

City of El Paso, Texas

Comprehensive Annual Financial Report
For the Fiscal Year Ended
August 31, 2008

Prepared by Financial Services Department

FINANCIAL SECTION



CITY OF EL PASO, TEXAS
 MANAGEMENT'S DISCUSSION AND ANALYSIS
 August 31, 2008
OVERVIEW OF THE FINANCIAL STATEMENTS

The CAFR includes introductory, financial and statistical sections. The financial section of the CAFR consists of three components: this discussion and analysis, the basic "liftable" financial statements and related notes to the financial statements, and the unaudited required supplementary information.

These components of the Comprehensive Annual Financial Report are graphically illustrated below:

CAFR	Introductory Section	Letter of Transmittal, Organization Chart, Other Introductory Information			
	Financial Section	Management's Discussion and Analysis			
		Government-Wide Financial Statements	Fund Financial Statements		
		Statement of Net Assets	Governmental Funds	Proprietary Funds	Fiduciary Funds
			Balance Sheet	Balance Sheet	Statement of Fiduciary Net Assets
			Statement of Revenues, Expenditures and Changes in Fund Balances	Statement of Revenues, Expenses and Changes in Fund Net Assets (Deficit) Statement of Cash Flows	Statement of Changes in Fiduciary Net Assets
	Statement of Activities	Notes to the Financial Statements			
Required Supplementary Information Other Than MD&A					
Statistical Section	Other Statistical Information				

The basic financial statements include both government-wide and fund financial statements. These statements differ in scope, measurement focus and basis of accounting, as well as in the information provided. The following chart illustrates these differences:

	Government-Wide Statement	Fund Financial Statements		
		Governmental	Proprietary	Fiduciary
Scope	Entire entity (except fiduciary funds)	The day-to-day operating activities of the City for basic governmental services	The day-to-day operating activities of the City for business-type enterprises	Instances in which the City administers resources on behalf of others, such as property tax and pension
Accounting basis and measurement focus	Accrual accounting and economic resources measurement focus	Modified accrual and current financial resources measurement focus	Accrual accounting and economic resources measurement focus	Accrual accounting and economic resources measurement focus; except agency funds do not have measurement focus
Type of asset and liability information	All assets and liabilities, both financial and capital, short-term and long-term	Current assets and liabilities that come due during the year or soon thereafter	All assets and liabilities, both financial and capital, short-term and long-term	All assets held in a trustee or agency capacity for others and all liabilities
Type of inflow and outflow information	All revenues and expenses during the year, regardless of when cash is received or paid	Revenues for which cash is received during the year or soon thereafter; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid	All additions and deductions during the year, regardless of when cash is received or paid

CITY OF EL PASO, TEXAS
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND
For the Year Ended August 31, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)	% of Budget
	Original	Final			
Resources (inflows):					
Property taxes	\$ 117,647,580	118,572,601	120,524,215	1,951,614	101.65%
Penalties and Interest-Delinquent taxes	1,319,891	1,319,891	1,269,086	(50,805)	96.15%
Sales taxes	68,297,908	68,297,908	69,200,080	902,172	101.32%
Franchise fees	40,815,451	40,815,451	40,073,546	(741,905)	98.18%
Licenses and permits	10,249,157	10,249,157	10,243,173	(5,984)	99.94%
Fines and forfeits	12,812,012	12,812,012	13,686,439	874,427	106.83%
Charges for services	13,931,831	13,931,831	15,036,673	1,104,842	107.93%
County Participation	-	-	1,421,493	1,421,493	
Rents and other	1,163,844	1,163,844	1,485,587	321,743	127.64%
Interest	2,423,320	2,423,320	1,822,727	(600,593)	75.22%
Transfers In	22,999,796	22,999,796	25,539,199	2,539,403	111.04%
Amounts available for appropriation from current year resources	<u>291,660,790</u>	<u>292,585,811</u>	<u>300,302,218</u>	<u>7,716,407</u>	<u>102.64%</u>
Charges to appropriations (outflows):					
General government:					
Mayor and Council	1,341,808	1,175,601	1,131,098	44,503	96.21%
City Manager	1,817,566	1,861,128	1,800,364	60,764	96.74%
Municipal Clerk	595,046	532,074	519,740	12,334	97.68%
Financial Services	2,795,576	2,966,104	2,935,397	30,707	98.96%
Information Technology	9,709,938	10,452,804	9,800,690	652,114	93.76%
City Attorney	4,755,157	4,970,854	4,940,864	29,990	99.40%
Office of Management and Budget	1,319,424	1,161,223	1,129,364	31,859	97.26%
Planning	2,138,057	1,947,627	1,930,700	16,927	99.13%
Human Resources	2,022,538	2,181,294	2,233,799	(52,505)	102.41%
Tax Office	3,927,129	3,901,505	4,536,149	(634,644)	116.27%
Public safety:					
Police Department	104,934,305	107,260,386	109,473,169	(2,212,783)	102.06%
Fire Department	68,877,904	72,068,093	72,288,226	(220,133)	100.31%
Municipal Court	4,583,917	4,387,715	4,371,813	15,902	99.64%
Public works:					
Development Services Administration	656,810	1,240,839	1,233,450	7,389	99.40%
Facilities Maintenance	14,802,742	15,372,081	15,305,363	66,718	99.57%
Engineering	3,751,113	3,841,050	3,782,104	58,946	98.47%
Building Permits and Inspections	3,701,443	3,270,979	3,200,843	70,136	97.86%
Street Department	15,155,144	15,223,035	14,942,853	280,182	98.16%
Public Health	-	5,913,079	5,567,896	345,183	94.16%
Parks department	16,389,792	15,574,797	15,033,137	541,660	96.52%
Library	7,952,769	8,314,540	8,197,111	117,429	98.59%
Culture and recreation:					
Art Museum	1,177,289	1,159,642	1,154,866	4,776	99.59%
History Museum	495,428	493,608	482,925	10,683	97.84%
Archeology Museum	210,031	218,007	215,330	2,677	98.77%
Cultural Affairs	368,156	417,302	398,995	18,307	95.61%
Zoo	3,340,471	3,302,473	3,295,103	7,370	99.78%
Community and human development	582,835	579,163	565,714	13,449	97.68%
Nondepartmental:					
Operating contingency	1,000,000	481,811	529,774	(47,963)	109.95%
Salary reserve	2,012,203	(984,946)	-	(984,946)	
Non Departmental	3,885,138	5,434,808	5,197,633	237,175	95.64%
Transfers to other funds	5,409,527	8,439,861	5,748,228	2,691,633	68.11%
Total charges to appropriations	<u>291,660,790</u>	<u>304,762,415</u>	<u>303,539,748</u>	<u>1,222,667</u>	<u>99.60%</u>
Increase (Decrease) in fund balance	-	(12,176,604)	(3,237,530)	8,939,074	
Budgetary fund balance, September 1	41,351,967	41,351,967	41,351,967	-	
Budgetary fund balance, August 31	<u>\$ 41,351,967</u>	<u>29,175,363</u>	<u>38,114,437</u>	<u>8,939,074</u>	

This budget and this schedule are prepared on a basis consistent with accounting principles generally accepted in the United States.

CITY OF EL PASO, TEXAS

STATEMENT OF NET ASSETS

August 31, 2008

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	El Paso Water Utilities - February 29, 2008
ASSETS				
Cash and Cash Equivalents	\$ 57,750,367	33,474,620	91,224,987	7,645,220
Investments	27,009,405	2,235,001	29,244,406	-
Receivables, net of allowances	74,170,387	11,547,537	85,717,924	17,460,567
Other Current Assets	-	-	-	81,937
Prepaid Items	335	433,601	433,936	1,778,120
Due from Component Unit	797,229	3,215,364	4,012,593	-
Inventory	3,792,720	3,114,367	6,907,087	3,080,416
Restricted Cash and Cash Equivalents	-	20,618,830	20,618,830	64,039,613
Restricted Investments	-	19,214,586	19,214,586	10,192,271
Restricted Trade and Other Receivables	-	-	-	345,860
Unamortized Bond Issue Costs	4,934,101	-	4,934,101	6,119,439
Capital Assets, not being depreciated	307,803,427	55,740,113	363,543,540	170,607,212
Capital Assets being depreciated, Net	367,097,455	255,944,849	623,042,304	917,388,511
TOTAL ASSETS	843,355,426	405,538,868	1,248,894,294	1,198,739,166
LIABILITIES				
Accounts Payable	9,612,694	5,547,733	15,160,427	14,836,036
Accrued Payroll	9,354,114	1,926,976	11,281,090	-
Due to Other Government Agencies	73,615	-	73,615	-
Due to Primary Government	-	-	-	3,634,331
Taxes and Fees Payable	1,623,392	301,432	1,924,824	-
Accrued Interest Payable	3,299,848	582,388	3,882,236	10,431,385
Unearned Revenue	-	1,913,151	1,913,151	-
Other Current Liabilities	-	-	-	12,731,988
Construction Contracts and Retainage Payable	9,863,043	1,245,211	11,108,254	3,544,181
Long-term Liabilities-Current	85,806,618	13,023,653	98,830,271	18,305,342
Long-term Liabilities-Non-current	649,865,483	84,846,795	734,712,278	483,883,990
TOTAL LIABILITIES	769,498,807	109,387,339	878,886,146	547,367,253
NET ASSETS				
Invested in Capital Assets, net of related debt	139,689,930	264,968,805	404,658,735	601,284,395
Restricted for:				
Debt Service	4,584,020	9,983,969	14,567,989	45,721,211
Cash Reserve	16,000,000	-	16,000,000	-
Community and Economic Development	40,554,006	-	40,554,006	-
Airport Operations	-	4,241,920	4,241,920	-
Public Safety	6,556,447	-	6,556,447	-
Parks	5,279,679	-	5,279,679	-
Municipal Courts	2,519,180	-	2,519,180	-
Passenger Facilities	-	5,878,548	5,878,548	-
Culture and Recreation	1,590,966	-	1,590,966	-
Museums	914,496	-	914,496	-
Zoo	538,153	-	538,153	-
Public Health	474	-	474	-
Library	290,016	-	290,016	-
Unrestricted	(144,660,748)	11,078,287	(133,582,461)	4,366,307
TOTAL NET ASSETS	\$ 73,856,619	296,151,529	370,008,148	651,371,913

CITY OF EL PASO, TEXAS
STATEMENT OF ACTIVITIES
For the Year Ended August 31, 2008

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets			Component Unit El Paso Water Utilities - February 29, 2008
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government		Total	
					Governmental Activities	Business-type Activities		
Primary Government:								
Governmental Activities:								
General government	\$ 43,886,275	4,998,092	2,222,630	-	(36,665,553)	-	(36,665,553)	-
Public safety	227,056,341	9,849,732	8,870,921	1,795,839	(206,539,849)	-	(206,539,849)	-
Public works	68,682,326	20,296,636	(658,872)	-	(49,044,562)	-	(49,044,562)	-
Public health	25,260,921	4,509,889	16,533,120	-	(4,217,912)	-	(4,217,912)	-
Parks	21,845,479	4,794,272	134,959	-	(16,916,248)	-	(16,916,248)	-
Library	10,345,730	401,564	456,314	-	(9,487,852)	-	(9,487,852)	-
Culture and recreation	16,395,281	1,189,897	(124,958)	-	(15,330,342)	-	(15,330,342)	-
Community and economic development	15,634,017	8,988,255	8,560,565	-	1,914,803	-	1,914,803	-
Interest on long-term debt	28,832,902	-	-	-	(28,832,902)	-	(28,832,902)	-
Total governmental activities	457,939,272	55,028,337	35,994,679	1,795,839	(365,120,417)		(365,120,417)	-
Business-type Activities:								
International airport operations	38,326,755	28,547,013	250,000	8,888,194	-	(641,548)	(641,548)	-
Industrial park operations and other operations	4,644,735	6,724,676	-	1,025,000	-	3,104,941	3,104,941	-
Solid waste disposal operations	34,250,866	41,703,614	741,955	-	-	8,194,703	8,194,703	-
Mass transit operations	50,063,983	8,366,568	11,688,463	7,879,874	-	(22,129,078)	(22,129,078)	-
International bridges operations	3,928,808	16,677,381	-	-	-	12,748,573	12,748,573	-
Total business-type activities	131,215,147	102,019,252	12,680,418	17,793,068		1,277,591	1,277,591	-
Total Primary Government	\$ 589,154,419	157,047,589	48,675,097	19,588,907	(365,120,417)	1,277,591	(363,842,826)	-
Component Unit:								
Water	\$ 103,989,897	103,460,263	-	5,700,872	-	-	-	5,171,238
Wastewater and reclaimed water	48,411,680	46,246,662	-	3,749,945	-	-	-	1,584,927
Total Component Unit	\$ 152,401,577	149,706,925	-	9,450,817	-	-	-	6,756,165
General revenues:								
Taxes:								
Property taxes, levied for general purposes					120,417,193	-	120,417,193	-
Property taxes, levied for debt service					56,909,745	-	56,909,745	-
Franchise taxes					42,324,317	-	42,324,317	-
Sales taxes					77,682,351	33,524,434	111,206,785	-
Investment earnings					3,627,149	2,513,155	6,140,304	3,677,147
Gain on disposal of capital assets					1,986,385	172,619	2,159,004	486,624
Transfers					22,215,213	(22,215,213)	-	-
Total general revenues and transfers					325,162,353	13,994,995	339,157,348	4,163,771
Change in net assets					(39,958,064)	15,272,586	(24,685,478)	10,919,936
Net assets - beginning					113,814,683	280,878,943	394,693,626	640,451,977
Net assets - ending					\$ 73,856,619	296,151,529	370,008,148	651,371,913

CITY OF EL PASO, TEXAS

BALANCE SHEET

GOVERNMENTAL FUNDS

August 31, 2008

	General	Community Development Block Grants	Debt Service	Capital Projects	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS						
Cash and Cash Equivalents	\$ 21,102,693	2,392,252	3,371,291	12,415,362	9,019,100	48,300,698
Investments	9,859,829	1,119,464	1,577,675	5,810,059	4,220,184	22,587,211
Receivables - Net of Allowances						
Taxes	16,240,245	-	2,163,179	-	-	18,403,424
Interest	463,220	19,635	-	-	-	482,855
Trade	438,786	-	-	-	225,487	664,273
Notes	-	37,241,800	-	-	-	37,241,800
Other	8,805,267	-	-	334,601	-	9,139,868
Due from Other Government Agencies	2,425	1,021,788	-	-	7,175,801	8,200,014
Prepaid Items	335	-	-	-	-	335
Due from Other Funds	-	-	-	-	6,151,767	6,151,767
Due from Component Unit	797,229	-	-	-	-	797,229
Inventory	3,015,895	-	-	-	-	3,015,895
TOTAL ASSETS	\$ 60,725,924	41,794,939	7,112,145	18,560,022	26,792,339	154,985,369
LIABILITIES						
Accounts Payable	\$ 6,455,136	488,550	3	-	1,421,854	8,365,543
Accrued Payroll	8,461,095	87,338	-	2,673	684,810	9,235,916
Due to Other Funds	-	-	-	-	6,151,767	6,151,767
Taxes Payable	1,623,392	-	-	-	-	1,623,392
Unearned Revenue	1,907,860	41,211,858	-	-	13,126	43,132,844
Deferred Ad Valorem Taxes	4,158,104	-	1,632,403	-	-	5,790,507
Due to Other Government Agencies	-	-	-	-	73,615	73,615
Construction Contracts and Retainage Payable	5,900	7,193	-	9,646,874	203,076	9,863,043
Total Liabilities	22,611,487	41,794,939	1,632,406	9,649,547	8,548,248	84,236,627
FUND BALANCES						
Reserved for:						
Debt Service	-	-	2,951,617	-	-	2,951,617
Cash Reserve	16,000,000	-	-	-	-	16,000,000
Inventory	3,015,895	-	-	-	-	3,015,895
Unreserved:						
Designated for Subsequent Years	-	-	2,528,122	-	-	2,528,122
Designated for Contingencies	1,000,000	-	-	-	-	1,000,000
Undesignated-Special Revenue Funds	-	-	-	-	18,244,091	18,244,091
Undesignated	18,098,542	-	-	8,910,475	-	27,009,017
TOTAL FUND BALANCES	38,114,437	-	5,479,739	8,910,475	18,244,091	70,748,742
TOTAL LIABILITIES AND FUND BALANCES	\$ 60,725,924	41,794,939	7,112,145	18,560,022	26,792,339	154,985,369

CITY OF EL PASO, TEXAS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
For the Year Ended August 31, 2008

	General	Community Development Block Grants	Debt Service	Capital Projects	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES						
Property Taxes	\$ 120,524,215	-	56,744,336	-	111,520	177,380,071
Penalties and Interest-Delinquent taxes	1,269,086	-	521,919	-	-	1,791,005
Sales Taxes	69,200,080	-	-	3,029,443	5,452,828	77,682,351
Franchise Fees	40,073,546	-	-	-	652,496	40,726,042
Charges for Services	15,036,673	4,206,469	1,140,429	5,830,691	8,810,547	35,024,809
Fines and Forfeits	13,686,439	-	-	-	1,226,919	14,913,358
Licenses and Permits	10,243,173	-	-	-	2,154,567	12,397,740
Intergovernmental Revenues	-	8,101,855	-	-	27,515,022	35,616,877
County Participation	1,421,493	-	-	-	752,148	2,173,641
Interest	1,752,220	381,389	817,523	567,856	37,654	3,556,642
Rents and Other	1,485,587	-	-	-	2,699,920	4,185,507
Net Increase in the Fair Value of Investments	70,507	-	-	-	-	70,507
TOTAL REVENUES	274,763,019	12,689,713	59,224,207	9,427,990	49,413,621	405,518,550
EXPENDITURES						
Current:						
General Government	30,387,663	232,969	-	133,421	2,594,421	33,348,474
Public Safety	186,083,208	-	-	-	9,740,018	195,823,226
Public Works	23,133,937	-	-	10,961	1,812	23,146,710
Facilities Maintenance	15,305,363	-	-	-	-	15,305,363
Public Health	5,567,409	-	-	-	18,664,584	24,231,993
Parks Department	15,004,476	135,499	-	-	3,042,899	18,182,874
Library	8,135,231	-	-	-	439,283	8,574,514
Non Departmental	5,540,947	-	-	-	-	5,540,947
Culture and Recreation	5,525,934	-	-	227,804	6,371,659	12,125,397
Economic Development	1,597,050	-	-	-	542,693	2,139,743
Community and Human Development	565,714	7,417,205	-	-	1,606,775	9,589,694
Debt Service:						
Principal	-	-	28,419,341	-	-	28,419,341
Interest Expense	-	-	33,337,274	-	-	33,337,274
Fiscal Fees	-	-	14,398	1,945,969	-	1,960,367
Capital Outlay	944,588	4,904,040	-	77,728,507	5,809,054	89,386,189
TOTAL EXPENDITURES	297,791,520	12,689,713	61,771,013	80,046,662	48,813,198	501,112,106
Excess(Deficiency) of revenues over expenditures	(23,028,501)	-	(2,546,806)	(70,618,672)	600,423	(95,593,556)
OTHER FINANCING SOURCES(USES):						
Transfers In	25,539,199	-	3,556,428	3,516,548	2,237,230	34,849,405
Transfers Out	(5,748,228)	-	-	(3,561,978)	(3,323,986)	(12,634,192)
Face Amount of Bonds Issued	-	-	-	56,455,000	-	56,455,000
Premium on Issuance of Bonds	-	-	-	1,448,213	-	1,448,213
Proceeds from Sale of Capital Assets	-	-	-	1,984,285	2,100	1,986,385
TOTAL OTHER FINANCING SOURCES(USES)	19,790,971	-	3,556,428	59,842,068	(1,084,656)	82,104,811
Net change in fund balances	(3,237,530)	-	1,009,622	(10,776,604)	(484,233)	(13,488,745)
Fund balances - beginning of year	41,351,967	-	4,470,117	19,687,079	18,728,324	84,237,487
Fund balances - end of year	\$ 38,114,437	-	5,479,739	8,910,475	18,244,091	70,748,742

