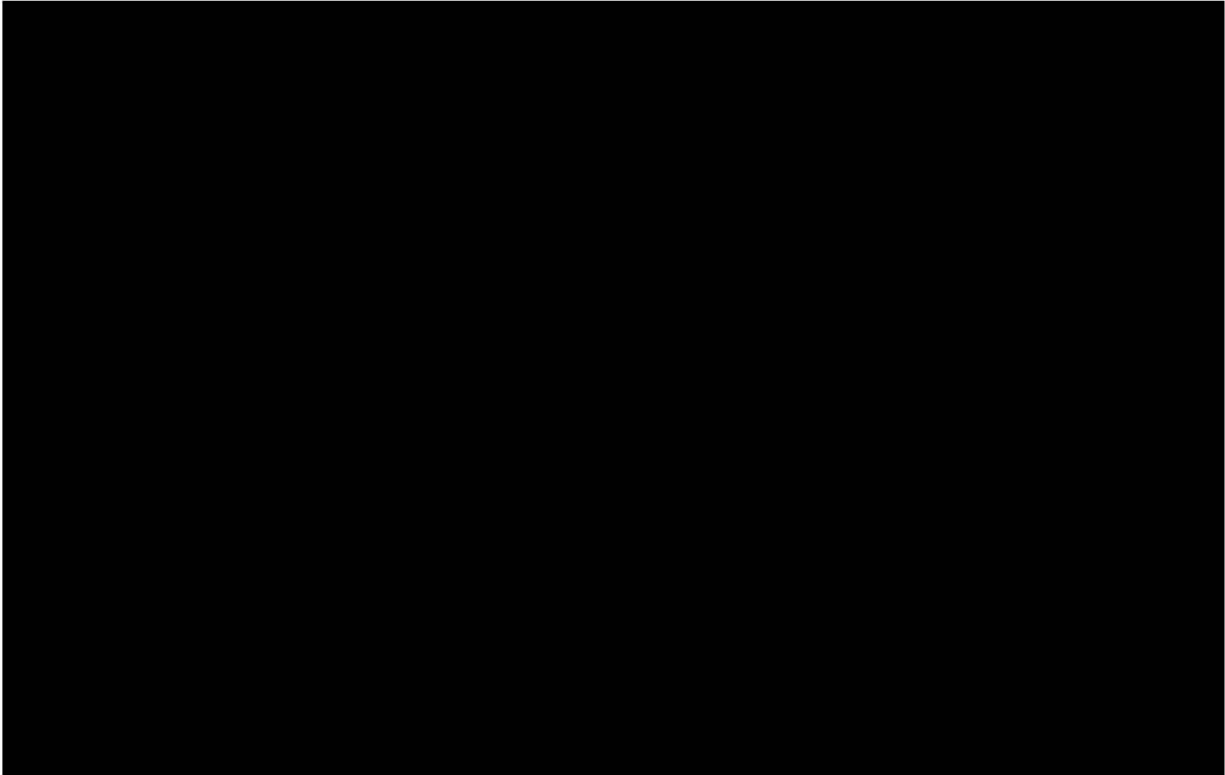


MEMORANDUM OF UNDERSTANDING

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Supplemental Information 3