CITY OF EL PASO, TEXAS
BALANCE SHEET
PROPRIETARY FUNDS
August 31, 2008

Business-type Activities - Enterprise Funds						
	El Paso International Airport	Environmental Services	Mass Transit	Nonmajor Enterprise Funds	Totals	Governmental Activities - Internal Service Funds
ASSETS						
Current assets:						
Cash and Cash Equivalents	\$ 20,566,883	6,819,463	4,782,415	1,305,859	33,474,620	9,449,669
Investments	-	-	2,235,001	-	2,235,001	4,422,194
Receivables - Net of Allowances:						
Taxes	-	-	5,326,253	-	5,326,253	-
Trade	2,484,650	786,723	845,428	-	4,116,801	38,153
Due From Component Unit	-	3,215,364	-	-	3,215,364	-
Due From Other Government Agencies	748,568	321,350	1,034,565	-	2,104,483	-
Prepaid Items	317,534	82,662	33,405	-	433,601	-
Due From Other Funds	-	-	-	-	-	5,497
Inventory	1,217,238	68,157	1,729,850	-	3,015,245	629,265
Fuel Inventory	13,616	-	85,506	-	99,122	147,560
Total current assets	25,348,489	11,293,719	16,072,423	1,305,859	54,020,490	14,692,338
Noncurrent assets:						
Restricted Cash and Cash Equivalents	8,060,354	3,602,863	-	8,955,613	20,618,830	-
Restricted Investments	11,624,738	4,877,020	223,133	2,489,695	19,214,586	-
Capital Assets:						
Land	1,382,217	-	8,728,195	850,007	10,960,419	-
Buildings, Improvements & Equipment, Net	161,591,394	24,983,883	65,996,729	4,338,160	256,910,166	163,852
Construction in Progress	29,814,738	5,516,901	7,572,238	910,500	43,814,377	-
Total noncurrent assets	212,473,441	38,980,667	82,520,295	17,543,975	351,518,378	163,852
TOTAL ASSETS	\$ 237,821,930	50,274,386	98,592,718	18,849,834	405,538,868	14,856,190
LIABILITIES						
Current liabilities:						
Accounts Payable	\$ 3,500,813	622,168	1,311,087	113,665	5,547,733	1,229,650
Accrued Payroll	518,786	383,558	959,085	65,547	1,926,976	118,198
Current Portion - Bonds, Notes and Capital						
Lease Obligations Payable	900,525	3,242,572	2,003,298	1,407,160	7,553,555	-
Due to Other Funds	-	-	-	-	-	5,497
Hydrocarbon Clean Up - Current	-	-	173,282	-	173,282	-
Taxes Payable	52,933	248,494	5	-	301,432	-
Interest Payable on Bonds and Notes	16,286	88,416	132,490	345,196	582,388	-
Unearned Revenue	1,894,106	-	19,045	-	1,913,151	-
Construction Contracts and Retainage Payable	460,471	481,284	286,373	17,083	1,245,211	-
Compensated Absences - Current	1,754,430	652,055	1,140,373	124,490	3,671,348	161,583
Landfill Closure Costs - Current	-	1,300,000	-	-	1,300,000	-
Claims and Judgments - Current	-	-	325,468	-	325,468	17,407,672
Total current liabilities	9,098,350	7,018,547	6,350,506	2,073,141	24,540,544	18,922,600
Noncurrent liabilities:						
Certificates of Obligation Bonds	-	9,976,917	-	-	9,976,917	-
Revenue Bonds	7,373,673	16,956,251	-	20,000	24,349,924	-
Capital Lease Obligation	-	2,299,339	10,435,892	-	12,735,231	-
Notes Payable	-	-	-	12,025,719	12,025,719	-
Compensated Absences	494,839	223,307	321,644	35,113	1,074,903	45,575
Landfill Closure Costs	-	21,605,983	-	-	21,605,983	-
Delta Transfer Station Closure Costs	-	108,131	-	-	108,131	-
Net Pension Obligation	472,035	40,534	95,099	6,976	614,644	12,854
Other Post Employment Benefits	545,071	574,910	1,131,918	103,444	2,355,343	155,166
Total noncurrent liabilities	8,885,618	51,785,372	11,984,553	12,191,252	84,846,795	213,595
TOTAL LIABILITIES	17,983,968	58,803,919	18,335,059	14,264,393	109,387,339	19,136,195
NET ASSETS						
Invested in capital assets, net of related debt	184,514,149	6,505,588	69,857,972	4,091,096	264,968,805	163,852
Restricted for:						
Debt Service	9,564,624	-	-	419,345	9,983,969	-
Airport Operations	4,241,920	-	-	-	4,241,920	-
Passenger Facilities	5,878,548	-	-	-	5,878,548	-
Unrestricted	15,638,721	(15,035,121)	10,399,687	75,000	11,078,287	(4,443,857)
TOTAL NET ASSETS(DEFICIT)	219,837,962	(8,529,533)	80,257,659	4,585,441	296,151,529	(4,280,005)
TOTAL LIABILITIES AND NET ASSETS	\$ 237,821,930	50,274,386	98,592,718	18,849,834	405,538,868	14,856,190

The accompanying notes are an integral part of these financial statements.

CITY OF EL PASO, TEXAS
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS(DEFICIT)
PROPRIETARY FUNDS
For the Year Ended August 31, 2008

	Businesstype Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	El Paso International Airport	Environmental Services	Mass Transit	Nonmajor Enterprise Funds	Total	
OPERATING REVENUES:						
Charges of Rentals and Fees	\$ 35,271,689	41,307,773	23,014	-	76,602,476	-
Charges of Tolls	-	-	-	16,677,381	16,677,381	-
Charges of Fares and Fees	-	-	8,343,354	-	8,343,354	-
Sales to Departments	-	10,514	-	-	10,514	18,352,386
Premium Contributions	-	-	-	-	-	48,411,013
General Revenues	-	385,327	200	-	385,527	1,158,880
Total Operating Revenues	35,271,689	41,703,614	8,366,568	16,677,381	102,019,252	67,922,279
OPERATING EXPENSES:						
Personnel Services	16,410,004	12,819,029	31,256,300	2,082,112	62,567,445	3,979,139
Contractual Services	-	-	24,661	-	24,661	-
Professional Services	614,086	125,972	363,733	3,500	1,107,291	207,106
Outside Contracts	5,125,620	1,988,377	2,526,576	597,041	10,237,614	3,723,956
Fuel and Lubricants	413,746	3,362,578	3,319,714	-	7,096,038	9,056,402
Materials and Supplies	837,332	4,580,741	3,539,261	39,045	8,996,379	3,705,546
Communications	178,497	168,852	130,518	17,835	495,702	14,703
Utilities	2,086,431	45,773	548,938	35,428	2,716,570	5,982
Operating Leases	17,632	9,650	323,847	1,359	352,488	92,541
Travel and Entertainment	98,704	47,428	37,657	10,424	194,213	8,947
Benefits Provided	-	1,123	21,965	-	23,088	37,238,854
Maintenance and Repairs	695,656	267,598	293,023	97,600	1,353,877	1,938,289
Landfill and Transfer Station Utilization	-	1,598,455	-	-	1,598,455	-
Other Operating Expenses	415,400	1,728,283	860,349	-	3,004,032	33,548
Depreciation	13,972,934	5,889,589	6,305,047	577,782	26,745,352	51,854
Total Operating Expenses	40,866,042	32,633,448	49,551,589	3,462,126	126,513,205	60,056,867
Operating Income (Loss)	(5,594,353)	9,070,166	(41,185,021)	13,215,255	(24,493,953)	7,865,412
NONOPERATING REVENUES (EXPENSES):						
Interest Revenue	1,292,937	638,737	282,698	298,783	2,513,155	282,366
Interest Expense	(502,746)	(1,518,104)	(512,394)	(466,682)	(2,999,926)	-
Gain(Loss) on Sale of Equipment and Land	(1,602,702)	(99,314)	172,619	-	(1,529,397)	-
Passenger Facility Charge	4,433,432	-	-	-	4,433,432	-
Sales Tax	-	-	33,524,434	-	33,524,434	-
FTA Subsidy	-	-	11,688,463	-	11,688,463	-
Total NonOperating Revenues (Expenses)	3,620,921	(978,681)	45,155,820	(167,899)	47,630,161	282,366
Income (Loss) Before Capital Contributions and Transfers	(1,973,432)	8,091,485	3,970,799	13,047,356	23,136,208	8,147,778
Capital Contributions	5,729,762	741,955	7,879,874	-	14,351,591	-
Transfers Out	(1,587,500)	(4,889,979)	(3,500,000)	(12,237,734)	(22,215,213)	-
Change in net assets	2,168,830	3,943,461	8,350,673	809,622	15,272,586	8,147,778
Total Net Assets(Deficit)-beginning	217,669,132	(12,472,994)	71,906,986	3,775,819	280,878,943	(12,427,783)
Total Net Assets(Deficit)-ending	\$ 219,837,962	(8,529,533)	80,257,659	4,585,441	296,151,529	(4,280,005)

The accompanying notes are an integral part of these financial statements.

CITY OF EL PASO, TEXAS

STATEMENT OF CASH FLOWS

PROPRIETARY FUNDS

For the Year Ended August 31, 2008

	Businesstype Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	El Paso International Airport	Environmental Services	Mass Transit	Nonmajor Enterprise Funds	Totals	
CASH FLOWS FROM OPERATING ACTIVITIES						
Receipts from Customers	\$ 36,095,511	41,083,572	8,256,582	16,677,381	102,113,046	67,887,511
Payments to Suppliers	(9,384,561)	(12,289,222)	(13,783,948)	(817,046)	(36,274,777)	(54,032,134)
Payments to Employees	(14,923,591)	(12,038,025)	(29,855,481)	(1,917,918)	(58,735,015)	(3,783,823)
Proceeds from Other Funds	-	-	-	-	-	655,139
Proceeds to Other Funds	-	-	(10,833,097)	-	(10,833,097)	(655,139)
Net cash provided (used) by operating activities	11,787,359	16,756,325	(46,215,944)	13,942,417	(3,729,843)	10,071,554
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES						
Transfers to Other Funds	(1,587,500)	(4,889,979)	(3,500,000)	(12,237,734)	(22,215,213)	-
Sales Tax	-	-	33,354,872	-	33,354,872	-
FTA Subsidy	-	-	20,857,146	-	20,857,146	-
Net cash provided (used) by noncapital financing activities	(1,587,500)	(4,889,979)	50,712,018	(12,237,734)	31,996,805	-
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES						
Proceeds from Capital Debt	-	3,778,027	-	6,107,000	9,885,027	-
Passenger Facility Charge	4,433,432	-	-	-	4,433,432	-
Capital Contributions from Federal Government	4,704,762	-	6,845,578	-	11,550,340	-
Purchases of Capital Assets	(25,339,946)	(9,820,244)	(14,486,516)	(280,790)	(49,927,496)	-
Payment of Landfill Closure and Transfer Station costs	-	(1)	-	-	(1)	-
Principal Paid on Capital Debt	(1,000,000)	(2,373,164)	(1,928,053)	(1,089,531)	(6,390,748)	-
Interest Paid on Capital Debt	(404,575)	(1,531,523)	(538,716)	(368,767)	(2,843,581)	-
Proceeds from Sale of Capital Assets	615	22,304	300,205	-	323,124	-
Net cash provided (used) by capital and related financing activities	(17,605,712)	(9,924,601)	(9,807,502)	4,367,912	(32,969,903)	-
CASH FLOWS FROM INVESTING ACTIVITIES						
Proceeds from sales and maturities of investments	11,200,000	3,600,000	12,257,979	2,231,545	29,289,524	1,200,000
Purchases of Investments	(11,624,738)	(4,877,020)	(2,458,134)	(2,489,695)	(21,449,587)	(4,422,194)
Interest	1,292,937	638,737	282,698	298,783	2,513,155	282,366
Net cash provided (used) by investing activities	868,199	(638,283)	10,082,543	40,633	10,353,092	(2,939,828)
Net increase (decrease) in cash and cash equivalents	(6,537,654)	1,303,462	4,771,115	6,113,228	5,650,151	7,131,726
Cash and Cash Equivalents - beginning of the year	35,164,891	9,118,864	11,300	4,148,244	48,443,299	2,317,943
Cash and Cash Equivalents - end of the year	\$ 28,627,237	10,422,326	4,782,415	10,261,472	54,093,450	9,449,669

CITY OF EL PASO, TEXAS

STATEMENT OF CASH FLOWS

PROPRIETARY FUNDS

For the Year Ended August 31, 2008

	Businesstype Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	El Paso International Airport	Environmental Services	Mass Transit	Nonmajor Enterprise Funds	Totals	
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:						
Operating Income (Loss)	\$ (5,594,353)	9,070,166	(41,185,021)	13,215,255	(24,493,953)	7,865,412
Adjustments to Reconcile Operating Income to Net Cash Provided (Used) by Operating Activities:						
Landfill and Transfer Station Utilization	-	1,598,455	-	-	1,598,455	-
Depreciation Expense	13,972,934	5,889,589	6,305,047	577,782	26,745,352	51,854
Increase in Other Post Employment Benefits	545,071	574,910	1,131,918	103,444	2,355,343	137,815
Increase in Net Pension Obligation	472,035	40,534	95,099	6,976	614,644	30,205
Change in Assets and Liabilities:						
Receivables, Net	(316,382)	(635,842)	(108,817)	-	(1,061,041)	(34,768)
Inventories	(129,706)	931	-	-	(128,775)	(24,847)
Other Assets	555,366	(59,102)	26,431	-	522,695	655,139
Accounts and other payables	1,813,087	111,124	(12,712,534)	(14,814)	(10,803,137)	181,253
Accrued Expenses	469,307	165,560	231,933	53,774	920,574	1,209,491
Net cash provided by operating activities	<u>\$ 11,787,359</u>	<u>16,756,325</u>	<u>(46,215,944)</u>	<u>13,942,417</u>	<u>(3,729,843)</u>	<u>10,071,554</u>
SCHEDULE OF NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES						
Building acquired from lease termination	<u>\$ 1,025,000</u>				<u>1,025,000</u>	

CITY OF EL PASO, TEXAS
STATEMENT OF FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
August 31, 2008

	Pension Trust Funds	Private-Purpose Trusts	Agency Funds
ASSETS			
Cash and Cash Equivalents	\$ 20,993,443	6,125,221	3,191,249
Investments:			
United States Government Securities	-	2,866,440	-
Corporate Stocks	252,109,773	-	-
Bank Collective Investment Funds	218,184,920	-	-
Foreign Exchange Contract	410,574	-	-
Investment in Real Estate Fund	36,917,670	-	-
Fixed Income Securities	311,369,826	-	-
Domestic Equities	257,786,417	-	-
International Equities	310,821,088	-	-
Receivables - Net of Allowances			
Commission Credits Receivable	31,405	-	-
Due from Brokers For Securities Sold	1,114,538	-	-
Employer Contributions	1,388,291	-	-
Employee Contributions	1,034,888	-	-
Accrued Interest and Dividends	567,155	-	-
Special Assessment PID #1	-	-	507,933
Delinquent Property Taxes-Other Taxing Entities	-	-	48,550,831
Prepaid Items	21,736	-	-
Due from Other Funds	-	-	4,662,096
Capital Assets:			
Buildings, Improvements & Equipment, Net	1,727,685	-	-
Total Assets	\$ 1,414,479,409	8,991,661	56,912,109
LIABILITIES			
Accounts Payable	\$ 8,253,262	19,022	1,700,164
Taxes Payable	-	33	-
Accrued Payroll	-	3,623	-
Payable to Bondholders - PID #1	-	-	507,933
Amount Available to Pay Bonds - PID #1	-	-	18,711
Due to Other Funds	-	4,662,096	-
Prepaid Property Taxes-Other Taxing Entities	-	-	1,330,647
Deferred Revenue - Commission Credits	31,405	-	-
Property Taxes Subject to Refund-Other Taxing Entities	-	-	4,803,823
Foreign Exchange Contract	411,186	-	-
Uncollected Property Taxes-Other Taxing Entities	-	-	48,550,831
Total liabilities	8,695,853	4,684,774	56,912,109
NET ASSETS:			
Held in Trust for Pension Benefits and Other Purposes	\$ 1,405,783,556	4,306,887	

CITY OF EL PASO, TEXAS
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
For the Year Ended August 31, 2008

	<u>Pension Trust Funds</u>	<u>Private-Purpose Trusts</u>
ADDITIONS (REDUCTIONS):		
Contributions:		
Employer	\$ 135,451,263	-
Employee	28,444,838	-
Other	4,420	-
Total contributions	<u>163,900,521</u>	<u>-</u>
Rental vehicle sales tax	-	2,805,245
Miscellaneous	-	293,046
Investment income:		
Net appreciation in fair value of investments	43,387,397	-
Interest	6,073,058	251,401
Dividends	12,075,362	-
Securities lending income	2,302,901	-
Securities lending fees	(1,824,788)	-
Decrease in commission credits receivable	(15,560)	-
Investment advisor fees	(5,141,368)	-
Net investment income	<u>56,857,002</u>	<u>251,401</u>
Other Income (Loss):		
Rental and Other Income	23,233	-
Total other income (loss)	<u>23,233</u>	<u>-</u>
Total additions (reductions)	<u>220,780,756</u>	<u>3,349,692</u>
DEDUCTIONS:		
Benefits paid to participants	72,330,291	-
Refunds	3,733,327	-
Administrative expenses	2,572,637	-
Expended for other purposes	-	3,529,605
Total deductions	<u>78,636,255</u>	<u>3,529,605</u>
Change in net assets	<u>142,144,501</u>	<u>(179,913)</u>
Net assets - beginning of the year	1,263,639,055	4,486,800
Net assets - end of the year	<u>\$ 1,405,783,556</u>	<u>4,306,887</u>

City of El Paso, Texas

Comprehensive Annual Financial Report For the Fiscal Year Ended August 31, 2009

Prepared by Financial Services Department

FINANCIAL SECTION



CITY OF EL PASO, TEXAS
MANAGEMENT'S DISCUSSION AND ANALYSIS
August 31, 2009

OVERVIEW OF THE FINANCIAL STATEMENTS

The CAFR includes introductory, financial and statistical sections. The financial section of the CAFR consists of three components: this discussion and analysis, the basic "liftable" financial statements and related notes to the financial statements, and the unaudited required supplementary information.

These components of the Comprehensive Annual Financial Report are graphically illustrated below:

CAFR	Introductory Section	Letter of Transmittal, Organization Chart, Other Introductory Information			
	Financial Section	Management's Discussion and Analysis			
		Government-Wide Financial Statements	Fund Financial Statements		
		Statement of Net Assets	Governmental Funds	Proprietary Funds	Fiduciary Funds
			Balance Sheet	Balance Sheet	Statement of Fiduciary Net Assets
		Statement of Activities	Statement of Revenues, Expenditures and Changes in Fund Balances	Statement of Revenues, Expenses and Changes in Fund Net Assets (Deficit)	Statement of Changes in Fiduciary Net Assets
				Statement of Cash Flows	
	Notes to the Financial Statements				
	Required Supplementary Information Other Than MD&A				
	Statistical Section	Other Statistical Information			

The basic financial statements include both government-wide and fund financial statements. These statements differ in scope, measurement focus and basis of accounting, as well as in the information provided. The following chart illustrates these differences:

	Government-Wide Statement	Governmental	Fund Financial Statements Proprietary	Fiduciary
Scope	Entire entity (except fiduciary funds)	The day-to-day operating activities of the City for basic governmental services	The day-to-day operating activities of the City for business-type enterprises	Instances in which the City administers resources on behalf of others, such as property tax and pension
Accounting basis and measurement focus	Accrual accounting and economic resources measurement focus	Modified accrual and current financial resources measurement focus	Accrual accounting and economic resources measurement focus	Accrual accounting and economic resources measurement focus; except agency funds do not have measurement focus
Type of asset and liability information	All assets and liabilities, both financial and capital, short-term and long-term	Current assets and liabilities that come due during the year or soon thereafter	All assets and liabilities, both financial and capital, short-term and long-term	All assets held in a trustee or agency capacity for others and all liabilities
Type of inflow and outflow information	All revenues and expenses during the year, regardless of when cash is received or paid	Revenues for which cash is received during the year or soon thereafter; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid	All additions and deductions during the year, regardless of when cash is received or paid

CITY OF EL PASO, TEXAS
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND
For the Year Ended August 31, 2009

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget Positive (Negative)</u>	<u>% of Budget</u>
	<u>Original</u>	<u>Final</u>			
Resources (inflows):					
Property taxes	\$ 123,130,082	124,022,267	122,397,196	(1,625,071)	98.69%
Penalties and Interest-Delinquent taxes	1,189,305	1,189,305	1,243,153	53,848	104.53%
Sales taxes	72,561,022	72,561,022	65,933,690	(6,627,332)	90.87%
Franchise fees	43,139,604	43,139,604	43,107,662	(31,942)	99.93%
Licenses and permits	12,617,842	12,617,842	11,136,863	(1,480,979)	88.26%
Fines and forfeits	15,056,090	15,056,090	13,447,353	(1,608,737)	89.32%
Charges for services	20,912,597	20,912,597	20,135,255	(777,342)	96.28%
Intergovernmental revenues	353,889	899,309	970,518	71,209	107.92%
County Participation	1,600,000	1,600,000	1,927,829	327,829	120.49%
Rents and other	1,642,940	1,643,440	1,165,955	(477,485)	70.95%
Interest and increase in fair value of investments	2,423,320	2,423,320	872,877	(1,550,443)	36.02%
Transfers In	21,199,602	21,729,833	19,854,152	(1,875,681)	91.37%
Face Amount of Pension Obligation					
Bonds Issued		110,987,133	110,987,133	-	100.00%
Amounts available for appropriation from current year resources	<u>315,826,293</u>	<u>428,781,762</u>	<u>413,179,636</u>	<u>(15,602,126)</u>	<u>96.36%</u>
Charges to appropriations (outflows)					
General government:					
Mayor and Council	1,316,806	1,234,491	1,213,904	20,587	98.33%
City Manager	1,933,445	1,797,040	1,782,090	14,950	99.17%
Municipal Clerk	670,971	646,699	644,106	2,593	99.60%
Financial Services	2,964,197	2,860,406	2,815,590	44,816	98.43%
Information Technology	10,825,615	10,946,972	10,408,038	538,934	95.08%
City Attorney	4,873,975	5,456,243	5,409,469	46,774	99.14%
Office of Management and Budget	1,309,433	1,117,149	1,078,338	38,811	96.53%
Planning	1,872,885	2,035,971	2,024,511	11,460	99.44%
Human Resources	2,326,992	2,324,801	2,316,716	8,085	99.65%
Tax Office	4,506,024	4,446,440	4,095,443	350,997	92.11%
Public safety:					
Police Department	108,944,356	158,397,796	156,626,194	1,771,602	98.88%
Fire Department	74,819,409	132,759,463	132,872,711	(113,248)	100.09%
Municipal Court	4,322,881	4,244,415	4,242,865	1,550	99.96%
Public works:					
Development Services Administration	880,290	933,182	929,651	3,531	99.62%
Facilities Maintenance	15,629,942	16,403,573	15,889,876	513,697	96.87%
Engineering	3,768,613	3,885,413	3,794,836	90,577	97.67%
Building Permits and Inspections	3,521,201	3,483,061	3,436,551	46,510	98.66%
Street Department	14,991,460	14,551,601	14,863,226	(311,625)	102.14%
Public Health	9,223,638	8,267,738	7,954,525	313,213	96.21%
Parks department	21,486,742	20,870,196	18,653,512	2,216,684	89.38%
Library	8,470,606	8,002,497	7,895,011	107,486	98.66%
Culture and recreation:					
Art Museum	1,262,692	1,258,704	1,258,082	622	99.95%
History Museum	560,354	518,161	518,390	(229)	100.04%
Archeology Museum	257,356	236,596	236,052	544	99.77%
Cultural Affairs	267,327	281,880	280,272	1,608	99.43%
Zoo	3,452,772	3,465,180	3,465,180	-	100.00%
Economic development	1,909,793	1,917,065	1,654,205	262,860	86.29%
Community and human development	595,186	516,929	512,751	4,178	99.19%
Nondepartmental:					
Operating contingency	1,200,000	404,066	365,989	38,077	90.58%
Salary reserve	2,677,691	394,525	10,391	384,134	2.63%
Non Departmental	4,983,641	6,896,406	5,420,352	1,476,054	78.60%
Transfers to other funds	-	7,509	405,538	(398,029)	5400.69%
Total charges to appropriations	<u>315,826,293</u>	<u>420,562,168</u>	<u>413,074,365</u>	<u>7,487,803</u>	<u>98.22%</u>
Increase (Decrease) in fund balance:	-	8,219,594	105,271	(8,114,323)	
Fund balance, September 1	38,114,437	38,114,437	38,114,437	-	
Fund balance, August 31	<u>\$ 38,114,437</u>	<u>46,334,031</u>	<u>38,219,708</u>	<u>(8,114,323)</u>	

This budget and this schedule are prepared on a basis consistent with accounting principles generally accepted in the United States.

CITY OF EL PASO, TEXAS

STATEMENT OF NET ASSETS

August 31, 2009

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	El Paso Water Utilities - February 28, 2009
ASSETS				
Cash and Cash Equivalents	\$ 44,489,378	48,789,655	93,279,033	14,176,913
Investments	27,359,403	21,615,207	48,974,610	500,000
Receivables, Net of Allowances	81,877,027	22,837,711	104,714,738	21,076,604
Other Current Assets	-	-	-	122,799
Prepaid Items	-	426,061	426,061	1,770,618
Internal Balances	6,360,698	(6,360,698)	-	-
Due from Component Unit	2,095,889	3,238,515	5,334,404	-
Inventory	3,353,353	3,896,890	7,250,243	2,796,518
Restricted Cash and Cash Equivalents	-	-	-	86,959,117
Restricted Investments	-	369,144	369,144	26,250,463
Restricted Trade and Other Receivables	-	-	-	61,515
Unamortized Bond Issue Costs	8,368,762	-	8,368,762	6,852,281
Net Pension Asset	86,808,626	-	86,808,626	-
Capital Assets, not being depreciated	328,234,755	47,367,800	375,602,555	85,114,313
Capital Assets being depreciated, Net	391,550,668	287,815,280	679,365,948	1,047,045,162
TOTAL ASSETS	980,498,559	429,995,565	1,410,494,124	1,292,726,303
LIABILITIES				
Liabilities:				
Accounts Payable	9,890,377	9,919,569	19,809,946	14,971,417
Accrued Payroll	8,836,571	1,942,610	10,779,181	-
Due to Primary Government	-	-	-	3,779,217
Taxes and Fees Payable	1,316,869	299,900	1,616,769	-
Accrued Interest Payable	1,820,041	551,420	2,371,461	11,546,747
Unearned Revenue	-	1,881,262	1,881,262	647,400
Construction Contracts and Retainage Payable	14,015,312	1,023,515	15,038,827	644,264
Long-term Liabilities-Current	88,667,536	19,577,579	108,245,115	28,424,972
Long-term Liabilities-Non-current	795,802,170	73,026,748	868,828,918	526,064,110
TOTAL LIABILITIES	920,348,876	108,222,603	1,028,571,479	586,078,127
NET ASSETS (DEFICIT)				
Invested in Capital Assets, net of related debt	132,325,231	286,906,206	419,231,437	629,341,448
Restricted for:				
Prepaid Items	-	-	-	-
Debt Service	7,893,064	10,495,682	18,388,746	53,169,278
Cash Reserve	16,000,000	-	16,000,000	-
Community and Economic Development	44,048,739	-	44,048,739	-
Airport Operations	-	4,549,069	4,549,069	-
Public Safety	5,411,762	-	5,411,762	-
Parks	4,819,381	-	4,819,381	-
Municipal Courts	4,255,418	-	4,255,418	-
Passenger Facilities	-	9,546,349	9,546,349	-
Culture and Recreation	2,143,607	-	2,143,607	-
Capital Projects	-	-	-	6,428,992
Unrestricted (Deficit)	(156,747,519)	10,275,656	(146,471,863)	17,708,458
TOTAL NET ASSETS	\$ 60,149,683	321,772,962	381,922,645	706,648,176

CITY OF EL PASO, TEXAS
STATEMENT OF ACTIVITIES
For the Year Ended August 31, 2009

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets			Component Unit El Paso Water Utilities - February 28, 2009
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government		Total	
					Governmental Activities	Business-type Activities		
Primary Government:								
Governmental Activities:								
General government	\$ 41,473,314	5,058,943	2,253,630	-	(34,160,741)	-	(34,160,741)	-
Public safety	217,780,949	28,596,961	11,322,463	-	(177,861,525)	-	(177,861,525)	-
Public works	65,613,445	11,833,895	2,966,311	1,167,076	(49,646,163)	-	(49,646,163)	-
Public health	20,208,520	4,873,005	12,587,249	-	(2,748,266)	-	(2,748,266)	-
Parks	23,005,417	3,559,049	277,514	-	(19,168,854)	-	(19,168,854)	-
Library	9,860,118	316,818	573,543	-	(8,969,757)	-	(8,969,757)	-
Culture and recreation	19,155,478	1,258,747	160,828	-	(17,735,903)	-	(17,735,903)	-
Community and economic development	17,795,711	5,310,286	15,408,602	-	2,923,177	-	2,923,177	-
Interest on long-term debt	29,403,379	-	-	-	(29,403,379)	-	(29,403,379)	-
Total governmental activities	444,296,331	60,807,704	45,550,140	1,167,076	(336,771,411)	-	(336,771,411)	-
Business-type Activities:								
International airport operations	36,407,172	25,639,495	3,935,525	8,002,119	-	1,169,967	1,169,967	-
Industrial park and other operations	4,932,225	8,211,856	-	-	-	3,279,631	3,279,631	-
Solid waste disposal operations	30,284,090	41,310,894	823,607	-	-	11,850,411	11,850,411	-
Mass transit operations	53,319,405	8,671,828	10,557,779	19,768,166	-	(14,321,632)	(14,321,632)	-
International bridges operations	5,384,440	14,926,788	-	-	-	9,542,348	9,542,348	-
Total business-type activities	130,327,332	98,760,861	15,316,911	27,770,285	-	11,520,725	11,520,725	-
Total Primary Government	\$ 574,623,663	159,568,565	60,867,051	28,937,361	(336,771,411)	11,520,725	(325,250,686)	-
Component Unit:								
Water	\$ 100,387,360	105,877,650	-	9,160,780	-	-	-	14,651,070
Wastewater and reclaimed water	59,142,251	53,802,376	-	6,304,732	-	-	-	964,857
Stormwater district	9,026,908	17,373,165	24,091,448	-	-	-	-	32,437,705
Total Component Unit	\$ 168,556,519	177,053,191	24,091,448	15,465,512	-	-	-	48,053,632
General revenues:								
Taxes:								
Property taxes, levied for general purposes					125,081,809	-	125,081,809	-
Property taxes, levied for debt service					58,475,508	-	58,475,508	-
Franchise taxes					43,282,691	-	43,282,691	-
Sales taxes					74,537,354	32,541,098	107,078,452	-
Investment earnings					1,684,376	953,273	2,637,649	1,737,211
Gain on disposal of capital assets					596,134	12,940	609,074	5,485,420
Transfers					19,406,603	(19,406,603)	-	-
Total general revenues and transfers					323,064,475	14,100,708	337,165,183	7,222,631
Change in net assets					(13,706,936)	25,621,433	11,914,497	55,276,263
Net assets - beginning					73,856,619	296,151,529	370,008,148	651,371,913
Net assets - ending					\$ 60,149,683	321,772,962	381,922,645	706,648,176

CITY OF EL PASO, TEXAS

BALANCE SHEET

GOVERNMENTAL FUNDS

August 31, 2009

	General	Community Development Block Grants	Debt Service	Capital Projects	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS						
Cash and Cash Equivalents	\$ 9,908,661	1,247,750	4,093,041	7,075,231	9,855,516	32,180,199
Investments	15,018,682	1,859,544	1,741,955	3,147,372	77,281	21,844,834
Receivables - Net of Allowances						
Taxes	15,870,084	-	2,523,499	-	-	18,393,583
Interest	88,588	210,148	10,275	18,565	457	328,033
Trade	421,469	533	-	23,679	11,932	457,613
Notes	-	37,496,703	-	-	296,711	37,793,414
Other	8,633,801	-	-	588,146	-	9,221,947
Due from Other Government Agencies	19,177	3,791,339	-	207,715	11,631,678	15,649,909
Due from Other Funds	6,360,698	-	-	-	9,026,214	15,386,912
Due from Component Unit	1,054,290	-	-	1,041,599	-	2,095,889
Inventory	2,454,550	-	-	-	-	2,454,550
TOTAL ASSETS	\$ 59,830,000	44,606,017	8,368,770	12,102,307	30,899,789	155,806,883
LIABILITIES						
Accounts Payable	\$ 5,549,650	750,758	475,705	-	2,451,304	9,227,417
Accrued Payroll	7,998,378	107,282	-	10,162	565,737	8,681,559
Due to Other Funds	-	-	-	-	9,026,214	9,026,214
Taxes Payable	1,316,869	-	-	-	-	1,316,869
Unearned Revenue	1,407,008	43,747,977	-	-	578,204	45,733,189
Deferred Ad Valorem Taxes	5,338,387	-	2,181,958	-	-	7,520,345
Construction Contracts and Retainage Payable	-	-	-	14,015,312	-	14,015,312
Total Liabilities	21,610,292	44,606,017	2,657,663	14,025,474	12,621,459	95,520,905
FUND BALANCES (DEFICITS)						
Reserved for:						
Debt Service	-	-	5,500,901	-	-	5,500,901
Cash Reserve	16,000,000	-	-	-	-	16,000,000
Inventory	2,454,550	-	-	-	-	2,454,550
Unreserved:						
Designated for Subsequent Years	-	-	210,206	-	-	210,206
Designated for Contingencies	1,000,000	-	-	-	-	1,000,000
Undesignated-Special Revenue Funds	-	-	-	-	18,278,330	18,278,330
Undesignated	18,765,158	-	-	(1,923,167)	-	16,841,991
TOTAL FUND BALANCES (DEFICITS)	38,219,708	-	5,711,107	(1,923,167)	18,278,330	60,285,978
TOTAL LIABILITIES AND FUND BALANCES	\$ 59,830,000	44,606,017	8,368,770	12,102,307	30,899,789	155,806,883

CITY OF EL PASO, TEXAS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (DEFICIT)
GOVERNMENTAL FUNDS
For the Year Ended August 31, 2009

	General	Community Development Block Grants	Debt Service	Capital Projects	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES						
Property Taxes	\$ 122,397,196	-	57,381,255	-	261,177	180,039,628
Penalties and Interest-Delinquent Taxes	1,243,153	-	544,698	-	-	1,787,851
Sales Taxes	65,933,690	-	-	2,847,574	5,756,090	74,537,354
Franchise Fees	43,107,662	-	-	-	739,907	43,847,569
Charges for Services	20,135,255	2,035,737	1,123,137	246,873	3,809,324	27,350,326
Fines and Forfeits	13,447,353	-	-	-	2,047,669	15,495,022
Licenses and Permits	11,136,863	-	-	-	5,466	11,142,329
Intergovernmental Revenues	970,518	13,979,664	-	1,167,076	28,672,129	44,789,387
County Participation	1,927,829	-	-	-	-	1,927,829
Interest	763,022	269,080	325,926	117,423	49,139	1,524,590
Rents and Other	1,165,955	4,402	-	-	2,466,946	3,637,303
Net Increase in the Fair Value of Investments	109,855	13,602	12,742	23,022	565	159,786
TOTAL REVENUES	282,338,351	16,302,485	59,387,758	4,401,968	43,808,412	406,238,974
EXPENDITURES						
Current:						
General Government	31,485,245	223,805	-	-	2,239,410	33,948,460
Public Safety	293,741,770	-	-	-	10,647,358	304,389,128
Public Works	23,024,264	-	-	-	2,484	23,026,748
Facilities Maintenance	15,889,876	-	-	-	-	15,889,876
Public Health	7,947,025	-	-	-	10,996,795	18,943,820
Parks Department	18,400,510	273,942	-	-	77,381	18,751,833
Library	7,895,011	-	-	-	551,518	8,446,529
Non Departmental	4,030,705	-	-	-	-	4,030,705
Culture and Recreation	5,686,698	-	-	-	7,617,552	13,304,250
Economic Development	1,654,205	8,877	-	-	689,456	2,352,538
Solid Waste	-	88,351	-	-	6	88,357
Community and Human Development	512,751	11,339,887	-	-	990,716	12,843,354
Debt Service:						
Principal	-	-	31,052,868	-	-	31,052,868
Interest Expense	-	-	34,187,775	-	-	34,187,775
Payment to Refunding Bond Escrow Agent	-	-	448,428	-	-	448,428
Fiscal Fees	987,133	-	197,065	1,150,377	-	2,334,575
Capital Outlay	1,410,117	4,367,623	-	80,069,888	9,601,067	95,448,695
TOTAL EXPENDITURES	412,665,310	16,302,485	65,886,136	81,220,265	43,413,743	619,487,939
Excess(Deficiency) of revenues over expenditures	(130,326,959)	-	(6,498,378)	(76,818,297)	394,669	(213,248,965)
OTHER FINANCING SOURCES(USES):						
Transfers In	19,854,152	-	4,724,390	319,836	89,569	24,987,947
Transfers Out	(409,055)	-	-	(4,724,390)	(447,899)	(5,581,344)
Face Amount of Bonds Issued	110,987,133	-	1,809,997	56,362,870	-	169,160,000
Face Amount of Refunding Bonds Issued	-	-	16,020,000	-	-	16,020,000
Premium on Issuance of Bonds	-	-	1,467,467	2,325,929	-	3,793,396
Payment to Refunding Bond Escrow Agent	-	-	(17,292,108)	-	-	(17,292,108)
Proceeds from Sale of Capital Assets	-	-	-	599,534	(2,100)	597,434
Loan Proceeds	-	-	-	11,100,876	-	11,100,876
TOTAL OTHER FINANCING SOURCES(USES)	130,432,230	-	6,729,746	65,984,655	(360,430)	202,786,201
Net change in fund balances (deficit)	105,271	-	231,368	(10,833,642)	34,239	(10,462,764)
Fund balances - beginning of year	38,114,437	-	5,479,739	8,910,475	18,244,091	70,748,742
Fund balances (deficit) - end of year	\$ 38,219,708	-	5,711,107	(1,923,167)	18,278,330	60,285,978

CITY OF EL PASO, TEXAS
BALANCE SHEET
PROPRIETARY FUNDS
August 31, 2009

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Totals	
ASSETS						
Current assets:						
Cash and Cash Equivalents	\$ 27,036,464	14,095,130	6,500	7,651,561	48,789,655	12,309,179
Investments	12,113,534	5,419,943	-	4,081,730	21,615,207	5,514,569
Receivables - Net of Allowances:						
Taxes	-	-	4,859,736	-	4,859,736	-
Interest	71,452	31,970	-	24,076	127,498	32,528
Trade	2,392,585	1,062,762	679,927	-	4,135,274	-
Due From Component Unit	-	3,238,515	-	-	3,238,515	-
Due From Other Government Agencies	82,715	474,097	13,158,391	-	13,715,203	-
Prepaid Items	314,555	82,662	28,844	-	426,061	-
Inventory	1,154,400	155,463	2,395,650	-	3,705,513	761,074
Fuel Inventory	7,912	-	183,465	-	191,377	137,729
Total current assets	<u>43,173,617</u>	<u>24,560,542</u>	<u>21,312,513</u>	<u>11,757,367</u>	<u>100,804,039</u>	<u>18,755,079</u>
Noncurrent assets:						
Restricted Investments	-	-	-	369,144	369,144	-
Capital Assets:						
Land	1,382,217	-	10,890,002	1,403,451	13,675,670	-
Buildings, Improvements & Equipment, Net	184,514,272	24,766,118	75,741,876	3,758,331	288,780,597	128,153
Construction in Progress	11,231,654	8,666,347	12,411,651	417,161	32,726,813	8,905
Total noncurrent assets	<u>197,128,143</u>	<u>33,432,465</u>	<u>99,043,529</u>	<u>5,948,087</u>	<u>335,552,224</u>	<u>137,058</u>
TOTAL ASSETS	<u>\$ 240,301,760</u>	<u>57,993,007</u>	<u>120,356,042</u>	<u>17,705,454</u>	<u>436,356,263</u>	<u>18,892,137</u>
LIABILITIES						
Current liabilities:						
Accounts Payable	\$ 2,286,045	4,750,105	2,722,399	161,020	9,919,569	662,960
Accrued Payroll	509,689	246,148	1,106,598	80,175	1,942,610	155,012
Current Portion - Bonds, Notes and Capital						
Lease Obligations Payable	920,525	2,594,167	2,081,494	1,468,143	7,064,329	-
Due to Other Funds	-	-	6,360,698	-	6,360,698	-
Taxes Payable	48,352	251,571	(23)	-	299,900	-
Interest Payable on Bonds and Notes	14,873	117,476	110,924	308,147	551,420	-
Unearned Revenue	1,878,042	-	720	2,500	1,881,262	-
Construction Contracts and Retainage Payable	1,023,515	-	-	-	1,023,515	-
Compensated Absences - Current	1,933,656	750,071	1,269,677	143,932	4,097,336	234,135
Landfill Closure Costs - Current	-	8,082,026	-	-	8,082,026	-
Claims and Judgments - Current	-	-	333,888	-	333,888	18,169,893
Total current liabilities	<u>8,614,697</u>	<u>16,791,564</u>	<u>13,986,375</u>	<u>2,163,917</u>	<u>41,556,553</u>	<u>19,222,000</u>
Noncurrent liabilities:						
Certificates of Obligation Bonds	-	8,658,845	-	-	8,658,845	-
Revenue Bonds	6,453,148	16,379,800	-	-	22,832,948	-
Capital Lease Obligations	-	1,493,970	8,354,398	-	9,848,368	-
Notes Payable	-	-	-	10,577,577	10,577,577	-
Compensated Absences	545,390	211,558	358,114	40,596	1,155,658	66,038
Landfill Closure Costs	-	14,180,660	-	-	14,180,660	-
Delta Transfer Station Closure Costs	-	110,650	-	-	110,650	-
Net Pension Obligation	745,082	33,760	78,196	5,855	862,893	10,634
Other Postemployment Benefits	1,092,103	1,159,600	2,336,974	210,472	4,799,149	331,564
Total noncurrent liabilities	<u>8,835,723</u>	<u>42,228,843</u>	<u>11,127,682</u>	<u>10,834,500</u>	<u>73,026,748</u>	<u>408,236</u>
TOTAL LIABILITIES	<u>17,450,420</u>	<u>59,020,407</u>	<u>25,114,057</u>	<u>12,998,417</u>	<u>114,583,301</u>	<u>19,630,236</u>
NET ASSETS						
Invested in capital assets, net of related debt	189,754,469	4,305,683	88,607,637	4,238,417	286,906,206	137,058
Restricted for:						
Debt Service	10,127,062	-	-	368,620	10,495,682	-
Airport Operations	4,549,069	-	-	-	4,549,069	-
Passenger Facilities	9,546,349	-	-	-	9,546,349	-
Unrestricted	8,874,391	(5,333,083)	6,634,348	100,000	10,275,656	(875,157)
TOTAL NET ASSETS (DEFICIT)	<u>222,851,340</u>	<u>(1,027,400)</u>	<u>95,241,985</u>	<u>4,707,037</u>	<u>321,772,962</u>	<u>(738,099)</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 240,301,760</u>	<u>57,993,007</u>	<u>120,356,042</u>	<u>17,705,454</u>	<u>436,356,263</u>	<u>18,892,137</u>

CITY OF EL PASO, TEXAS
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS(DEFICIT)
PROPRIETARY FUNDS
For the Year Ended August 31, 2009

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Total	
OPERATING REVENUES:						
Charges of Rentals and Fees	\$ 33,481,102	41,057,622	45,278	29,600	74,613,602	-
Charges of Tolls	-	-	-	14,548,432	14,548,432	-
Charges of Fares and Fees	326,295	-	8,626,013	10	8,952,318	-
Sales to Departments	-	-	-	-	-	13,872,651
Premium Contributions	-	-	-	-	-	48,197,979
General Revenues	43,954	253,272	537	348,746	646,509	1,319,864
Total Operating Revenues	33,851,351	41,310,894	8,671,828	14,926,788	98,760,861	63,390,494
OPERATING EXPENSES:						
Personnel Services	15,729,307	13,201,688	32,174,067	2,198,497	63,303,559	4,331,242
Contractual Services	13,850	-	-	-	13,850	-
Professional Services	570,654	196,378	141,577	3,500	912,109	610,153
Outside Contracts	5,099,491	2,047,313	3,235,061	791,589	11,173,454	3,429,855
Fuel and Lubricants	287,380	2,089,038	2,558,460	8,946	4,943,824	5,776,512
Materials and Supplies	744,901	3,884,437	2,650,650	49,138	7,329,126	3,287,803
Communications	184,717	183,145	135,554	20,238	523,654	15,214
Utilities	2,235,540	35,619	580,161	44,545	2,895,865	25,669
Operating Leases	15,471	9,509	389,075	341,674	755,729	96,600
Travel and Entertainment	120,351	48,046	19,002	6,331	193,730	4,051
Benefits Provided	218	-	28,843	-	29,061	41,294,003
Maintenance and Repairs	947,536	215,765	346,497	796,722	2,306,520	1,123,405
Landfill and Transfer Station Utilization	-	(640,777)	-	-	(640,777)	-
Other Operating Expenses	379,353	1,932,076	1,406,957	13,844	3,732,230	21,499
Depreciation	14,537,991	5,717,406	9,211,596	576,570	30,043,563	35,698
Total Operating Expenses	40,866,760	28,919,643	52,877,500	4,851,594	127,515,497	60,051,704
Operating Income (Loss)	(7,015,409)	12,391,251	(44,205,672)	10,075,194	(28,754,636)	3,338,790
NONOPERATING REVENUES (EXPENSES):						
Interest Revenue	434,119	224,490	1,920	132,175	792,704	162,779
Net Increase in the Fair Value of Investments	88,605	39,644	-	32,320	160,569	40,337
Interest Expense	(472,637)	(1,370,428)	(441,905)	(532,846)	(2,817,816)	-
Gain on Sale of Equipment and Land	-	5,981	12,940	-	18,921	-
Passenger Facility Charge	3,935,525	-	-	-	3,935,525	-
Sales Tax	-	-	32,541,098	-	32,541,098	-
FTA Subsidy	-	-	10,557,779	-	10,557,779	-
Other Revenues (Expenses)	-	-	-	-	-	-
Total Nonoperating Revenues (Expenses)	3,985,612	(1,100,313)	42,671,832	(368,351)	45,188,780	203,116
Income (Loss) Before Capital Contributions and Transfers	(3,029,797)	11,290,938	(1,533,840)	9,706,843	16,434,144	3,541,906
Capital Contributions	8,002,119	823,607	19,768,166	-	28,593,892	-
Transfers Out	(1,958,944)	(4,612,412)	(3,250,000)	(9,585,247)	(19,406,603)	-
Change in net assets	3,013,378	7,502,133	14,984,326	121,596	25,621,433	3,541,906
Total Net Assets(Deficit)-beginning	219,837,962	(8,529,533)	80,257,659	4,585,441	296,151,529	(4,280,005)
Total Net Assets(Deficit)-ending	\$ 222,851,340	(1,027,400)	95,241,985	4,707,037	321,772,962	(738,099)

CITY OF EL PASO, TEXAS

STATEMENT OF CASH FLOWS

PROPRIETARY FUNDS

For the Year Ended August 31, 2009

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Totals	
CASH FLOWS FROM OPERATING ACTIVITIES						
Receipts from Customers	\$ 33,922,771	40,862,034	8,837,301	14,929,288	98,551,394	63,428,647
Payments to Suppliers	(11,742,709)	(6,663,394)	(11,004,585)	(2,029,172)	(31,439,860)	(55,611,211)
Payments to Employees	(14,688,548)	(12,674,915)	(30,672,627)	(2,053,037)	(60,089,127)	(4,027,235)
Proceeds from Other Funds	-	-	6,360,698	-	6,360,698	5,497
Proceeds to Other Funds	-	-	-	-	-	(5,497)
Net cash provided (used) by operating activities	<u>7,491,514</u>	<u>21,523,725</u>	<u>(26,479,213)</u>	<u>10,847,079</u>	<u>13,383,105</u>	<u>3,790,201</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES						
Transfers to Other Funds	(1,958,944)	(4,612,412)	(3,250,000)	(9,585,247)	(19,406,603)	-
Sales Tax	-	-	33,007,615	-	33,007,615	-
FTA Subsidy	-	-	10,557,779	-	10,557,779	-
Net cash provided (used) by noncapital financing activities	<u>(1,958,944)</u>	<u>(4,612,412)</u>	<u>40,315,394</u>	<u>(9,585,247)</u>	<u>24,158,791</u>	<u>-</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES						
Passenger Facility Charge	3,935,525	-	-	-	3,935,525	-
Capital Contributions from Federal Government	8,002,119	829,588	7,626,015	-	16,457,722	-
Purchases of Capital Assets	(17,648,888)	(8,649,087)	(26,244,336)	(73,929)	(52,616,240)	(8,904)
Payment of Landfill Closure and Transfer Station costs	-	(418,586)	-	-	(418,586)	-
Principal Paid on Capital Debt	(900,525)	(3,348,297)	(2,003,298)	(1,407,159)	(7,659,279)	-
Interest Paid on Capital Debt	(474,050)	(1,341,368)	(463,471)	(569,895)	(2,848,784)	-
Proceeds from Sale of Capital Assets	-	-	12,940	-	12,940	-
Net cash used by capital and related financing activities	<u>(7,085,819)</u>	<u>(12,927,750)</u>	<u>(21,072,150)</u>	<u>(2,050,983)</u>	<u>(43,136,702)</u>	<u>(8,904)</u>
CASH FLOWS FROM INVESTING ACTIVITIES						
Proceeds from sales and maturities of investments	11,624,738	4,877,020	2,458,134	2,489,695	21,449,587	4,422,194
Purchases of Investments	(12,113,534)	(5,419,943)	-	(4,450,874)	(21,984,351)	(5,514,569)
Interest	451,272	232,164	1,920	140,419	825,775	170,588
Net cash provided (used) by investing activities	<u>(37,524)</u>	<u>(310,759)</u>	<u>2,460,054</u>	<u>(1,820,760)</u>	<u>291,011</u>	<u>(921,787)</u>
Net increase (decrease) in cash and cash equivalents	(1,590,773)	3,672,804	(4,775,915)	(2,609,911)	(5,303,795)	2,859,510
Cash and Cash Equivalents - beginning of the year	28,627,237	10,422,326	4,782,415	10,261,472	54,093,450	9,449,669
Cash and Cash Equivalents - end of the year	<u>\$ 27,036,464</u>	<u>14,095,130</u>	<u>6,500</u>	<u>7,651,561</u>	<u>48,789,655</u>	<u>12,309,179</u>

CITY OF EL PASO, TEXAS

STATEMENT OF CASH FLOWS

PROPRIETARY FUNDS

For the Year Ended August 31, 2009

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Funds
	El Paso International Airport	Environmental Services	Mass Transit	International Bridges	Totals	
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES:						
Operating Income (Loss)	\$ (7,015,409)	12,391,251	(44,205,672)	10,075,194	(28,754,636)	3,338,790
Adjustments to Reconcile Operating Income (Loss) to Net Cash						
Provided (Used) by Operating Activities:						
Landfill and Transfer Station Utilization	-	(640,777)	-	-	(640,777)	-
Depreciation Expense	14,537,991	5,717,406	9,211,596	576,570	30,043,563	35,698
Compensated Absences	229,777	86,267	165,774	24,925	506,743	93,015
Other Postemployment Benefits	547,032	584,690	1,205,056	107,028	2,443,806	176,398
Net Pension Obligation	273,047	(6,774)	(16,903)	(1,121)	248,249	(2,220)
Change in Assets and Liabilities:						
Receivables, Net	92,065	(451,937)	165,501	-	(194,371)	38,153
Inventories	68,542	(87,306)	(763,759)	-	(782,523)	(121,978)
Other Assets	2,979	-	4,561	-	7,540	5,497
Accounts and other payables	(1,235,413)	4,068,315	7,598,700	49,855	10,481,457	(572,187)
Accrued Expenses	(9,097)	(137,410)	155,933	14,628	24,054	799,035
Net cash provided (used) by operating activities	<u>\$ 7,491,514</u>	<u>21,523,725</u>	<u>(26,479,213)</u>	<u>10,847,079</u>	<u>13,383,105</u>	<u>3,790,201</u>
SCHEDULE OF NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES						
Building acquired from lease termination	<u>\$ 78,031</u>				<u>78,031</u>	

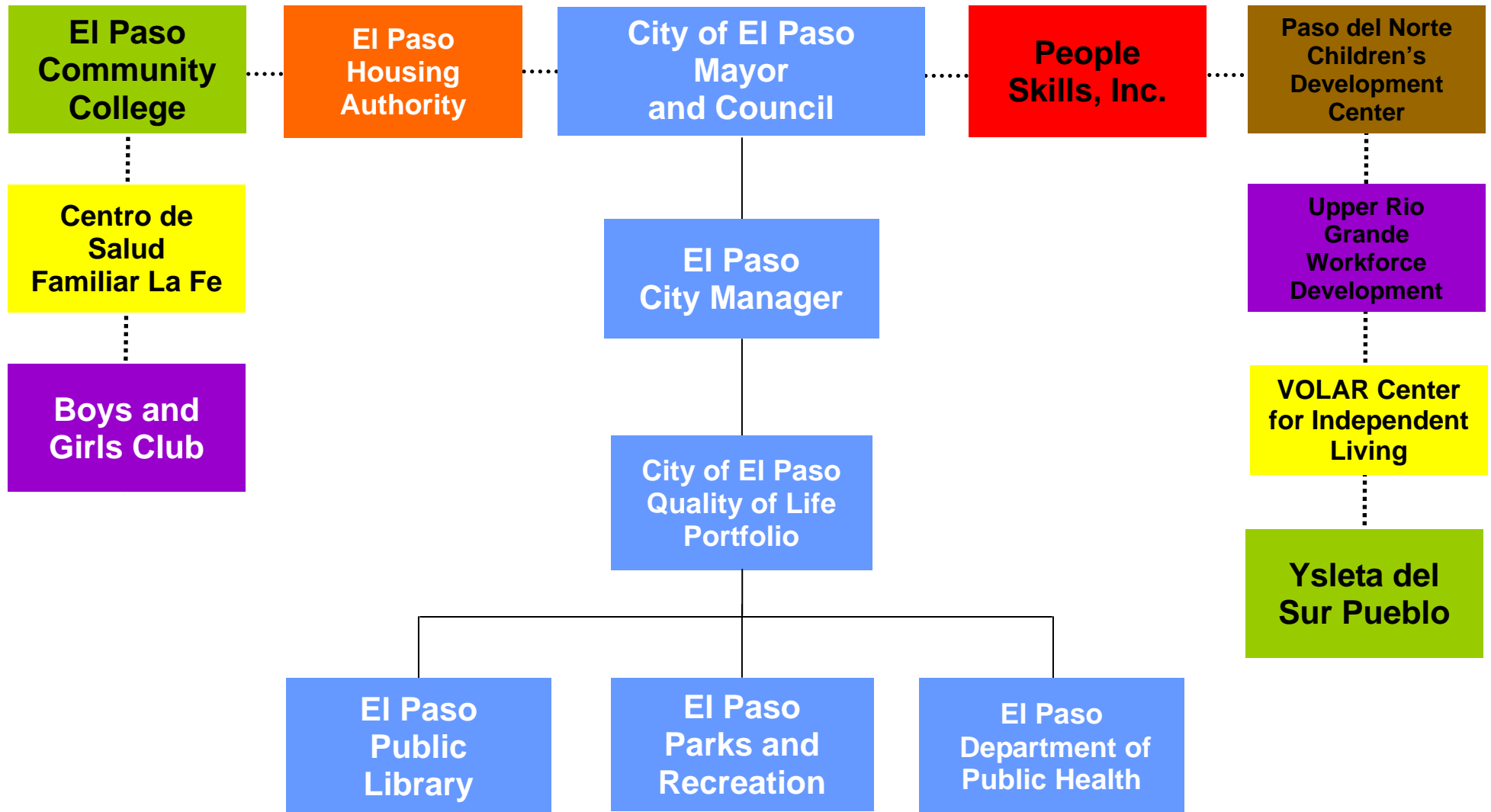
CITY OF EL PASO, TEXAS
STATEMENT OF FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
August 31, 2009

	Pension Trust Funds	Private-Purpose Trusts	Agency Funds
ASSETS			
Cash and Cash Equivalents	\$ 21,754,876	5,757,358	3,199,759
Investments:			
Mutual Funds	10,121,212	-	-
Corporate Bonds	35,518,633	-	-
Corporate Stocks	149,886,143	-	-
Bank Collective Investment Funds	116,514,567	-	-
Commingled Investment Funds	108,566,484	-	-
Foreign Exchange Contract	24,361	-	-
Investment in Real Estate Fund	27,075,500	-	-
Fixed Income Securities	320,323,158	1,204,784	164,332
Domestic Equities	159,581,196	-	-
International Equities	165,295,031	-	-
Receivables - Net of Allowances			
Commission Credits Receivable	68,858	-	-
Due from Brokers For Securities Sold	467,439	-	-
Employer Contributions	1,745,981	-	-
Employee Contributions	1,310,786	-	-
Accrued Interest and Dividends	1,038,898	6,841	-
Special Assessment PID #1	-	-	464,531
Other	6,180	-	-
Delinquent Property Taxes-Other Taxing Entities	-	-	54,125,269
Prepaid Items	21,240	-	-
Due from Other Funds	-	-	3,562,096
Other, Net	12,118	-	-
Capital Assets:			
Buildings, Improvements & Equipment, Net	1,179,088	-	-
Total Assets	\$ 1,120,511,749	6,968,983	61,515,987
LIABILITIES			
Accounts Payable	\$ 2,400,418	28,273	1,607,352
Taxes Payable	-	33	-
Accrued Payroll	-	3,259	-
Payable to Bondholders - PID #1	-	-	464,531
Amount Available to Pay Bonds - PID #1	-	-	19,516
Due to Other Funds	-	3,562,096	-
Prepaid Property Taxes-Other Taxing Entities	-	-	1,479,130
Deferred Revenue - Commission Credits	68,858	-	-
Property Taxes Subject to Refund-Other Taxing Entities	-	-	3,820,189
Foreign Exchange Contract	13,875	-	-
Uncollected Property Taxes-Other Taxing Entities	-	-	54,125,269
Total liabilities	2,483,151	3,593,661	61,515,987
NET ASSETS:			
Held in Trust for Pension Benefits and Other Purposes	\$ 1,118,028,598	3,375,322	

CITY OF EL PASO, TEXAS
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
For the Year Ended August 31, 2009

	Pension Trust Funds	Private-Purpose Trusts
	<u> </u>	<u> </u>
ADDITIONS (REDUCTIONS):		
Contributions:		
Employer	\$ 38,281,479	-
Employee	28,990,797	-
Total contributions	<u>67,272,276</u>	<u>-</u>
Rental vehicle sales tax	-	2,663,338
Miscellaneous	-	217,887
Investment income (loss):		
Net depreciation in fair value of investments	(287,389,409)	-
Interest	8,659,816	9,891
Dividends	11,077,275	-
Securities lending income	401,432	-
Securities lending fees	(22,534)	-
Increase in commission credits receivable	37,452	-
Investment advisor fees	(4,945,599)	-
Net investment income (loss)	<u>(272,181,567)</u>	<u>9,891</u>
Other Income:		
Rental and Other Income	208,548	-
Total other income	<u>208,548</u>	<u>-</u>
Total additions (reductions)	<u>(204,700,743)</u>	<u>2,891,116</u>
DEDUCTIONS:		
Benefits paid to participants	78,444,833	-
Refunds of contributions	2,682,404	-
Administrative expenses	1,926,978	-
Expended for other purposes	-	3,822,681
Total deductions	<u>83,054,215</u>	<u>3,822,681</u>
Change in net assets	(287,754,958)	(931,565)
Net assets - beginning of the year	1,405,783,556	4,306,887
Net assets - end of the year	<u><u>\$1,118,028,598</u></u>	<u><u>3,375,322</u></u>

Section 26 – Organizational Chart



BTOP Public Computer Center and Sustainable Broadband Detailed Budget

Please complete the Detailed Budget, breaking out individual line items under each category heading (add rows to each section as necessary to accommodate your line items). Please ensure line item total columns in the "General" and "Detail" sections are equal for each line item (a cell with a yellow highlight indicates an inconsistency). Also, you may utilize the provided space for additional notes, if desired (there is also a Budget Narrative question in the application in which you will provide narrative detail on this budget).

Specifics needed for each cost category line item:

Personnel: For each position, list the number of positions, the location or geography of position, the job/task responsibilities for the position, the annual salary, and the percent of time a person filling the position will spend working on the proposed BTOP project. For lines with more than one position, the Quarters Employed field should represent number of quarters per person (*e.g.*, for two employees each working for one year, Quarters Employed should be 4 rather than 8).

Fringe: For each position, note the number of positions, the annual salary, the percent of time a person filling this position will spend working on the proposed BTOP project, and the fringe rate applicable to the position. For lines with more than one position, the Quarters Employed field should represent number of quarters per person (*e.g.* for two employees each working for one year, Quarters Employed should be 4 rather than 8).

Equipment: List all equipment units required for the project and provide program purpose. For each line item, note the number of units and the unit cost. The multiple of these two factors will yield the total for that line item. For example, an Applicant planning to buy 100 laptops at \$500/laptop would have a total line item cost of \$50,000. Again, although unit costs may include cents, once multiplied by the number of units, the result must be rounded to the nearest whole dollar. Clearly separate Applicant equipment and user equipment, as indicated in the detailed budget template. When providing the unit cost indicate whether the unit cost has been impacted by a discount and for software equipment list specific package names.

Travel: For each trip list the program purpose of the trip, destination city and the number of people traveling. For each line item (*e.g.*, trip), note the number of trips and the cost per trip. The multiple of these two factors will yield the total for that line item. For example, if the Applicant was accounting for 10 trips at \$25 per trip, the total cost would be \$250. The cost per trip should be justified on its own, *not* derived by dividing the line item total by the number of trips. Such a calculation will prompt further inquiry from the reviewers about justification for the trip cost. Rather, the *total* trip cost should be derived from the number of trips *times* the justifiable cost per trip.

Supplies: Separate supplies by item type, describing the program purpose or use. For each line item, note the number of units and the unit costs. The multiple of these two factors will yield the total for that line item. For example, an Applicant planning to buy 20 boxes of printer paper at \$30/box would have a total line item cost of \$600. Again, although unit costs may include cents, once multiplied by the number of units, the result must be rounded to the nearest whole dollar.

Other: Separate item types; for awareness program cost items, such as ads, separate ad types (radio, newspaper, etc) and include geography in which they will run.

Contractual: For each line item, identify the contractor and note the number of contracted hours of service.

and hourly rate, if applicable. For example, an Applicant planning to hire a technology consultant for 100 hours at a rate of \$40/hour would have a total line item cost of \$4,000.

Indirect: Provide the indirect rate and basis used. In the space provided at the bottom of the page, briefly explain the calculation used to derive the indirect costs (including the indirect rate and basis included in the basis). If a negotiated indirect cost rate agreement exists and is being used, please identify the cognizant agency.

The category subtotals for this Detailed Budget should correspond to the data provided in your SF-424A, and both the SF-424 budget and this Detailed Budget should match the Federal Grant Request and Total Match Amount provided on the Project Budget page of the application. Please review both budget attachments, the budget narrative in the application, and the Project Budget page for consistency before submitting the application. If you are submitting a PCC project via an SF-424C instead of an SF-424A, the sections of this Detailed Budget will not align directly with the categories of the SF-424C, but you should complete this Detailed Budget, allocating costs to the appropriate cost categories.

The data provided via this attachment will be subject to automated processing. Applicants are therefore required to provide this attachment as an Excel file, and not to convert it to a PDF prior to submitting a copy of their application on an appropriate electronic medium, such as a DVD, CD-ROM, or flash drive. Additionally, applicants should not modify the format of this file.

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**BTOP Public Computer Center and Sustainable Broadband Adoption
Detailed Budget Template**

Easy Grants ID:
Applicant:
Project Title:

SF-424A Object Class Category	General	Detail								
a. Personnel - List position, number of staff, annual salaries, % time spent on project	Position	Federal Support	Matching Support	Total	# of Positions	Salary	% Time Spent on Project	Quarters Employed	Total	
1220 Golden Key Circle, El Paso, TX 79925	Independent Living Skills Coordinator, supervises and coordinates classes and activities of the Independent Living Skills and Peer Counseling Programs; plans and implements classes designed to teach the basic skills required to live an Independent lifestyle while coping with a disability; coordinates and facilitates consumer support groups and peer counseling; locates and trains classroom facilitators as needed; conducts peer counseling training workshops; refers consumers to other agencies for counseling if appropriate; teaches consumers basic and intermediate computer skills; makes periodic Volar C.I.L. presentations in support of outreach program; performs other duties as assigned by Executive Director.	\$0.00	\$9,000.00	\$9,000.00	1	\$30,000.00	10%	12.00	\$9,000.00	
1220 Golden Key Circle, El Paso, TX 79925	Independent Living Skills Assistant Coordinator, assists the Independent Living Skills Coordinator in carrying out his/her duties.	\$0.00	\$6,300.00	\$6,300.00	1	\$21,000.00	10%	12.00	\$6,300.00	
801 S. Florence, El Paso, TX 79901	Club Director, ensure that staffing of computer sites is maintained; resolve issues in regard to computer centers, report any unresolved problems to Director of Operations, supervise Club Specialists.		\$7,200.00	\$7,200.00	3	\$24,000.00	10%	4.00	\$7,200.00	
801 S. Florence, El Paso, TX 79901	Club Specialist, supervise computer use for Club members.		\$9,000.00	\$9,000.00	3	\$10,000.00	30%	4.00	\$9,000.00	
801 S. Florence, El Paso, TX 79901	Director of Operations, provides general oversight of the three computer centers, ensuring that sites are well maintained, arranges for equipment repair from outside providers.		\$2,125.00	\$2,125.00	1	\$42,500.00	5%	4.00	\$2,125.00	
801 S. Florence, El Paso, TX 79901	Administrative Assistant, responsible for financial reporting, completion of all HR responsibilities including criminal background check, answers telephone calls from community residents inquiring about computer centers.		\$999.60	\$999.60	1	\$21,000.00	5%	4.00	\$999.60	
801 S. Florence, El Paso, TX 79901	Janitor, provides janitorial services for Club Petty and Club Delta computer centers, including trash removal, and sweeping and mopping of floors.		\$2,000.00	\$2,000.00	1	\$20,000.00	10%	4.00	\$2,000.00	
501 N. Oregon St., El Paso, TX 79901	Library Director, develops and manages the operation of the City's library system (El Paso Public Library System).	\$0.00	\$39,000.00	\$39,000.00	1	\$130,000.00	10%	12.00	\$39,000.00	
501 N. Oregon St., El Paso, TX 79901	Deputy Director, under general supervision, manages the administrative operations of an assigned Library division.	\$0.00	\$45,078.00	\$45,078.00	1	\$75,130.00	20%	12.00	\$45,078.00	
501 N. Oregon St., El Paso, TX 79901	Marketing Coordinator, under general direction, plans, coordinates and manages the marketing, public information and customer relations for a program or department within the City.	\$0.00	\$26,569.80	\$26,569.80	1	\$44,283.00	20%	12.00	\$26,569.80	
501 N. Oregon St., El Paso, TX 79901	Administrative Assistant, under general direction, as principal direct provider, supervises or coordinates difficult or unusual administrative support functions for one or more top echelon executives or City officials such as directors of large public services or operating, or technically complex departments, or higher level municipal government general administrators.	\$0.00	\$24,123.60	\$24,123.60	1	\$40,206.00	20%	12.00	\$24,123.60	
501 N. Oregon St., El Paso, TX 79901	Senior Secretary, under direction, as principal direct provider, performs difficult standardized administrative support for one or more executive level employees, such as directors of small or medium sized departments, deputy or assistant department directors, heads of major segments or key line divisions of large public services, operating or technically complex departments, or administrators of City-wide staff functions.	\$0.00	\$16,111.80	\$16,111.80	1	\$26,853.00	20%	12.00	\$16,111.80	

501 N. Oregon St., El Paso, TX 79901	Senior Secretary, under direction, as principal direct provider, performs difficult standardized administrative support for one or more executive level employees, such as directors of small or medium sized departments, deputy or assistant department directors, heads of major segments or key line divisions of large public services, operating or technically complex departments, or administrators of City-wide staff functions.	\$0.00	\$42,906.00	\$42,906.00	1	\$35,755.00	40%	12.00	\$42,906.00
501 N. Oregon St., El Paso, TX 79901	Library Technology Manager, oversees and personally plans, develops, installs, operates, services and reviews department network of multilocation computers, servers, routers, other data communication devices, printers, miscellaneous peripheral, hardware, and application and utility software.	\$0.00	\$34,731.60	\$34,731.60	1	\$57,886.00	20%	12.00	\$34,731.60
501 N. Oregon St., El Paso, TX 79901	PC/LAN Specialist I, provide complex technical support to clients in support of their daily business functions; assists in support of client local area networks; researches and evaluates new software packages or new hardware platforms and provides advanced technical support to other staff; provides professional staff assistance to department management by coordinating day-to-day internal operations, if assigned; and performs other duties as assigned.	\$0.00	\$37,027.80	\$37,027.80	1	\$41,142.00	30%	12.00	\$37,027.80
501 N. Oregon St., El Paso, TX 79901	PC/LAN Specialist I, provide complex technical support to clients in support of their daily business functions; assists in support of client local area networks; researches and evaluates new software packages or new hardware platforms and provides advanced technical support to other staff; provides professional staff assistance to department management by coordinating day-to-day internal operations, if assigned; and performs other duties as assigned.	\$0.00	\$37,027.80	\$37,027.80	1	\$41,142.00	30%	12.00	\$37,027.80
501 N. Oregon St., El Paso, TX 79901	Library Info. Specialist, under general supervision, perform para-professional library duties and designated routine clerical and technical services in area of assignment.	\$0.00	\$36,042.00	\$36,042.00	1	\$30,035.00	40%	12.00	\$36,042.00
501 N. Oregon St., El Paso, TX 79901	Library Information Specialist, under general supervision, performs para-professional library duties and designated routine clerical and technical services in area of assignment.	\$0.00	\$35,094.00	\$35,094.00	1	\$29,245.00	40%	12.00	\$35,094.00
501 N. Oregon St., El Paso, TX 79901	Library Information Senior Specialist, under general supervision, performs responsible para-professional library duties and leads other employees in assigned technical or specialty service area.	\$0.00	\$17,547.00	\$17,547.00	1	\$29,245.00	20%	12.00	\$17,547.00
501 N. Oregon St., El Paso, TX 79901	Library Information Senior Specialist, under general supervision, performs responsible para-professional library duties and leads other employees in assigned technical or specialty service area.	\$0.00	\$43,754.40	\$43,754.40	1	\$36,462.00	40%	12.00	\$43,754.40
501 N. Oregon St., El Paso, TX 79901	Library Information Senior Specialist, under general supervision, performs responsible para-professional library duties and leads other employees in assigned technical or specialty service area.	\$0.00	\$65,838.00	\$65,838.00	1	\$21,946.00	100%	12.00	\$65,838.00
501 N. Oregon St., El Paso, TX 79901	Library Services Supervisor, under general supervision, performs responsible and complex para-professional library duties, and supervises an assigned technical or specialty service area.	\$0.00	\$49,370.40	\$49,370.40	1	\$41,142.00	40%	12.00	\$49,370.40
501 N. Oregon St., El Paso, TX 79901	Library Services Supervisor, under general supervision, performs responsible and complex para-professional library duties, and supervises an assigned technical or specialty service area.	\$0.00	\$111,021.00	\$111,021.00	1	\$37,007.00	100%	12.00	\$111,021.00
501 N. Oregon St., El Paso, TX 79901	Library Assistant, under immediate supervision, provides service and general assistance to library users. Assists in maintenance of library collections, materials and equipment.	\$0.00	\$11,955.60	\$11,955.60	1	\$19,926.00	20%	12.00	\$11,955.60
501 N. Oregon St., El Paso, TX 79901	Library Assistant, under immediate supervision, provides service and general assistance to library users. Assists in maintenance of library collections, materials and equipment.	\$0.00	\$43,341.00	\$43,341.00	1	\$14,447.00	100%	12.00	\$43,341.00
501 N. Oregon St., El Paso, TX 79901	Literacy Coordinator, under general supervision, plans, coordinates and manages system-wide library literacy services.	\$0.00	\$65,295.60	\$65,295.60	1	\$54,413.00	40%	12.00	\$65,295.60
501 N. Oregon St., El Paso, TX 79901	Co-op Student, under general supervision, performs para-professional library duties and designated routine clerical and technical services in area of assignment.	\$0.00	\$22,620.00	\$22,620.00	1	\$7,540.00	100%	12.00	\$22,620.00

911 S. Ochoa, El Paso, TX 79901	Community Center Supervisor, under direction, supervise and participate in planning, organizing and implementing recreational activities at a large recreation site, programs or aquatics clusters for different population groups.	\$0.00	\$93,463.20	\$93,463.20	8	\$38,943.00	10%	12.00	\$93,463.20
911 S. Ochoa, El Paso, TX 79901	Recreation Program Supervisor, under general supervision, supervise and participate in planning, organizing and implementing recreational activities at a small recreation site or aquatics cluster for different population groups.	\$0.00	\$148,470.00	\$148,470.00	14	\$35,350.00	10%	12.00	\$148,470.00
911 S. Ochoa, El Paso, TX 79901	Recreation Specialist, under general supervision, guide and administer a variety of assigned recreational activities.	\$0.00	\$17,094.00	\$17,094.00	2	\$28,490.00	10%	12.00	\$17,094.00
Subtotal		\$0.00	\$1,100,107.20	\$1,100,107.20					

b. Fringe Benefits - Include salaries and fringe rate.	Position	Federal Support	Matching Support	Total	# of Positions	Salary	% Time Spent on Project	Quarters Employed	Fringe Rate	Total
	Independent Living Skills Coordinator	\$0.00	\$2,070.00	\$2,070.00	1	\$30,000.00	10%	12.00	23.00%	\$2,070.00
	Independent Living Skills Assistant Coordinator	\$0.00	\$1,449.00	\$1,449.00	1	\$21,000.00	10%	12.00	23.00%	\$1,449.00
	Club Director	\$0.00	\$1,440.00	\$1,440.00	3	\$24,000.00	10%	4.00	20.00%	\$1,440.00
	Club Specialist	\$0.00	\$1,800.00	\$1,800.00	3	\$10,000.00	30%	4.00	20.00%	\$1,800.00
	Director of Operations	\$0.00	\$425.00	\$425.00	1	\$42,500.00	5%	4.00	20.00%	\$425.00
	Administrative Assistant	\$0.00	\$199.92	\$199.92	1	\$21,000.00	5%	4.00	20.00%	\$199.92
	Janitor	\$0.00	\$400.00	\$400.00	1	\$20,000.00	10%	4.00	20.00%	\$400.00
	Library Director	\$0.00	\$10,140.00	\$10,140.00	1	\$130,000.00	10%	12.00	26.00%	\$10,140.00
	Deputy Director	\$0.00	\$11,720.28	\$11,720.28	1	\$75,130.00	20%	12.00	26.00%	\$11,720.28
	Marketing Coordinator	\$0.00	\$6,908.15	\$6,908.15	1	\$44,283.00	20%	12.00	26.00%	\$6,908.15
	Administrative Assistant	\$0.00	\$6,272.14	\$6,272.14	1	\$40,206.00	20%	12.00	26.00%	\$6,272.14
	Senior Secretary	\$0.00	\$4,189.07	\$4,189.07	1	\$26,853.00	20%	12.00	26.00%	\$4,189.07
	Senior Secretary	\$0.00	\$11,155.56	\$11,155.56	1	\$35,755.00	40%	12.00	26.00%	\$11,155.56
	Library Technology Manager	\$0.00	\$9,030.22	\$9,030.22	1	\$57,886.00	20%	12.00	26.00%	\$9,030.22
	PC/LAN Specialist I	\$0.00	\$9,627.23	\$9,627.23	1	\$41,142.00	30%	12.00	26.00%	\$9,627.23
	PC/LAN Specialist I	\$0.00	\$9,627.23	\$9,627.23	1	\$41,142.00	30%	12.00	26.00%	\$9,627.23
	Library Information Specialist	\$0.00	\$9,370.92	\$9,370.92	1	\$30,035.00	40%	12.00	26.00%	\$9,370.92
	Library Information Specialist	\$0.00	\$9,124.44	\$9,124.44	1	\$29,245.00	40%	12.00	26.00%	\$9,124.44
	Library Information Senior Specialist	\$0.00	\$4,562.22	\$4,562.22	1	\$29,245.00	20%	12.00	26.00%	\$4,562.22
	Library Information Senior Specialist	\$0.00	\$11,376.14	\$11,376.14	1	\$36,462.00	40%	12.00	26.00%	\$11,376.14
	Library Information Senior Specialist	\$0.00	\$17,117.88	\$17,117.88	1	\$21,946.00	100%	12.00	26.00%	\$17,117.88
	Library Services Supervisor	\$0.00	\$12,836.30	\$12,836.30	1	\$41,142.00	40%	12.00	26.00%	\$12,836.30
	Library Services Supervisor	\$0.00	\$28,865.46	\$28,865.46	1	\$37,007.00	100%	12.00	26.00%	\$28,865.46
	Library Assistant	\$0.00	\$3,108.46	\$3,108.46	1	\$19,926.00	20%	12.00	26.00%	\$3,108.46
	Library Assistant	\$0.00	\$11,268.66	\$11,268.66	1	\$14,447.00	100%	12.00	26.00%	\$11,268.66
	Literacy Coordinator	\$0.00	\$16,976.86	\$16,976.86	1	\$54,413.00	40%	12.00	26.00%	\$16,976.86
	Co-op Student	\$0.00	\$5,881.20	\$5,881.20	1	\$7,540.00	100%	12.00	26.00%	\$5,881.20
	Community Center Supervisor	\$0.00	\$24,300.43	\$24,300.43	8	\$38,943.00	10%	12.00	26.00%	\$24,300.43
	Recreation Program Supervisor	\$0.00	\$38,602.20	\$38,602.20	14	\$35,350.00	10%	12.00	26.00%	\$38,602.20
	Recreation Specialist	\$0.00	\$4,444.44	\$4,444.44	2	\$28,490.00	10%	12.00	26.00%	\$4,444.44
Subtotal		\$0.00	\$284,289.40	\$284,289.40						

c. Travel - For significant costs, include details such as number and purpose of trips, destinations.	Purpose of Trip	Federal Support	Matching Support	Total	# of Trips	Cost per Trip	Total
Destination is El Paso County.	163 Contractual staff will provide technical support and training.	\$7,000.00	\$0.00	\$7,000.00	1400	\$5.00	\$7,000.00

Subtotal	\$7,000.00	\$0.00	\$7,000.00
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d. Equipment Costs - List equipment with # of units and unit costs. Distinguish between equipment intended for applicant use versus equipment for the end user.	Equipment Description	Federal Support	Matching Support	Total	#Units	Unit Cost	Total
Applicant Equipment							
Program Purpose: All CISCO equipment listed here is intended as a backup network buildout for some partners should our CCI grant be declined. A few units are for upgrades, and will be needed to equip regardless of outcome with our CCI.	CISCO Switch--WS-C2960-24LT-L, Catalyst 2960 24 10/100 (8 PoE)+ 2 1000BT LAN Base Image, CAB-AC, AC Power Cord (North America), C13, NEMA 5-15P, 2.1m Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$41,481.00	\$0 00	\$41,481.00	33	\$1,257.00	\$41,481.00
	CISCO Switch--Catalyst Switch (3560G-48TS) Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$22,400.00	\$0 00	\$22,400.00	4	\$5,600.00	\$22,400.00
	CISCO Switch--CON-SNT-C29602LT, SMARTNET 8X5XNBD Cat2960 24 10/100 8PoE-2 1K BT LAN Bs 1m Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$6,336.00	\$0 00	\$6,336.00	72	\$88.00	\$6,336.00
	CISCO Security Device--ASA5505 Firewall-BUN-K9, ASA5505-PWR-AC, CAB-AC-C5, ASA5500-ENCR-K9/ASA5500-ENCR-K9, ASA5505-SW-10/ASA5505-SW-10, SSC-BLANK Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$7,089.00	\$0 00	\$7,089.00	17	\$417.00	\$7,089.00
	CISCO Security Device--ASA5505-SEC-PL (All ASA's on this quote will require this upgrade for VLAN configurations), SF-ASA5505-8.2-K8 Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$24,395.00	\$0 00	\$24,395.00	41	\$595.00	\$24,395.00
	CISCO Security Device--CON-SNT-AS5BUNK9 Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$3,060.00	\$0 00	\$3,060.00	51	\$60.00	\$3,060.00
	#####	\$4,160.00	\$0 00	\$4,160.00	10	\$416.00	\$4,160.00
	CISCO Security Device--CON-SNT-AS5BUNK9, SMARTNET 8X5XNBD ASA5505-BUN-K9 Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$600.00	\$0 00	\$600.00	10	\$60.00	\$600.00
	CISCO Wireless Access--AIR-LAP1142N-A-K9, 802.11a/g/n Fixed Unified AP; Int Ant; FCC Cfg, S114RK9W-12418JA, Cisco 1140 Series IOS WIRELESS LAN LWAPP RECOVERY Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$59,085.00	\$0 00	\$59,085.00	65	\$909.00	\$59,085.00
	CISCO Wireless Access--CON-SNT-1142NAK, SMARTNET 8X5XNBD 802.11a/g/n Fixed Unified AP; Int Ant Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$15,576.00	\$0 00	\$15,576.00	177	\$88.00	\$15,576.00
	CISCO Wireless Access--AIR-PWR-B=, Power Sply:100-240 VAC,Out:48VDC,380 mA:1130,1140,1240,1300 Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$1,755.00	\$0 00	\$1,755.00	65	\$27.00	\$1,755.00
	CISCO Wireless Access--AIR-PWRINJ4=, Power Injector - 1140 / 1250 Series; Spare Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$6,760.00	\$0 00	\$6,760.00	65	\$104.00	\$6,760.00
	#####	\$22,750.00	\$0 00	\$22,750.00	10	\$2,275.00	\$22,750.00

	CISCO Wireless Controller--ASA5505-PWR-AC, ASA 5505 AC Power Supply Adapter Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$22,760.00	\$0 00	\$22,760.00	10	\$2,276.00	\$22,760.00
	CISCO Wireless Controller--SSC-BLANK, ASA 5505 SSC Blank Slot Cover Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$22,760.00	\$0 00	\$22,760.00	10	\$2,276.00	\$22,760.00
	CISCO Wireless Controller--CON-SNT-WLC2006, SMARTNET 8X5XNBD 2K SeriesWLAN Controller Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$6,630.00	\$0 00	\$6,630.00	30	\$221.00	\$6,630.00
Program Purpose: To equip PCC.	PowerEdge T310, Intel® Xeon® X3470, 2.93 GHz, 8M Cache, Turbo, HT, 8GB Memory (4x2GB), 1333MHz, Windows Server®2003 R2, Enterprise Edition, w/25 CALs, 2008, 4 160GB Onboard SATA Hard Drives Unit cost was impacted by discount based on DIR.	\$5,995.00	\$0 00	\$5,995.00	1	\$5,995.00	\$5,995.00
Program Purpose: To equip PCC.	APC Smart-UPS RM 2200VA XL Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$6,000.00	\$0 00	\$6,000.00	4	\$1,500.00	\$6,000.00
Program Purpose: To equip PCC.	Tandberg Videoconferencing Equipment Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$202,900.00	\$0 00	\$202,900.00	10	\$20,290.00	\$202,900.00
Program Purpose: To equip PCC.	IP telephony upgrade--CM Upgrade from 3.3 to 6.1 and then 7 X -- CM6.1-U3-K9-7835= [2], CON-ESW-U3K97835 [2], UCSS-UCM-1-100= [3], CM6.1-K9-MIG0= [2], MCS-7825-H3-IPC1 [2], CAB-AC [2], CON-SNT-25H3IPC1 [2]	\$10,651.00	\$0 00	\$10,651.00	1	\$10,651.00	\$10,651.00
Program Purpose: To equip PCC.	IP telephony upgrade--Unity Upgrade to 7.X -- UNITY7-VUP-K9 [1], UNITY7-VUP-VM-E [100], UNITY7-SL32-VUP [1], CON-ESW-UNITYVUP [1], CON-ESW-U7VUPVME [100], MCS-7825-H3-ECS1 [1], UNITY-PWR-US [1], UNITY-SYSDISK [1], CON-SNT-25H2ECS1 [1], UCSS-UTY-1-1 [100]	\$5,570.00	\$0 00	\$5,570.00	1	\$5,570.00	\$5,570.00
Program Purpose: To equip PCC.	#####	\$4,706.00	\$0 00	\$4,706.00	1	\$4,706.00	\$4,706.00
Program Purpose: To equip PCC.	Internet Radio/TV equipment	\$18,000.00	\$0 00	\$18,000.00	1	\$18,000.00	\$18,000.00
Program Purpose: To equip PCC.	Optoma EP1691 DLP Projector Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$47,216.00	\$0 00	\$47,216.00	52	\$908.00	\$47,216.00
Program Purpose: To equip PCC.	EIKI LC-XB33 LCD Data/Video Projector and mount Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$48,438.00	\$0 00	\$48,438.00	27	\$1,794.00	\$48,438.00
Program Purpose: To equip PCC.	Buhl Industries 60x80 - Matte White Fabric - Video Format Projector Screen - WS-W6080 Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$7,950.00	\$0 00	\$7,950.00	53	\$150.00	\$7,950.00
Program Purpose: To equip PCC.	AirDesk Projector Stand and Large Projector Tray Upgrade Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$11,607.00	\$0 00	\$11,607.00	53	\$219.00	\$11,607.00
Program Purpose: To equip PCC.	8' Motorized Ceiling Mounted Screens Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$69,030.00	\$0 00	\$69,030.00	39	\$1,770.00	\$69,030.00
Program Purpose: To equip PCC.	Microboards 6-Drive Blu-ray HCL Autoloader	\$7,520.00	\$0 00	\$7,520.00	1	\$7,520.00	\$7,520.00
Program Purpose: To equip PCC.	Autocue/QTV MSP12WARP 12" Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$10,000.00	\$0 00	\$10,000.00	2	\$5,000.00	\$10,000.00
Program Purpose: To equip PCC.	Smartboard 680 Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$22,000.00	\$0 00	\$22,000.00	11	\$2,000.00	\$22,000.00

Program Purpose: To equip PCC.	4 Channel Security Camera System--Swann SWA43-D2C5, cables, connectors and picktails Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$13,200.00	\$0 00	\$13,200.00	12	\$1,100.00	\$13,200.00
User Equipment							
Program purpose: To equip PCCs.	Dell OptiPlex 960 MT, Intel® Core™ 2 Duo E8600 with VT (3.33GHz, 6M, 1333MHz FSB), 8GB DDR2 Non-ECC SDRAM, 800MHz, 1394 FireWire Adapter, Dell 19in HAS Wide Monitor with sound bar, Dell Keyboard & USB Optical Mouse with Scroll, Mouse Pad, 80GB 3.5" SATA hard drive, burner, Intel Wireless N, Broadcom NetXtreme 10/100/1000 PCIe Gigabit Networking Card, WIN 7 Pro SA, 5 Year Basic Limited Warranty. Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$1,824,000.00	\$0 00	\$1,824,000.00	1,140	\$1,600.00	#####
Program purpose: To equip PCCs.	Dell Latitude E5500, Intel® Core™ 2 Duo T9600 with VT (2 80GHz, 6M L2 Cache, 1066MHz FSB), Win 7 Pro SA, 4.0GB, DDR2-800 SDRAM, 80GB Hard Drive, Dell Wireless™ 1510 802.11a/g/n draft Mini Card, burner. Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$234,780.00	\$0 00	\$234,780.00	182	\$1,290.00	\$234,780.00
Program purpose: To equip PCCs.	Alienware Graphic computer ALX X58, Intel® Core™ i7 960 (3.2GHz, 8MB Cache), 6GB DDR3 1333MHz , 1.2TB RAID 0, 1505 PCIe WLAN card with 11n mini-Card, 19" monitor, mouse, keyboard and burner, WIN 7 Pro SA, 5 yr warranty. Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$58,800.00	\$0 00	\$58,800.00	12	\$4,900.00	\$58,800.00
Program purpose: To equip PCCs.	Apple Mac Pro Quad-core, Mac OS X Server, One 18x SuperDrive, AirPort Extreme Wi-Fi card with 802.11n, NVIDIA GeForce GT 120, 3GB (3x1GB), One 2.66GHz Quad-Core Intel Xeon wi h Snow Leopard, burner, keyboard and mouse. Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$58,800.00	\$0 00	\$58,800.00	12	\$4,900.00	\$58,800.00
Program purpose: To equip PCCs.	Lenovo IdeaPad S12-295954U, VIA Nano ULV 2250 (1 30GHz 800MHz 1MB), WIN 7 Pro SA, Chrome9 HC3, 1 GB PC2-5300 DDR2 SDRAM 667MHz, 160GB 5400, Broadcom 11 b/g Wi-Fi wireless. Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$15,750.00	\$0 00	\$15,750.00	35	\$450.00	\$15,750.00
Program purpose: All the software listed here will be used to provide standard, relevant software aimed at economic and personal and community development. Some is specialized and yet other is for persons with disabilities.	#####	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Snow Leopard aka OS--cost included in price of computer.	\$0.00	\$0 00	\$0.00	12	\$0 00	\$0.00
	Microsoft Office Ultimate 2007 w software assurance	\$165,649.00	\$0 00	\$165,649.00	1,369	\$121.00	\$165,649.00
	Microsoft Office 2008 for MAC Business Ed. w software assurance	\$1,548.00	\$0 00	\$1,548.00	12	\$129.00	\$1,548.00
	Jaws for Windows	\$16,425.00	\$0 00	\$16,425.00	15	\$1,095.00	\$16,425.00
	Duxbury Translation Software	\$7,406.00	\$0 00	\$7,406.00	14	\$529.00	\$7,406.00
	Zoomtext 9.18 Magnifier Reader	\$9,520.00	\$0 00	\$9,520.00	16	\$595.00	\$9,520.00
	Reach Interface Author 4	\$5,600.00	\$0 00	\$5,600.00	16	\$350.00	\$5,600.00
	Dragon NaturallySpeaking Professional version 10	\$11,600.00	\$0 00	\$11,600.00	16	\$725.00	\$11,600.00
	ipTTY by AccessPhone	\$2,640.00	\$0 00	\$2,640.00	16	\$165.00	\$2,640.00
	Microsoft Forefront Unified Access Gateway - Open Gov - Server with software assurance and CALs with software assurance	\$21,489.00	\$0 00	\$21,489.00	3	\$7,163.00	\$21,489.00
	Nero 9 Suite	\$34,225.00	\$0 00	\$34,225.00	1,369	\$25.00	\$34,225.00
	Roxio Toast 10 Titanium for MAC	\$0.00	\$0 00	\$0.00	12	\$0 00	\$0.00
	Mavis Beacon Teaches Typing Platinum 20	\$41,070.00	\$0 00	\$41,070.00	1,369	\$30.00	\$41,070.00
	WinWay Resume Deluxe 12.X	\$53,391.00	\$0 00	\$53,391.00	1,369	\$39.00	\$53,391.00
	Ultimate Vocabulary 2009	\$61,605.00	\$0 00	\$61,605.00	1,369	\$45.00	\$61,605.00

	Acronis True Image Home .X	\$183,446.00	\$0 00	\$183,446.00	1,369	\$134.00	\$183,446.00
	DeepFreeze	\$13,690.00	\$0 00	\$13,690.00	1,369	\$10.00	\$13,690.00
	Silverlight	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	File Format Converter	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Tweak UI	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Microsoft Service Pack X	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Adobe Acrobat Reader 9.X	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Adobe Flash Player	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Adobe Shockwave	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Quicktime	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	RealPlayer	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Java	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Spyware Terminator	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Sybot Search & Destroy	\$0.00	\$0 00	\$0.00	1,369	\$0 00	\$0.00
	Adobe Creative Suite 4 Master Edition (PC)	\$29,880.00	\$0 00	\$29,880.00	12	\$2,490.00	\$29,880.00
	Adobe Creative Suite 4 Master Edition (MAC)	\$29,880.00	\$0 00	\$29,880.00	12	\$2,490.00	\$29,880.00
	Online Virtual Gallery / Digital Murals	\$18,000.00	\$0 00	\$18,000.00	1	\$18,000.00	\$18,000.00
	Final Cut Studio 2 (MAC)	\$2,600.00	\$0 00	\$2,600.00	2	\$1,300.00	\$2,600.00
	Autodesk Maya (PC and MAC)	\$11,600.00	\$0 00	\$11,600.00	4	\$2,900.00	\$11,600.00
	Autodesk 3D Studio Max (PC)	\$8,000.00	\$0 00	\$8,000.00	2	\$4,000.00	\$8,000.00
Program purpose: To equip PCCs with assistive technology.	Kurzweil 3000 Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$22,400.00	\$0 00	\$22,400.00	16	\$1,400.00	\$22,400.00
Program purpose: To equip PCCs with assistive technology.	ELO Touch Screen Monitor M1928L Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$31,920.00	\$0 00	\$31,920.00	16	\$1,995.00	\$31,920.00
Program purpose: To equip PCCs with assistive technology.	Kensington Trackball Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$2,400.00	\$0 00	\$2,400.00	16	\$150.00	\$2,400.00
Program purpose: To equip PCCs with assistive technology.	Large-print keyboard Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$640.00	\$0 00	\$640.00	16	\$40.00	\$640.00
Program purpose: To equip PCCs with assistive technology.	Evolvent vertical mouse Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$1,360.00	\$0 00	\$1,360.00	16	\$85.00	\$1,360.00
Program purpose: To equip PCCs with assistive technology.	Ergodex keyboard Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$2,400.00	\$0 00	\$2,400.00	16	\$150.00	\$2,400.00
Program purpose: To equip PCCs with assistive technology.	Magnisight CCTV MSEL22 Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$32,000.00	\$0 00	\$32,000.00	16	\$2,000.00	\$32,000.00
Program purpose: To equip PCCs with assistive technology.	Index Basic D. Embosser Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$40,950.00	\$0 00	\$40,950.00	13	\$3,150.00	\$40,950.00
Program purpose: To equip PCCs with assistive technology.	SARA™ (Scanning and Reading Appliance) Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$33,800.00	\$0 00	\$33,800.00	13	\$2,600.00	\$33,800.00
Program purpose: To equip PCCs with assistive technology.	Sip & Puff mouse Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$590.00	\$0 00	\$590.00	2	\$295.00	\$590.00
Program purpose: To equip PCCs with assistive technology.	Virtually Indestructible Keyboard and mouse with light Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$780.00	\$0 00	\$780.00	12	\$65.00	\$780.00
Program purpose: To equip PCCs with assistive technology.	Headpointer Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$2,280.00	\$0 00	\$2,280.00	12	\$190.00	\$2,280.00
Program purpose: To equip PCCs with assistive technology.	Typing Aid Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$2,064.00	\$0 00	\$2,064.00	12	\$172.00	\$2,064.00

Program purpose: To equip PCCs.	Logitech ClearChat PC Wireless Headset Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$16,725.00	\$0 00	\$16,725.00	223	\$75.00	\$16,725.00
Program purpose: To equip PCCs.	HP Color OfficeJet H470wbt Mobile Printer Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$8,820.00	\$0 00	\$8,820.00	21	\$420.00	\$8,820.00
Program purpose: To equip PCCs.	HP Color LaserJet CP2025dn Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$19,520.00	\$0 00	\$19,520.00	16	\$1,220.00	\$19,520.00
Program purpose: To equip PCCs.	HP Color LaserJet CP3525n Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$3,495.00	\$0 00	\$3,495.00	5	\$699.00	\$3,495.00
Program purpose: To equip PCCs.	HP Color LaserJet CM 2320nf MFP Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$67,200.00	\$0 00	\$67,200.00	42	\$1,600.00	\$67,200.00
Program purpose: To equip PCCs.	HP LaserJet P2055DN Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$2,000.00	\$0 00	\$2,000.00	5	\$400.00	\$2,000.00
Program purpose: To equip PCCs.	HP LaserJet P4015N Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$6,050.00	\$0 00	\$6,050.00	5	\$1,210.00	\$6,050.00
Program purpose: To equip PCCs.	HP ScanJet 7650N Document Scanner Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$15,300.00	\$0 00	\$15,300.00	17	\$900.00	\$15,300.00
Program purpose: To equip PCCs.	HP Color LaserJet 5500N Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$47,940.00	\$0 00	\$47,940.00	12	\$3,995.00	\$47,940.00
Program purpose: To equip PCCs.	Panasonic HD Digital Camera AG-HPX300 Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$20,000.00	\$0 00	\$20,000.00	2	\$10,000.00	\$20,000.00
Program purpose: To equip PCCs.	Professional Tripods with Controls Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$3,000.00	\$0 00	\$3,000.00	2	\$1,500.00	\$3,000.00
Program purpose: To equip PCCs.	Xerox Phaser 7760 DN Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$9,400.00	\$0 00	\$9,400.00	2	\$4,700.00	\$9,400.00
Program purpose: To equip PCCs.	Epson GT-20000 Color Flatbed Scanner Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$3,600.00	\$0 00	\$3,600.00	2	\$1,800.00	\$3,600.00
Program purpose: To equip PCCs.	Verizon UM150VW Air Card Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$3,900.00	\$0 00	\$3,900.00	39	\$100.00	\$3,900.00
Program purpose: To equip PCCs.	Logitech Webcam Unit cost was impacted by discount based on non-profit status, DIR & volume.	\$82,710.00	\$0 00	\$82,710.00	919	\$90.00	\$82,710.00
Program purpose: Matching support.	Esperanza Acosta Moreno Regional Branch Op iPlex 210L computers	\$0.00	\$11,703 00	\$11,703.00	47	\$249.00	\$11,703.00
Program purpose: Matching support.	Memorial Park Branch OptiPlex 320 & 330 computers	\$0.00	\$4,298 00	\$4,298.00	14	\$307.00	\$4,298.00
Program purpose: Matching support.	Richard Burges Regional Branch OptiPlex 320 computers	\$0.00	\$9,210 00	\$9,210.00	30	\$307.00	\$9,210.00
Program purpose: Matching support.	Clardy Fox Op iPlex 320 computers	\$0.00	\$7,982 00	\$7,982.00	26	\$307.00	\$7,982.00
Program purpose: Matching support.	Ysleta Branch OptiPlex 330 computers	\$0.00	\$26,490 00	\$26,490.00	30	\$883.00	\$26,490.00
Program purpose: Matching support.	Westside Branch OptiPlex 330 computers	\$0.00	\$14,128 00	\$14,128.00	16	\$883.00	\$14,128.00
Program purpose: Matching support.	Armijo Branch OptiPlex 320 computers	\$0.00	\$15,894 00	\$15,894.00	18	\$883.00	\$15,894.00
Program purpose: Matching support.	Irving Schwartz Branch OptiPlex 320 computers	\$0.00	\$14,128 00	\$14,128.00	15	\$883.00	\$14,128.00
Program purpose: Matching support.	Dorris Van Doren Regional Branch Op iPlex 780 computers	\$0.00	\$15,894 00	\$15,894.00	30	\$804.00	\$15,894.00
Subtotal		\$4,163,018.00	\$119,727.00	\$4,282,745.00			

e. Supplies - List costs associated with materials/printing, curriculum, translations, and other supplies	Description	Federal Support	Matching Support	Total	#Units (If Applicable)	Unit Cost (If Applicable)	Total
For use by computers.	Tripp Lite Protect It! TLP808TEL Surge Suppressor	\$528.00	\$0 00	\$528.00	48	\$11.00	\$528.00
For use by patrons for added privacy.	3M PF19.0	\$56,880.00	\$0 00	\$56,880.00	711	\$80.00	\$56,880.00
To be used to charge the laptops.	LAP30EULFR-GM 30-Unit Laptop Storage Cart	\$27,000.00	\$0 00	\$27,000.00	15	\$1,800.00	\$27,000.00
These are toner replacements.	Printer toner for the HP DesignJet 4520 for 3 yr	\$4,188.00	\$0 00	\$4,188.00	3	\$1,396.00	\$4,188.00
These are toner replacements.	Printer toners for the HP Color H470wbt Mobile Printer for 3 yr	\$18,144.00	\$0 00	\$18,144.00	21	\$864.00	\$18,144.00
These are toner replacements.	Printer toners for the HP Color LaserJet CP3525X for 3 yr	\$17,760.00	\$0 00	\$17,760.00	5	\$3,552.00	\$17,760.00
These are toner replacements.	Printer toners for the HP Color CM 2320nf MFP for 3 yr	\$61,992.00	\$0 00	\$61,992.00	42	\$1,476.00	\$61,992.00
These are toner replacements.	Printer toners for the HP Color LaserJet 5500N Smartprint for 3 yr	\$46,800.00	\$0 00	\$46,800.00	12	\$3,900.00	\$46,800.00
These are toner replacements.	Printer toner for the HP LaserJet P2055DN for 3 yr	\$2,445.00	\$0 00	\$2,445.00	5	\$489.00	\$2,445.00
These are toner replacements.	Printer toner for the HP LaserJet P4015N for 3 yr	\$2,735.00	\$0 00	\$2,735.00	5	\$547.00	\$2,735.00
To be used to store material.	30" Steel Cabinet with Fixed Shelves	\$2,327.00	\$0 00	\$2,327.00	13	\$179.00	\$2,327.00
To be used by patrons for training.	Disposable Headsets (head stereo)	\$37,500.00	\$0 00	\$37,500.00	37500	\$1 00	37,500
This will be used by the Embosser for printing for persons with disabilities.	Paper for Index Basic D. Embosser	\$1,536.00				\$64.00	1,536
These are supplies for advertisement.	11 x 17 24 lb Bright White	\$1,200.00			24		
These are supplies for advertisement.	8.5 x 11 67 lb card stock	\$1,000.00			40	\$30.00	1,200
These are supplies for advertisement.	HP Color Laser Jet C9730 A Black	\$756.00			40	\$25.00	1,000
These are supplies for advertisement.	HP Color Laser Jet C9731 A Cyan	\$756.00			3	\$252.00	756
These are supplies for advertisement.	HP Color Laser Jet C9731 A Cyan	\$1,056.00			3	\$352.00	1,056
These are supplies for advertisement.	HP Color Laser Jet C9732 A Yellow	\$1,056.00			3	\$352.00	1,056
These are supplies for advertisement.	HP Color Laser Jet C9733 A Magenta	\$1,056.00			3	\$352.00	1,056
These are supplies for advertisement.	Postage	\$3,000.00			1	\$3,000.00	3,000
These are supplies for advertisement.	4" wide plastic	\$1,240.00	\$0 00	\$1,240.00	\$1.24	\$1,000.00	\$1,240.00
Subtotal		\$240,799.00	\$0.00	\$240,799.00			

f. Contractual - List contractors with purpose of contract, hourly rate or total fixed rate.	Contractor	Federal Support	Matching Support	Total	# Hours (If Applicable)	Hourly Rate (If Applicable)	Total Contract
City of El Paso	YEAR 1 - Project Manager, 100% FTE - will oversee and coordinate all Project activities	\$45,673.07	\$0 00	\$45,673.07	1,900	\$24.04	\$45,673.07
City of El Paso	YEAR 2 - Project Manager, 100% FTE - will oversee and coordinate all Project activities	\$51,500.01	\$0 00	\$51,500.01	2,080	\$24.76	\$51,500.01
City of El Paso	YEAR 3 - Project Manager, 100% FTE - will oversee and coordinate all Project activities	\$53,044.99	\$0 00	\$53,044.99	2,080	\$25.50	\$53,044.99
City of El Paso	YEAR 1 - (5) Lead Trainers - will plan, develop, and pilot newly designed curriculum These lead trainers will provide course assessment, observation, follow up and report writing as related to results of this project	\$156,000.00	\$0 00	\$156,000.00	10,400	\$15.00	\$156,000.00
City of El Paso	YEAR 2 - (8) Lead Trainers - will plan, develop, and pilot newly designed curriculum These lead trainers will provide course assessment, observation, follow up and report writing as related to results of this project	\$257,088.00	\$0 00	\$257,088.00	16,640	\$15.45	\$257,088.00
City of El Paso	YEAR 3 - (8) Lead Trainers - will plan, develop, and pilot newly designed curriculum These lead trainers will provide course assessment, observation, follow up and report writing as related to results of this project	\$264,742.40	\$0 00	\$264,742.40	16,640	\$15.91	\$264,742.40
City of El Paso	YEAR 1 - Computer Mentors (60)	\$240,000.00	\$0 00	\$240,000.00	30,000	\$8 00	\$240,000.00

City of El Paso	YEAR 2 - Computer Mentors (60)	\$244,800.00	\$0.00	\$244,800.00	30,000	\$8.16	\$244,800.00
City of El Paso	YEAR 3 - Computer Mentors (30)	\$119,808.00	\$0.00	\$119,808.00	14,400	\$8.32	\$119,808.00
City of El Paso	YEAR 1 - (4) IT PC/LAN Specialist I	\$159,715.20	\$0.00	\$159,715.20	7,620	\$20.96	\$159,715.20
City of El Paso	YEAR 2 - (4) IT PC/LAN Specialist I	\$179,628.80	\$0.00	\$179,628.80	8,320	\$21.59	\$179,628.80
City of El Paso	YEAR 3 - (4) IT PC/LAN Specialist I	\$185,036.80	\$0.00	\$185,036.80	8,320	\$22.24	\$185,036.80
City of El Paso	YEAR 2 Bookmobile Specialist #1	\$36,358.40	\$0.00	\$36,358.40	2,080	\$17.48	\$36,358.40
City of El Paso	YEAR 3 Bookmobile Specialist #2	\$37,440.00	\$0.00	\$37,440.00	2,080	\$18.00	\$37,440.00
City of El Paso	YEAR 2 Bookmobile Specialist #2	\$31,678.40	\$0.00	\$31,678.40	2,080	\$15.23	\$31,678.40
City of El Paso	YEAR 3 Bookmobile specialist #2	\$32,635.20	\$0.00	\$32,635.20	2,080	\$15.69	\$32,635.20
Subtotal		\$2,095,149.28	\$0.00	\$2,095,149.28			

g. Construction - If applicable, list construction costs	Description	Federal Support	Matching Support	Total
				\$0.00
				\$0.00
				\$0.00
				\$0.00
Subtotal		\$0.00	\$0.00	\$0.00

h. Other - List costs associated with grant subrecipients as well as other costs not listed above such as rent, technology (website hosting, internet connection), advertising (TV, radio, online), etc.	Description	Federal Support	Matching Support	Total	#Units (If Applicable)	Unit Cost (If Applicable)	Total
	Bookmobile	\$250,000.00	\$0.00	\$250,000.00	1	\$250,000.00	\$250,000.00
	INX-CABLE, CAT 6E Horizontal Cable from switch closet to workstations (2 drops per WIC site and 364 for all remaining)	\$95,400.00	\$0.00	\$95,400.00	477	\$200.00	\$95,400.00
	INX-SVCS-PDIO, INX Professional Services - Consulting Services	\$6,600.00	\$0.00	\$6,600.00	40	\$165.00	\$6,600.00
	AT&T Internet Service	\$220,218.00	\$0.00	\$220,218.00	51	\$4,318.00	\$220,218.00
	Verizon Broadband Wireless Service	\$84,240.00	\$0.00	\$84,240.00	117	\$720.00	\$84,240.00
	Projector installation	\$72,900.00	\$0.00	\$72,900.00	27	\$2,700.00	\$72,900.00
Advertisement throughout El Paso County & NM	Brochures 8.5 x 11 tri-fold four color	\$4,000.00	\$0.00	\$4,000.00	1	\$4,000.00	\$4,000.00
Advertisement throughout El Paso County & NM	Bookmarks 2" x 11" front and back	\$0.00	\$5,000.00	\$5,000.00	1	\$5,000.00	\$5,000.00
Advertisement throughout El Paso County & NM	30-second television promotional Advertisement	\$0.00	\$3,000.00	\$3,000.00	1	\$3,000.00	\$3,000.00
Advertisement throughout El Paso County & NM	Television advertising	\$5,000.00	\$0.00	\$5,000.00	1	\$5,000.00	\$5,000.00
Advertisement throughout El Paso County & NM	Radio advertising	\$7,000.00	\$0.00	\$7,000.00	1	\$7,000.00	\$7,000.00
Advertisement throughout El Paso County & NM	Other print advertising	\$5,000.00	\$0.00	\$5,000.00	1	\$5,000.00	\$5,000.00
Advertisement throughout El Paso County & NM	HP DesignJet 4520 42-in printer	\$8,215.00	\$0.00	\$8,215.00	1	\$8,215.00	\$8,215.00
	Task Chair with Mesh Back and Leather Seat	\$45,150.00	\$0.00	\$45,150.00	301	\$150.00	\$45,150.00
	OFM Computer Table "48"	\$2,232.00	\$0.00	\$2,232.00	12	\$186.00	\$2,232.00
	HON ilevel Adjustable Height Computer Training Table 72"	\$86,700.00	\$0.00	\$86,700.00	289	\$300.00	\$86,700.00
	5' tabletop popup with graphics (tradeshow type)	\$1,000.00	\$0.00	\$1,000.00	1	\$1,000.00	\$1,000.00
	MDF Buildout includes: Checking the environment (electrical and A/C requirements) Installation of racks, Patch Panels, UPS, switches, routers & APs Testing all cable drops / fiber drops, switches, routers, and APs MDF Documentation	\$7,000.00	\$0.00	\$7,000.00	1	\$7,000.00	\$7,000.00

	Computer desks	\$0.00	\$4,200.00	\$4,200.00	21	\$200.00	\$4,200.00
	Student chairs	\$0.00	\$800.00	\$800.00	20	\$40.00	\$800.00
	Utilities	\$0.00	\$13,500.00	\$13,500.00	4,500	\$3.00	\$13,500.00
	Internet Service	\$0.00	\$23,724.00	\$23,724.00	12	\$1,977.00	\$23,724.00
	Rentable floor space	\$0.00	\$175,500.00	\$175,500.00	4,500	\$39.00	\$175,500.00
	Rentable floor space and training	\$0.00	\$63,280.00	\$63,280.00	4	\$15,820.00	\$63,280.00
	Occupancy	\$0.00	\$13,680.00	\$13,680.00	12	\$1,140.00	\$13,680.00
	Leased facilities	\$0.00	\$17,712.00	\$17,712.00	27	\$656.00	\$17,712.00
	Utilities	\$0.00	\$918.00	\$918.00	27	\$34.00	\$918.00
	Utilities	\$0.00	\$2,943.00	\$2,943.00	27	\$109.00	\$2,943.00
	City indirect cost	\$0.00	\$24,003.00	\$24,003.00	27	\$889.00	\$24,003.00
	Rentable floor space	\$0.00	\$15,000.00	\$15,000.00	500	\$30.00	\$15,000.00
	Computer desks	\$0.00	\$13,500.00	\$13,500.00	15	\$900.00	\$13,500.00
	Occupancy	\$0.00	\$6,480.00	\$6,480.00	3	\$2,160.00	\$6,480.00
	Contract labor/Administrative	\$0.00	\$6,320.00	\$6,320.00	1	\$6,320.00	\$6,320.00
	Occupancy	\$0.00	\$3,229.00	\$3,229.00	1	\$3,229.00	\$3,229.00
	Miscellaneous expenses	\$0.00	\$18,452.00	\$18,452.00	1	\$18,452.00	\$18,452.00
	Rentable floor space	\$0.00	\$744,000.00	\$744,000.00	8	\$93,000.00	\$744,000.00
	Rentable floor space	\$0.00	\$882,000.00	\$882,000.00	14	\$63,000.00	\$882,000.00
	Rentable floor space	\$0.00	\$105,000.00	\$105,000.00	2	\$52,500.00	\$105,000.00
	Occupancy	\$0.00	\$37,000.00	\$37,000.00	1	\$37,000.00	\$37,000.00
	Rentable floor space	\$0.00	\$9,600.00	\$9,600.00	64	\$150.00	\$9,600.00
	Rentable floor space	\$0.00	\$6,000.00	\$6,000.00	40	\$150.00	\$6,000.00
	Rentable floor space	\$0.00	\$5,550.00	\$5,550.00	37	\$150.00	\$5,550.00
	Rentable floor space	\$0.00	\$5,550.00	\$5,550.00	37	\$150.00	\$5,550.00
	Rentable floor space	\$0.00	\$6,150.00	\$6,150.00	41	\$150.00	\$6,150.00
	Rentable floor space	\$0.00	\$6,150.00	\$6,150.00	41	\$150.00	\$6,150.00
	Rentable floor space	\$0.00	\$5,550.00	\$5,550.00	37	\$150.00	\$5,550.00
	Rentable floor space	\$0.00	\$5,550.00	\$5,550.00	37	\$150.00	\$5,550.00
	Rentable floor space	\$0.00	\$6,150.00	\$6,150.00	41	\$150.00	\$6,150.00
	Rentable floor space	\$0.00	\$7,050.00	\$7,050.00	47	\$150.00	\$7,050.00
	Rentable floor space	\$0.00	\$5,550.00	\$5,550.00	37	\$150.00	\$5,550.00
	Rentable floor space	\$0.00	\$5,550.00	\$5,550.00	37	\$150.00	\$5,550.00
	Occupancy	\$0.00	\$268,326.00	\$268,326.00	1	\$268,326.00	\$268,326.00
	Utilities	\$0.00	\$6,580.00	\$6,580.00	1	\$6,580.00	\$6,580.00
	Other Bldg Related	\$0.00	\$18,030.00	\$18,030.00	1	\$18,030.00	\$18,030.00
	Communications	\$0.00	\$26,954.00	\$26,954.00	1	\$26,954.00	\$26,954.00
	Janitorial	\$0.00	\$1,645.00	\$1,645.00	1	\$1,645.00	\$1,645.00
	Security	\$0.00	\$18.00	\$18.00	1	\$18.00	\$18.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Leased circuits	\$0.00	\$13,680.00	\$13,680.00	2	\$6,840.00	\$13,680.00
	Internet and Intranet research databases	\$0.00	\$6,840.00	\$6,840.00	1	\$6,840.00	\$6,840.00
	Library material, computer stations and internet access points	\$0.00	\$3,200.00	\$3,200.00	1	\$3,200.00	\$3,200.00
	Library service support	\$0.00	\$10,000.00	\$10,000.00	1	\$10,000.00	\$10,000.00
	Rentable floor space	\$0.00	\$7,200.00	\$7,200.00	1	\$7,200.00	\$7,200.00
	Utilities	\$0.00	\$6,053.00	\$6,053.00	1	\$6,053.00	\$6,053.00
	Insurance	\$0.00	\$1,066.00	\$1,066.00	1	\$1,066.00	\$1,066.00
	Leased circuits	\$0.00	\$68,400.00	\$68,400.00	1	\$68,400.00	\$68,400.00
	Leased circuits	\$0.00	\$54,000.00	\$54,000.00	1	\$54,000.00	\$54,000.00
	Leased circuits	\$0.00	\$54,000.00	\$54,000.00	1	\$54,000.00	\$54,000.00
	Leased circuits	\$0.00	\$54,000.00	\$54,000.00	1	\$54,000.00	\$54,000.00
	Leased circuits	\$0.00	\$54,000.00	\$54,000.00	1	\$54,000.00	\$54,000.00
	Leased circuits	\$0.00	\$54,000.00	\$54,000.00	1	\$54,000.00	\$54,000.00
	Subtotal	\$900,655.00	\$3,030,753.00	\$3,931,408.00			

i. Total Direct Charges (sum of a-h)	\$7,406,621.28	\$4,534,876.60	#####
j. Indirect Charges	\$990,385.00	\$990,385.00	
Total Eligible Project Costs	\$8,397,006.28	\$4,534,876.60	#####
Match Percentage	35.1%		

Explanation of Indirect Charges

#####

Additional Budget Notes



EL PASO PUBLIC LIBRARY

Memorandum

TO: BTOP Grant Reviewers

FROM: Carol Brey-Casiano, Director of Libraries

SUBJECT: PCC Detailed Budget Issue

DATE: March 12, 2010

Our PCC Detailed Budget included line items that were not rounded off to the nearest whole dollar, because the only way to make it round off would affect the format. We were also instructed not to alter the format, formulas or file type. Adding the formula ROUNDUP (cell#, 0) to the formulas that came with the template would have been treated as altering the format, as would have manually inputting the rounded off amount, since the formula it came with would have been deleted and replaced by the manual entry. El Paso Public Library consulted with the Help Desk about this matter, but the Help Desk did not have a quick answer and had to “escalate” it. The ticket number is 1393171 and it is associated with JM 1393171, sent by BroadbandUSA. This is the response that we received:

“Dear Broadband Customer,

The data provided via this template will be subject to automated processing. The Applicant is therefore required to provide this upload as an Excel file, and must not convert it to a PDF prior to upload. Additionally, the Applicant should not modify the format of the template

Thank you for contacting the Broadband USA Helpdesk.

Tom
The Broadband USA Help Desk
Phone: 1-877-508-8364
email: BroadbandUSA@usda.gov”



Carol A. Brey-Casiano, Director of Libraries
501 N. Oregon St. • El Paso, Texas 79901 • (915) 543-5401 • fax (915) 543-5410
www.elpasolibrary.org

Mayor
John F. Cook

City Council

District 1
Ann Morgan Lilly

District 2
Susie Byrd

District 3
Emma Acosta

District 4
Carl L. Robinson

District 5
Rachel Quintana

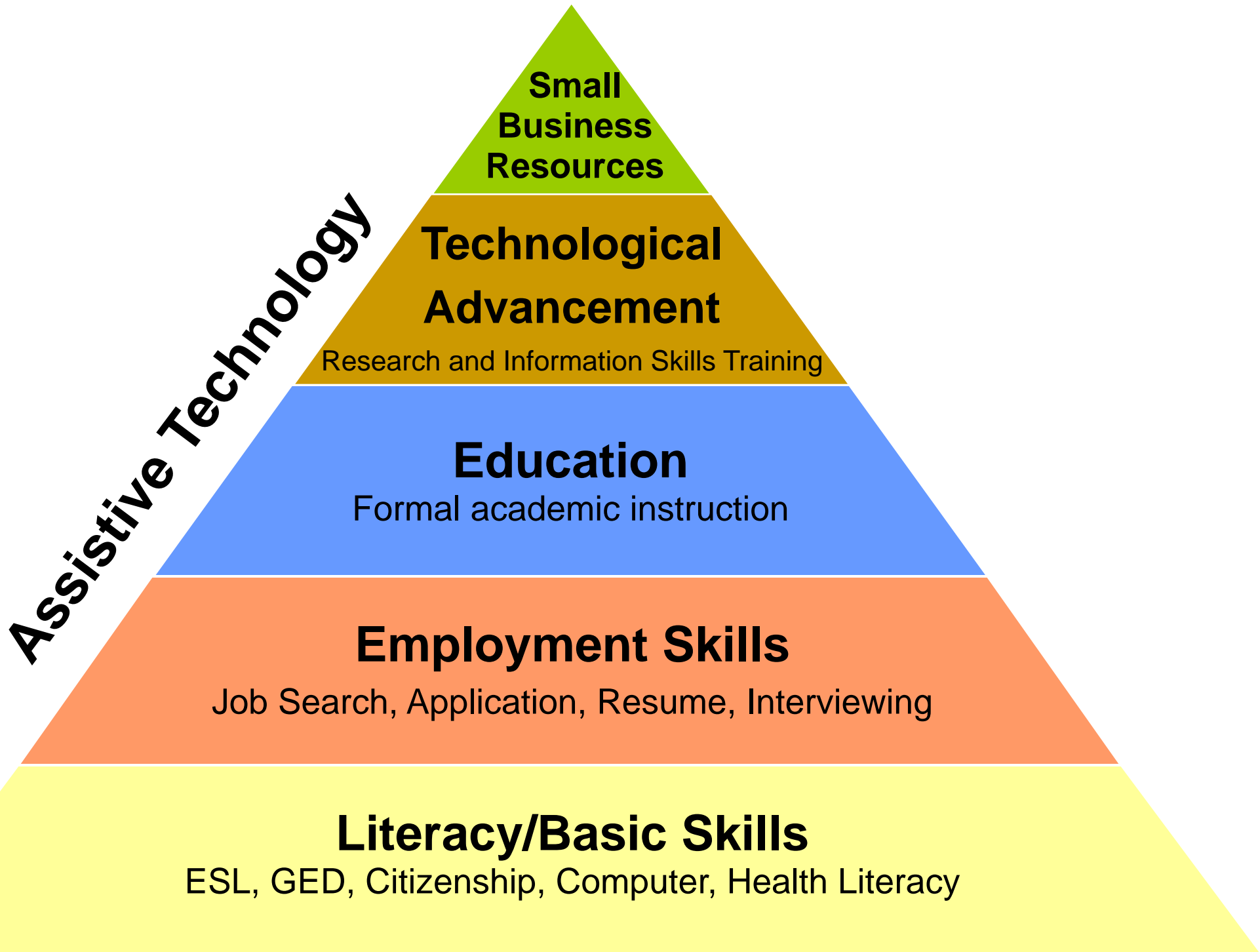
District 6
Eddie Holguin Jr.

District 7
Steve Ortega

District 8
Beto O'Rourke

City Manager
Joyce A. Wilson

The Virtual Village: Digital El Paso's Pathway to Success





BTOP Application Upload Instructions

SF-424A and SF-424C Budget Forms

Please complete either the SF-424A or SF-424C forms included in this file. Please refer to the instructions provided with each form. The SF-424A should be used unless the major purpose of your project is construction, in which case the SF-424C should be completed. Construction means the construction of new buildings, completion of shell space in existing buildings, renovation or rehabilitation of existing buildings, and construction or development of real property infrastructure improvements (e.g., site preparation; utilities; streets; curbs; sidewalks; parking lots; and other streetscaping improvements, etc.). In contrast, alteration of facilities incidental to a non-construction purpose is not considered construction. For example, if the major purpose of an award is to allow a recipient to conduct digital literacy training courses, the renovation of a computer lab area would not be considered construction under this chapter.

You need only upload the completed budget form, and not this page or the SF-424 instructions.

BUDGET INFORMATION - Non-Construction Programs

SECTION A - BUDGET SUMMARY

Grant Program Function or Activity (a)	Catalog of Federal Domestic Assistance Number (b)	Estimated Unobligated Funds		New or Revised Budget		
		Federal (c)	Non-Federal (d)	Federal (e)	Non-Federal (f)	Total (g)
1. BTOP	11.557	\$	\$	\$ 8,397,006.00	\$ 4,534,876.00	\$ 12,931,882.00
2.						0.00
3.						0.00
4.						0.00
5. Totals		\$ 0.00	\$ 0.00	\$ 8,397,006.00	\$ 4,534,876.00	\$ 12,931,882.00

SECTION B - BUDGET CATEGORIES

6. Object Class Categories	GRANT PROGRAM, FUNCTION OR ACTIVITY					Total (5)
	(1)	Federal	(2)	Non-Federal	(3)	
a. Personnel	\$	0.00	\$	1,100,107.00	\$	\$ 1,100,107.00
b. Fringe Benefits		0.00		284,289.00		284,289.00
c. Travel		7,000.00				7,000.00
d. Equipment		4,163,018.00		119,727.00		4,282,745.00
e. Supplies		240,799.00		0.00		240,799.00
f. Contractual		2,095,149.00		0.00		2,095,149.00
g. Construction		0.00		0.00		0.00
h. Other		900,655.00		3,030,753.00		3,931,408.00
i. Total Direct Charges (sum of 6a-6h)		7,406,621.00		4,534,876.00	0.00	11,941,497.00
j. Indirect Charges		990,385.00				990,385.00
k. TOTALS (sum of 6i and 6j)	\$	8,397,006.00	\$	4,534,876.00	\$ 0.00	\$ 12,931,882.00
7. Program Income	\$		\$		\$	\$ 0.00

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SECTION C - NON-FEDERAL RESOURCES

(a) Grant Program	(b) Applicant	(c) State	(d) Other Sources	(e) TOTALS
8.	\$	\$	\$	\$ 0.00
9.				0.00
10.				0.00
11.				0.00
12. TOTAL (sum of lines 8-11)	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

SECTION D - FORECASTED CASH NEEDS

	Total for 1st Year	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
13. Federal	\$ 0.00	\$	\$	\$	\$
14. Non-Federal	0.00				
15. TOTAL (sum of lines 13 and 14)	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

SECTION E - BUDGET ESTIMATES OF FEDERAL FUNDS NEEDED FOR BALANCE OF THE PROJECT

(a) Grant Program	FUTURE FUNDING PERIODS (Years)			
	(b) First	(c) Second	(d) Third	(e) Fourth
16.	\$	\$	\$	\$
17.				
18.				
19.				
20. TOTAL (sum of lines 16-19)	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

SECTION F - OTHER BUDGET INFORMATION

21. Direct Charges:	22. Indirect Charges:
23. Remarks:	

INSTRUCTIONS FOR THE SF-424A

Public reporting burden for this collection of information is estimated to average 180 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0044), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

General Instructions

This form is designed so that application can be made for funds from one or more grant programs. In preparing the budget, adhere to any existing Federal grantor agency guidelines which prescribe how and whether budgeted amounts should be separately shown for different functions or activities within the program. For some programs, grantor agencies may require budgets to be separately shown by function or activity. For other programs, grantor agencies may require a breakdown by function or activity. Sections A, B, C, and D should include budget estimates for the whole project except when applying for assistance which requires Federal authorization in annual or other funding period increments. In the latter case, Sections A, B, C, and D should provide the budget for the first budget period (usually a year) and Section E should present the need for Federal assistance in the subsequent budget periods. All applications should contain a breakdown by the object class categories shown in Lines a-k of Section B.

Section A. Budget Summary Lines 1-4 Columns (a) and (b)

For applications pertaining to a *single* Federal grant program (Federal Domestic Assistance Catalog number) and *not requiring* a functional or activity breakdown, enter on Line 1 under Column (a) the Catalog program title and the Catalog number in Column (b).

For applications pertaining to a *single* program *requiring* budget amounts by multiple functions or activities, enter the name of each activity or function on each line in Column (a), and enter the Catalog number in Column (b). For applications pertaining to multiple programs where none of the programs require a breakdown by function or activity, enter the Catalog program title on each line in *Column* (a) and the respective Catalog number on each line in Column (b).

For applications pertaining to *multiple* programs where one or more programs *require* a breakdown by function or activity, prepare a separate sheet for each program requiring the breakdown. Additional sheets should be used when one form does not provide adequate space for all breakdown of data required. However, when more than one sheet is used, the first page should provide the summary totals by programs.

Lines 1-4, Columns (c) through (g)

For new applications, leave Column (c) and (d) blank. For each line entry in Columns (a) and (b), enter in Columns (e), (f), and (g) the appropriate amounts of funds needed to support the project for the first funding period (usually a year).

For continuing grant program applications, submit these forms before the end of each funding period as required by the grantor agency. Enter in Columns (c) and (d) the estimated amounts of funds which will remain unobligated at the end of the grant funding period only if the Federal grantor agency instructions provide for this. Otherwise, leave these columns blank. Enter in columns (e) and (f) the amounts of funds needed for the upcoming period. The amount(s) in Column (g) should be the sum of amounts in Columns (e) and (f).

For supplemental grants and changes to existing grants, do not use Columns (c) and (d). Enter in Column (e) the amount of the increase or decrease of Federal funds and enter in Column (f) the amount of the increase or decrease of non-Federal funds. In Column (g) enter the new total budgeted amount (Federal and non-Federal) which includes the total previous authorized budgeted amounts plus or minus, as appropriate, the amounts shown in Columns (e) and (f). The amount(s) in Column (g) should not equal the sum of amounts in Columns (e) and (f).

Line 5 - Show the totals for all columns used.

Section B Budget Categories

In the column headings (1) through (4), enter the titles of the same programs, functions, and activities shown on Lines 1-4, Column (a), Section A. When additional sheets are prepared for Section A, provide similar column headings on each sheet. For each program, function or activity, fill in the total requirements for funds (both Federal and non-Federal) by object class categories.

Line 6a-i - Show the totals of Lines 6a to 6h in each column.

Line 6j - Show the amount of indirect cost.

Line 6k - Enter the total of amounts on Lines 6i and 6j. For all applications for new grants and continuation grants the total amount in column (5), Line 6k, should be the same as the total amount shown in Section A, Column (g), Line 5. For supplemental grants and changes to grants, the total amount of the increase or decrease as shown in Columns (1)-(4), Line 6k should be the same as the sum of the amounts in Section A, Columns (e) and (f) on Line 5.

Line 7 - Enter the estimated amount of income, if any, expected to be generated from this project. Do not add or subtract this amount from the total project amount, Show under the program

INSTRUCTIONS FOR THE SF-424A (continued)

narrative statement the nature and source of income. The estimated amount of program income may be considered by the Federal grantor agency in determining the total amount of the grant.

Section C. Non-Federal Resources

Lines 8-11 Enter amounts of non-Federal resources that will be used on the grant. If in-kind contributions are included, provide a brief explanation on a separate sheet.

Column (a) - Enter the program titles identical to Column (a), Section A. A breakdown by function or activity is not necessary.

Column (b) - Enter the contribution to be made by the applicant.

Column (c) - Enter the amount of the State's cash and in-kind contribution if the applicant is not a State or State agency. Applicants which are a State or State agencies should leave this column blank.

Column (d) - Enter the amount of cash and in-kind contributions to be made from all other sources.

Column (e) - Enter totals of Columns (b), (c), and (d).

Line 12 - Enter the total for each of Columns (b)-(e). The amount in Column (e) should be equal to the amount on Line 5, Column (f), Section A.

Section D. Forecasted Cash Needs

Line 13 - Enter the amount of cash needed by quarter from the grantor agency during the first year.

Line 14 - Enter the amount of cash from all other sources needed by quarter during the first year.

Line 15 - Enter the totals of amounts on Lines 13 and 14.

Section E. Budget Estimates of Federal Funds Needed for Balance of the Project

Lines 16-19 - Enter in Column (a) the same grant program titles shown in Column (a), Section A. A breakdown by function or activity is not necessary. For new applications and continuation grant applications, enter in the proper columns amounts of Federal funds which will be needed to complete the program or project over the succeeding funding periods (usually in years). This section need not be completed for revisions (amendments, changes, or supplements) to funds for the current year of existing grants.

If more than four lines are needed to list the program titles, submit additional schedules as necessary.

Line 20 - Enter the total for each of the Columns (b)-(e). When additional schedules are prepared for this Section, annotate accordingly and show the overall totals on this line.

Section F. Other Budget Information

Line 21 - Use this space to explain amounts for individual direct object class cost categories that may appear to be out of the ordinary or to explain the details as required by the Federal grantor agency.

Line 22 - Enter the type of indirect rate (provisional, predetermined, final or fixed) that will be in effect during the funding period, the estimated amount of the base to which the rate is applied, and the total indirect expense.

Line 23 - Provide any other explanations or comments deemed necessary.

BUDGET INFORMATION - Construction Programs

OMB Approval No. 4040-0008
Expiration Date 07/30/2010

NOTE: Certain Federal assistance programs require additional computations to arrive at the Federal share of project costs eligible for participation. If such is the case, you will be notified.

COST CLASSIFICATION	a. Total Cost	b. Costs Not Allowable for Participation	c. Total Allowable Costs (Columns a-b)
1. Administrative and legal expenses	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
2. Land, structures, rights-of-way, appraisals, etc.	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
3. Relocation expenses and payments	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
4. Architectural and engineering fees	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
5. Other architectural and engineering fees	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
6. Project inspection fees	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
7. Site work	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
8. Demolition and removal	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
9. Construction	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
10. Equipment	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
11. Miscellaneous	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
12. SUBTOTAL (sum of lines 1- 11)	\$ <input type="text" value="0.00"/>	\$ <input type="text" value="0.00"/>	\$ <input type="text" value="0.00"/>
13. Contingencies	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
14. SUBTOTAL	\$ <input type="text" value="0.00"/>	\$ <input type="text" value="0.00"/>	\$ <input type="text" value="0.00"/>
15. Project (program) income	\$ <input type="text"/>	\$ <input type="text"/>	\$ <input type="text" value="0.00"/>
16. TOTAL PROJECT COSTS (subtract #15 from #14)	\$ <input type="text" value="0.00"/>	\$ <input type="text" value="0.00"/>	\$ <input type="text" value="0.00"/>
FEDERAL FUNDING			
17. Federal assistance requested, calculate as follows: (Consult Federal agency for Federal percentage share.) Enter eligible costs from line 16c Multiply X <input type="text"/> % Enter the resulting Federal share.			\$ <input type="text"/>

INSTRUCTIONS FOR THE SF-424C

Public reporting burden for this collection of information is estimated to average 180 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0041), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

This sheet is to be used for the following types of applications: (1) "New" (means a new [previously unfunded] assistance award); (2) "Continuation" (means funding in a succeeding budget period which stemmed from a prior agreement to fund); and (3) "Revised" (means any changes in the Federal Government's financial obligations or contingent liability from an existing obligation). If there is no change in the award amount, there is no need to complete this form. Certain Federal agencies may require only an explanatory letter to effect minor (no cost) changes. If you have questions, please contact the Federal agency.

Column a. - If this is an application for a "New" project, enter the total estimated cost of each of the items listed on lines 1 through 16 (as applicable) under "COST CLASSIFICATION."

If this application entails a change to an existing award, enter the eligible amounts *approved under the previous award* for the items under "COST CLASSIFICATION."

Column b. - If this is an application for a "New" project, enter that portion of the cost of each item in Column a. which is *not* allowable for Federal assistance. Contact the Federal agency for assistance in determining the allowability of specific costs.

If this application entails a change to an existing award, enter the adjustment [+ or (-)] to the previously approved costs (from column a.) reflected in this application.

Column. - This is the net of lines 1 through 16 in columns "a." and "b."

Line 1 - Enter estimated amounts needed to cover administrative expenses. Do not include costs which are related to the normal functions of government. Allowable legal costs are generally only those associated with the purchases of land which is allowable for Federal participation and certain services in support of construction of the project.

Line 2 - Enter estimated site and right(s)-of-way acquisition costs (this includes purchase, lease, and/or easements).

Line 3 - Enter estimated costs related to relocation advisory assistance, replacement housing, relocation payments to displaced persons and businesses, etc.

Line 4 - Enter estimated basic engineering fees related to construction (this includes start-up services and preparation of project performance work plan).

Line 5 - Enter estimated engineering costs, such as surveys, tests, soil borings, etc.

Line 6 - Enter estimated engineering inspection costs.

Line 7 - Enter estimated costs of site preparation and restoration which are not included in the basic construction contract.

Line 9 - Enter estimated cost of the construction contract.

Line 10 - Enter estimated cost of office, shop, laboratory, safety equipment, etc. to be used at the facility, if such costs are not included in the construction contract.

Line 11 - Enter estimated miscellaneous costs.

Line 12 - Total of items 1 through 11.

Line 13 - Enter estimated contingency costs. (Consult the Federal agency for the percentage of the estimated construction cost to use.)

Line 14 - Enter the total of lines 12 and 13.

Line 15 - Enter estimated program income to be earned during the grant period, e.g., salvaged materials, etc.

Line 16 - Subtract line 15 from line 14.

Line 17 - This block is for the computation of the Federal share. Multiply the total allowable project costs from line 16, column "c." by the Federal percentage share (this may be up to 100 percent; consult Federal agency for Federal percentage share) and enter the product on line 17.

PROFESSIONAL WORK EXPERIENCE

Information Technology,

City of El Paso, Texas

PC/LAN Specialist III January 2001 – Present)

- Serve as Telecommunications Project Planner / Special Projects Coordinator for all City of El Paso outside Plant & inside Plant design, construction and inspection. Typical duties include project planning and oversight of infrastructure cabling for voice, data and video components of all City projects, site surveys on potential projects, client interaction to determine departmental needs and solutions, provide budgetary costs, prepare detailed scope of work identifying resource, materials and other direct costs required to complete project, track all costs including labor and materials. Review City security camera needs and coordinate implementation of a new enterprise wide system with the police department's homeland security division. Assist the IT team with the implementation of a new enterprise wide access control system. During the past year I have worked closely with Traffic engineering, engineering and the Streets Department to insure the City's long range ITS & telecommunication needs are met. Successfully managed over 300 projects to date. Have successfully designed, and built out over 50 miles of Fiber Optic to more than 20 City of El Paso facilities during the past two years.

Sun Apparel (Jones Apparel Group), El Paso, Texas 79936 (May 1996 – August 2001)

Network Support Specialist

- Systems Administrator for WAN spanning from El Paso to Corporate offices New York City. Managed Novell, Windows NT, and Citrix farm servers. Provided direct support to the production department to insure the servers provided a stable and efficient platform for all CAD applications implemented. Installed/configured new servers analyzed and corrected system errors and performance problems. Devised a plan to plot all Apparel patterns directly to plotters in Mexico, thereby eliminating the need to have the plans shipped daily by truck to Mexico. This increased productivity by 10% and reduced shipping costs by over \$500,000 yearly.

Headquarters 5/62 Air Defense Artillery Battalion. (June 1990- December 1995)

Senior Manager. Tactical Operations Center, Manager. Tactical Air Defense Information Link - AWACS Aircraft.

- Managed all aspects of the satellite computer uplink to all A W ACS aircraft during Desert Storm. Installed the first mobile computer satellite **communication link** ever used by an air defense artillery unit. Result; flawless aircraft early warning was provided to 87-Air Defense Artillery units during Desert Storm.

Headquarters 6/3 Air Defense Artillery Battalion (June 1987 -May 1990)

Manager. Operations and Intelligence Division.

- Achieved 100% in training during all annual inspections. Exceeded quarterly training objectives 3 consecutive quarters.
- Implemented setup and trained over 300 personnel on the Zenith computer to include all related software. Set a new standard for professionalism in briefings to the Commanding General, by utilizing my expertise in various software packages. Developed, maintained and coordinated short and long range planning operations for the unit's six hundred personnel.

Staff and Faculty Battalion, Fort Bliss, Texas (May 1985- May 1987)

Automated Data Processing Systems Manager & Systems Security Officer for Deputy Commanding General.

Actively managed all operations for the INTEL 310 systems at Fort Bliss, resulting in a 50% increase in office productivity. Personally handled all security matters for the Deputy Commanding General at Fort Bliss.

EDUCATION AND TRAINING

- Associates of Applied Science, Micro Application-Telecommunications and Networking.
- A+ Certification, CompTIA, 2001, Network + Certification, CompTIA, 2001, Microsoft Certified Professional (MCP), 2002, Microsoft Certified Systems Administrator (MCSA), 2002. Siemon Certified Cabling Installer/Designer, 2005, Re-certified October 27th 2008.
- Project Management, Advstix, Inc. 2005
- Graduate of the Department of Defense Equal Opportunity Management Institute, Patrick Air Force Base, Florida. Graduate of U.S. Army Operations and Intelligence School.
- Graduate of U.S. Army Advanced Leadership Development School. Graduate of U.S. Army Nike Hercules Fire Control School.
- Graduate of U.S. Army Signal School.

GARY KNUDSEN

Email: [REDACTED]

Phone: [REDACTED]

Technically sophisticated and progressive Management Professional with a career reflecting strong leadership coupled with "hands-on" experience. Maintains focus on achieving business results while formulating and implementing advanced technology and business solutions to meet a diversity of needs. Team-based management style and excellent communication skills. Qualifications include:

- ◆ Nearly 25 years of strong and comprehensive experience in IT Management, Programming, System Development and Operations & Delivery.
- ◆ Innovative and determined leader with excellent communication and team facilitation skills. Recognized for outstanding performance and professionalism through receipt of Engelhard's 1996 *Exceptional Quality Award*.
- ◆ Provide vision and dedicated leadership for multiple businesses and JVs while managing and coordinating their global IT assets, efforts, and resources. Key participant in Corporate Information Technology Council, helping to define Engelhard's strategic direction and "Best in Breed" strategy to deliver business and functional results.
- ◆ Sound knowledge of Midrange, Client Server, and PC platforms as well as telecommunications, data communications and network topologies.
- ◆ Consistently meets corporate goals and objectives; strong ability to translate business objectives into technology requirements. Coordinates well with all functional areas in the strategic planning and budgeting processes. Develops strong global relationships across Corporate, Business and Locations including Acquisitions and Joint Ventures.
- ◆ Skilled at large scale project management and development.

PROFESSIONAL EXPERIENCE

April - Present HOUSING AUTHORITY OF THE CITY OF EL PASO, TEXAS

Director, Information Technology

Direct and manage all aspects of Information Technology for the Housing Authority who utilizes an outsourced partnership for their technology needs. Successfully implemented Time and Attendance, Procurement and a myriad of automation efforts and software upgrades for the business. Currently implementing an innovative Electronic Document Management System and Wireless Handheld technologies.

2006 - May 2007 BASF CATALYSTS, LLC ISELIN, NEW JERSEY

Manager, Operations and Delivery

Managed the global infrastructure needs including Help Desk, Desktop Support, Messaging, Data Center, and Telecommunications for approximately 6000 customers as Engelhard integrated into the BASF organization. Successfully outsourced the Help Desk to offshore partners to minimize impact of employee losses. Successfully coordinated the Engelhard efforts to consolidate data centers located in Edison and Iselin, NJ to BASF data center located in South Carolina and while in the process eliminated in excess of 150 servers with virtually zero impact to users. Directed Engelhard efforts to insure all business applications were ported, employees relocated and data centers decommissioned.

1997 - 2006 ENGELHARD CORPORATION, ISELIN, NEW JERSEY

Business IT Manager, Engineered Materials Group, Engelhard-CLAL, and Appearance and Performance Technologies

Manage information technology assets and resources for up to 25 Manufacturing, Distribution, and Sales locations to ensure system availability, data security, information integrity, training resources and rapid deployment of new/enhanced systems including J. D. Edwards ERP, Siebel CRM, Wonderware MES, e-Business and Webmethods EAI on a global basis. Plan, schedule, implement and monitor all financial, manufacturing and sales systems. Lead in excess of 10 Advance Business System Planning and Implementation Teams. Accountable for integrating global efforts into Corporate standards and governance. Develop and implement comprehensive training programs for staff, providing technical support and guidance as required. Instrumental in creation of operational policies and procedures. Provide leadership in Information Technology for the business, aggressively communicating Business requirements to Information Technology Council and disseminating Corporate initiatives throughout the Businesses.

1989 – 1996 ENGELHARD INDUSTRIES WEST, INC., ANAHEIM, CALIFORNIA

Manager of Data Processing, Production Operations Manager & EQ Site Coordinator

Managed all IT assets, development, programming and implementation of all business systems. Also assigned Manufacturing Operations charged with implementing effective planning, production, quality and inventory processes in place. Reduced reject rates from 40% to Zero and Inventory costs by 400k resulting in receipt the 1996 Quality Award for Engineered Materials Group Finally, as EQ Site Coordinator conducted training and implementation of Engelhard's Exceptional Quality process and lead several Quality Task Teams aimed at cost reduction and process improvements.

1988– 1989 ARMSTRONG WORLD INDUSTRIES, INC., SOUTH GATE, CALIFORNIA

Supervisor, Information Systems

Overall accountability for design, development, testing, implementation, maintenance and documentation of plant computer systems. Initiated an Audit Response Plan which greatly increased software efficiency and productivity. Updated documentation, installed security measures for software and hardware, programmed and implemented National Accounts "picking" system and Multi-Functional Worker data system for Customer Services.

1983– 1988 ENGELHARD INDUSTRIES WEST, INC., ANAHEIM CALIFORNIA

Plant IS Coordinator

Worked in a distributed environment with 2 remote sites. Designed, programmed and maintained on-line business and MIS for upwards of 20 end users, defining and formulating solutions applications. Designed and presented Budgeting System which Corporate implemented at other locations. Traveled to France to install Proprietary Systems in Paris location. Designed Production Cost Accounting System used to analyze production data to develop standard and unit costs along with a Precious Metal Accounting System to control inventories. Responsible for EDP and business telecommunications, purchasing hardware, software, computer supplies, including custom designed forms.

1972– 1983 ARMSTRONG WORLD INDUSTRIES, INC., SOUTH GATE CALIFORNIA

Mottle Production Supervisor

Helped implement computerized inventory control system for raw material and "goods in process." Designed input documents and verification procedures ensuring all reporting of material usage was done with accuracy and in a timely manner. (Promoted throughout tenure to various positions with ever-increasing responsibilities.)

1970– 1972 UNITED STATES MARINE CORPS, CALIFORNIA

EDUCATION

UNIVERSITY OF REDLANDS, REDLANDS, CALIFORNIA

Bachelor of Science: Business Administration – 1983

CONTROL DATA INSTITUTE, ANAHEIM, CALIFORNIA

Associate of Science: Data Processing – 1981

CYPRESS COLLEGE, CYPRESS, CALIFORNIA

Associate of Arts Degree – 1976

Dale Carnegie Management Seminar – 1988
STOP Safety Training – 1988
QES Training – 1988
Managing Process Improvement – 1989

REFERENCES

Excellent references available upon request.

Ivonne R. Jimenez

RESUME

SUMMARY OF QUALIFICATIONS

- Twenty years experience principles, practices and philosophy of public library science and administration.
- Communication proven ability to shape consensus among internal and external audience.
- Formulates policies, objectives, plans and procedures for division. Reviews and evaluates service delivery functions. Experienced library fundraising principles and practices.
- Develops and implements long and short range goals. Conducts or directs surveys demographics studies or other research to gather information to evaluate feasibility including strategic and market planning, cost effectiveness of new and multiple locations or services in the community.
- Prepares the division budget, monitors, forecasting and controls expenditures throughout the year and participates in development of the annual expenditures library budget.
- Responds to and resolves sensitive and complex inquiries and complaints from the public or staff.
- Ability to plan, coordinate, schedule and administer intricate services and project management.
- Personnel management, recruitment, selection, supervision and cooperative planning of cross training.
- Library facility planning and implementation, effectively implemented the grand opening of two regional and five branch library facilities, which included the selection of personnel, purchase of furniture, equipment, opening day collections of books, periodicals and audio visual collections.
- Submitted five Community Block Development Grants and successfully funded customer interface responsibilities.

PROFESSIONAL EXPERIENCE

1989-Present El Paso Public Library, El Paso, TX

Deputy Director Library Service. Plan, develop and implement goals and objectives to meet long-range plans for assigned are accomplish department administrative goals and objectives as authorized.

July through November 2008– Museums & Cultural Affairs Department, City of El Paso, El Paso, TX

Interim position while the director for the department was selected and hired. Project Lead on collaborated to design and implement of a partnership.

EDUCATION

Executive Forum 2006

YWCA Momentum Leadership Institute 2006

Leadership Texas, Foundation Women's Resources 2006

Tall Texan Leadership Program, Texas Library Association 2004

Mexican American Legal Defense and Educational Fund/
Leadership Program, October, 1992

University of South Carolina, Columbia

Masters Library Information Science, 1978

University of Texas at El Paso

B.A., English, 1976

JOE RODRIGUEZ



OBJECTIVE: Searching for a responsible and professional position in the field of recreational services.

SUMMARY OF QUALIFICATIONS: Offering over 19 years experience in recreation administration with an emphasis in programming and supervision.

- B.A. In Business Administration
- A. A. S. Degree in Recreation
- Supervisory Experience
- Aquatics Experience
- Programming Experience
- Management Experience
- Excellent Communicator
- Special Events

EXPERIENCE

HIGHLIGHTS:

2/1989 to present

City of El Paso
Parks and Recreation

RECREATION SERVICES MANAGER (1/01/04 to present)

Responsible for the overall supervision and programming of recreation centers, senior centers, aquatics, special events, and special populations. Provide leadership and support to staff and develop goals and objectives per each recreation area. Train and develop staff as needed.

RECREATION PROGRAM COORDINATOR (11/93/ to 1/12/03)

Plan, develop and coordinate recreational and social activities for youth, seniors and disable participants. Work with social agencies and civic groups. Supervise, evaluate and train over 10 employees. Maintain records and accountability reports. Write grants to finance programs as needed.

(40 hours per week)

RECREATION PROGRAM SUPERVISOR: (3/13/89 to 10/31/93)

Organize, plan schedule and supervise a wide variety of programs while overseeing the operation of a community center. Train, assign and evaluate assigned personnel. Maintain accurate records.

(40 hours per week)

RECREATION SPECIALIST: (2/1/88 to 3/12/89)

Assist with the operation and programming of swimming pools. Coordinate promotional events for the Gus and Goldie water program. Water safety presentations and assist with swimming meets. Supervision of staff as needed.

(40 hours per week)

EDUCATIONS:

B. A. Business Administration

University of Texas at El Paso / El Paso, Texas

May 1992

A. S. degree in RECREATIONAL LEADERSHIP

El Paso Community College / El Paso, Texas

May 1982

Masters in Business Administration.

University of Texas at El Paso / El Paso, Texas

IN PROGRESS